



Province of the
EASTERN CAPE
SOCIAL DEVELOPMENT

**BLUE CRANE LOCAL SERVICE OFFICE
ANNUAL PERFORMANCE PLAN
&
ANNUAL OPERATIONAL PLAN**

DEPUTY DIRECTOR: ADMINISTRATION EXECUTIVE STATEMENT

It gives me great pleasure as the Blue Crane Local Service Office Manager to make the submission of 25/26 Annual Performance. This plan serves a strategic framework guides for the Service Office on the provision of developmental social welfare service based on the need to respond to nature and context of social ills that exist within its jurisdiction. This is also aligned to the Medium - Term Development Plan 2025-2026, and Provincial Development Plan Vision 2030. The plan has taken into account the effects of the Covid 19 pandemic and the re-envisioned methods of delivering services to communities.

I remain committed to the MEC priorities 2025-2030 as set out Member of the Executive Council -Social Development Honorable Ms. B. Fanta being the following:

1. Inclusive Growth and Job Creation
2. Reduce Poverty and Tackle the High Cost of Living and
3. Building a Capable, Ethical and Developmental State

In realizing the vision of the District Development Model and Provincial Anti-Poverty Strategy the management of the Service Office will continue to partner with stakeholders to ensure that greater impact is reached, and our communities participate actively in their own development.

We will strive to contribute optimally to the overall mandate, outcomes, outputs of the Department of Social Development with the available resources pursuing good governance and administration.

THEMBISA BOPHI
DEPUTY DIRECTOR ADMINISTRATION:
BLUE CRANE LSO



SIGNATURE

OFFICIAL SIGN OFF

It is hereby certified that this Annual Performance Plan:

1. Was developed by the management of the **Blue Crane Local Service Office**, Eastern Cape Department of Social Development under the guidance of the MEC, HOD, and the Management of the Department.
2. Takes into account all the relevant policies, legislation and other mandates for which the Department of Social Development is responsible.
3. Accurately reflects the Impact, Outcomes and Outputs which the Eastern Cape Department of Social Development will endeavor to achieve over the period 2025/26

NAME: Mr. Phumelele Maswana
PROGRAMME 1



NAME: Mrs. Brialene Petrus-Jewell
PROGRAMME 2



NAME: Mr. Mthandazo Mathumbu
PROGRAMME 3



NAME: Mrs. Noluthando Yani-Nciza
PROGRAMME 4



NAME: Mr.Thembinkosi Sowazi
PROGRAMME 5



NAME: Thembisa Bophi
DEPUTY DIRECTOR ADMINISTRATION



LIST OF ACRONYMS

AFS	Annual Financial Statements	MOU	Memorandum of Understanding
AG	Auditor-General	MOA	Memorandum of Agreement
AGSA	Auditor-General South Africa	MP	Member of Parliament
AIDS	Acquired Immune Deficiency Syndrome	MTEF	Medium Term Expenditure Framework
AO	Accounting Officer	MTSF	Medium Term Strategic Framework
APP	Annual Performance Plan	MTDP	Medium Term Development Plan
APS	Anti-Poverty Strategy	NAWONGO	National Association of Welfare Organisations and Non-Profit Organisations
BCM	Buffalo City Metro	NDA	National Development Agency
BEE	Black Economic Empowerment	NDP	National Development Plan
BBBEEA	Black Economic Empowerment Act	NDSD	National Department of Social Development
CBO	Community Based Organisation	NGO	Non-Governmental Organisation
CBR	Community Based Rehabilitation	NIA	National Intelligence Agency
CDP	Community Development Practitioner	NMM	Nelson Mandela Metro
CFO	Chief Financial Officer	NPO	Non-Profit Organisations
CNDC	Community Nutrition Development Centres	NTR	National Treasury Regulations
CIO	Chief Information Officer	NYS	National Youth Service
COGTA	Cooperative Governance & Traditional Affairs	OD	Organisational Development
COVID	Corona Virus Disease	OHSA	Occupational Health and Safety Act
CSOs	Civil Society Organisations	OTP	Office of the Premier
CSS	Community Support Services	OVC	Orphans and Vulnerable Children
CYCC	Child and Youth Care Centres	PDP	Provincial Development Plan
CYCW	Child and Youth Care Workers	PERSAL	Personnel and Salary System
DBE	Department of Basic Education	PIAPS	Provincial Integrated Anti- Poverty Strategy
DDG	Deputy Director-General	PFMA	Public Finance Management Act
DOE	Department of Education	PPP	Public-Private Partnership
DDM	District Development Model	PMDS	Performance Management Development System
DIY	Do It Yourself	RDP	Reconstruction and Development Programme
DORA	Division of Revenue Act	RPL	Recognition of Prior Learning
DPSA	Department of Public Service Administration	SACSSP	South African Council for Social Service Practitioners
DRDAR	Department of Rural Development and Agrarian Reform	SAPS	South African Police Service
DSD	Department of Social Development	SA	South Africa
DQA	Developmental Quality Assurance	SAHNES	South African National Health and Nutrition Examination Survey
EC	Eastern Cape	SAQA	South African Qualifications Authority
ECD	Early Childhood Development	SARS	South African Revenue Services
ECDSD	Eastern Cape Department of Social Development	SASSA	South Africa Social Security Agency
ECSECC	Eastern Cape Socio Economic Consultative Council	SETA	Sector Education and Training Authority
EPWP	Expanded Public Works Program	SCM	Supply Chain Management
EWP	Employee Wellness Policy	SCOA	Standard Chart of Accounts
EXCO	Executive Council	SCOPA	Standing Committee on Public Accounts
FBM	Family Based Model	SDIP	Service Delivery Improvement Plan
FET	Further Education and Training	SDIMS	Social Development Information Management System
FOSAD	Forum of South African Directors-General	SEZs	Special Economic Zones
GBV	Gender Based Violence	SITA	State Information Technology Agency
GNU	Government of National Unity	SLA	Service Level Agreement
GITO	Government Information Technology Officer	SM	Senior Manager

GSCID	Governance, State Capacity and Institutional Development	SMME	Small Medium Micro Enterprise
HCBC	Home Community Based Care	SONA	State Of the Nation Address
HHFN	Housing, Health, Family and Nutrition	SOPA	State Of the Province Address
HOD	Head of Department	SP	Strategic Plan
HIV	Human Immunodeficiency Virus	SPCHD	Social Protection, Community and Human Development
HR	Human Resources	STI	Sexually Transmitted Infection
HRD	Human Resource Development	TADA	Teenagers Against Drug Abuse
HRM	Human Resource Management	TIDs	Technical Indicator Descriptors
HSRC	Human Scientist Research Council	TB	Tuberculosis
IA	Internal Audit	UIF	Unemployment Insurance Fund
IT	Information Technology	UN	United Nations
ICT	Information and Communication Technology	UNDP	United Nations Development Program
ICROP	Integrated Community Registration Outreach Programme	VEP	Victim Empowerment Program
IEC	Information Education and Communication	VCANE	Violence Child Abuse Neglect and Exploitation
IDP	Integrated Development Plan	WEGE	Women Empowerment and Gender Equality
IFMS	Integrated Financial Management Systems	WHO	World Health Organisation
IGR	Inter-Governmental Relations	WYPD	Women Youth and People with Disabilities
IMST	Information Management Systems Technology		
ISS	Institutional Support Services		
IPFMA	Institute of Public Finance Management and Auditing		
KDF	Key Driving Forces		
KIA	Key Integration Areas		



PART A: OUR MANDATE

1. UPDATES TO THE RELEVANT LEGISLATIVE AND POLICY MANDATES

The Department of Social Development will continue to provide social protection services through Integrated Developmental Social Services and lead government efforts to forge partnerships through which vulnerable individuals, families, groups and communities become capable and self-reliant participants in their own development.

1.1 CONSTITUTIONAL MANDATE

The Constitutional Mandate of the Department of Social Development is derived from the Section 27 of South Africa's Constitution:

- (1) Everyone has the right to have access to
 - a. **health care services**, including reproductive health care
 - b. **sufficient food and** water; and
 - c. **social security**, including, if they are unable to support themselves and their dependents, appropriate **social assistance**
- (2) The state must take reasonable legislative and other measures, within its available resources, to achieve the progressive realisation of each of these rights

Section 28(1) of the Constitution enshrines the **rights of the children** with regard to appropriate care, basic nutrition, shelter, health care services and social services

Schedule 4 of the Constitution mandates the Provincial Governments to render **population development and welfare services**

Table 1: Social Protection Measures

SOCIAL PROTECTION MEASURES	DEPARTMENTAL INTERVENTIONS
Protective Measures	<ul style="list-style-type: none">• Residential facilities for care of vulnerable groups,• Older persons, persons with disabilities,• Food parcels,• Social relief of distress,• Shelters for survivors of gender-based violence,• Substance abuse, Childcare and protection services and Integrated School Health Programmes.
Preventive Measures	<ul style="list-style-type: none">• Social grants,• Gender based violence and femicide prevention programmes,• Substance abuse prevention programmes,• Social Crime Prevention programme, Social Mobilisation Programmes, Community Nutrition Development Centres,• Community based Care Services for older person and persons with disabilities,• Food gardens,• Active aging programmes,• Social Behaviour Change Programmes, Youth Development Programmes,• Women Development Programmes.• Prevention and Early Intervention Programmes for children
Promotive Measures	<ul style="list-style-type: none">• Family Preservation Programmes,• Protective workshops for persons with disabilities,• Partial Care Services,• Skills Development programmes for youth, women,• persons with disabilities and LGBTQI+,• Aftercare services.

1.2 CORE FUNCTIONS AND RESPONSIBILITIES

To provide Developmental Social Services to individuals, families, groups and communities through the following social protection measures:

- **Protective** – Measures are introduced to save lives and reduce levels of deprivation.
- **Preventive** – Acts as an economic stabilizer that seeks to help people avoid falling into deeper poverty and reduce vulnerability to natural disasters, crop failure, accidents and illness.
- **Promotive** – Aims to enhance the capabilities of individuals, communities and institutions to participate in all spheres of activity.
- **Transformative** – Tackles inequities and vulnerabilities through changes in policies, laws, budgetary allocations and redistributive measures.
- **Developmental and generative** – Increases consumption patterns of the poor, promoting local economic development and enabling poor people to access economic and social opportunities.

The Departmental response to the socio-economic conditions is defined and detailed within the Social Protection measures and interventions as outlined in the Chapter 11 of the National Development Plan Vision 2030. The Department will drive social protection measures linked to the provincial 9 Integration Areas through an integrated and coordinated implementation:

SOCIAL PROTECTION MEASURES	DEPARTMENTAL INTERVENTIONS
Transformative Measures	<ul style="list-style-type: none"> Expansion of services to under-serviced areas through ICROP, Prevention and Early intervention Programmes to deal with social ills, Women Empowerment programmes, Youth Empowerment programmes
Developmental and generative	<ul style="list-style-type: none"> Expanded public works programme, Community Development Programme, Development, Capacity Building and funding of Non –Profit Organisations, Youth, Women and Persons with Disability Co-operatives, Establishment of Community Development Structure to create a platform for development opportunities.

1.3 PURPOSE OF DEVELOPMENTAL SOCIAL SERVICES

- Enhance social functioning and human capacities.
- Promote social solidarity through participation and community involvement in social welfare.
- Promote social inclusion through empowerment of those who are socially and economically excluded from the mainstream of society.
- Protect and promote the rights of populations at risk.
- Address oppression and discrimination arising not only from structural forces but also from social and cultural beliefs and practices that hamper social inclusion.
- Contribute significantly to community building and local institutional development.

1.4 MAIN SERVICES

The Department offers its programmes and services not as a single entity but collaboratively with the NPO sector established under the Non-Profit Organisations Act (1997). The services of the Department are rendered through a structured based approach adopted from the White Paper for Social Welfare Services 1997 and Framework for Social Welfare Services 2013.

Developmental Social Services are delivered to beneficiaries in terms of the life cycle of a person, namely childhood, youth, adulthood and aging focusing on the family as the central unit in communities targeting groups that are more vulnerable than others, Children, Youth, Women, Older persons and People with disabilities.

- Generic basket of services focusing on prevention, early intervention, rehabilitative, residential and Reunification and After Care Services in dealing with substance abuse prevention and rehabilitation, care and services to older persons, crime prevention and support, services to people with disabilities, child care and protection services, victim empowerment, home community based care services to HIV/AIDS infected and affected communities, social relief of distress, and care and support services to families;
- In ensuring community development, focus is given to community mobilisation, institutional capacity building and support for Non - Profit Institutions (NPIs), poverty alleviation and sustainable livelihoods, community-based research and planning, youth development, women development and population policy promotion.

1.5 POLICY IMPERATIVES

Legislation / Policy Directive table

LEGISLATION / POLICY DIRECTIVE	HOW DSD CONTRIBUTES
Priority 1: A Capable, Ethical and Developmental State	<ul style="list-style-type: none">• Professionalising NPO sector, SSP, norms and standards, practice notice, SACSSP, compliance, community development programme (sustainable livelihood and food programmes), social welfare programme, ethics and anti-fraud, White Paper, CSS reforms, Fundraising Amendment Bill
Priority 2: Economic Transformation and Job Creation	<ul style="list-style-type: none">• SW absorption• Social sector EPWP, co-operatives, CNDC• Expanding social services professionals• SCM policies• CSS reforms• NDA co-operatives• Self-sustained livelihood• Linking graduates to opportunities• Social grants• Subsidy to NPOs• Sourcing from co-ops• Internships
Priority 3: Education, Skills and Health	<ul style="list-style-type: none">• Partial Care• NPO development• Reformed SW sector• Professionalization of SSPs and ECD• SW training• Youth skilling• HIV, reproductive health• CYCW

LEGISLATION / POLICY DIRECTIVE	HOW DSD CONTRIBUTES
	<ul style="list-style-type: none"> RPL - community development assistant Nutrition programme
Priority 4: Consolidating the Social Wage through Reliable and Quality Basic Services	<ul style="list-style-type: none"> Laws Norms and standards Social protection UIF, SASSA, minimum wage, grants, HHFN, EPWP, define social floor, HIV programme, social grants, CNDC
Priority 5: Spatial Integration, Human Settlements and Local Government	<ul style="list-style-type: none"> Infrastructure Shelters and Treatment Centres CYCC Community (participation, action, research)
Priority 6: Social Cohesion and Safe Communities	<ul style="list-style-type: none"> Shelters GBV Infrastructure VEP Social crime prevention Substance abuse Community development Social welfare service Family programme Child Protection Services Social-mobilisation programmes Men's forum Community mobilisation and dialogues Sexual health and reproductive programmes
Priority 7: A better Africa and World	<ul style="list-style-type: none"> All policies implemented effectively Multilateral/bilateral (UN, AU, SADC) Migration, xenophobia, refugee grants Developmental social welfare, NISPIS Social sector jobs (HCBC, CYCW, ECD) Training of SSPs (CPD, SACSSP) Social security, developmental social welfare, community development and sustainable livelihood Support demographic plan IDP, social mobilisation, participate in local government structures (KHAWULEZA) GBV, substance abuse, migration, family strengthening, moral regeneration Skilled workforce, Social development academy
SDGs – ALIGNED TO THE NDP INCLUDING THE PRIORITIES	
<ul style="list-style-type: none"> Goal 1 "No poverty" Goal 2 "End hunger, achieve food security Goal 5 "Gender Equality" 	<ul style="list-style-type: none"> Goal 1: Sustainable livelihood programme + social security, social grants, community development, HHFN Goal 2: Food nutrition, CNDCs, SRD, NPO funding, grants, HHFN Goal 5: GBV /VEP, mainstreaming and advocacy, grants, women empowerment programme (including violence prevention and parenting programmes)
WHITE PAPER PROPOSALS	
<ul style="list-style-type: none"> Proposal 1: Establish a Social Protection Floor that Includes Social Welfare Proposal 2: Develop a national social development act Proposal 3: Include a Social Development Component in the Provincial Equitable Share Formula or Increase the Poverty Component to Fund Welfare Services Proposal 4: Increase DSD welfare budgets incrementally Proposal 5: Strengthen National Planning and Standardise Service Offerings Across Provinces Proposal 6: Establish and Enforce Simple, Effective and Standardised Data Collection Proposal 7: Integrate Youth Development and Women Development into Other Programmes Proposal 8: Focus the responsibility of the Department of Social Development in Respect of Disability Proposal 9: Coordinate with other Departments and Agree on Roles and Responsibilities 	<ul style="list-style-type: none"> Proposal 1: DSD must lead and define the social protection floor Proposal 5: Norms and standards Proposal 6: NISPIS DSD contributes, DPME/NPC to lead through comprehensive social security NPO Directorate as a government component Co-ordination. Mobilisation, facilitation, capacity building, integration across departments Partnership Psycho-social support (development and implementation of interventions) Development and placement of social workers Proposal 7: Youth camps, WEF Proposal 8: WPRPD, disability programme Proposal 9: Integrated framework, district model approach Proposal 10: Develop policy including Service Delivery Model and approach, foster care, adoptions, families programme Proposal 11: NPO Unit, NPO funding floor

LEGISLATION / POLICY DIRECTIVE	HOW DSD CONTRIBUTES
<ul style="list-style-type: none"> • Proposal 10: Policy on Orphans Living with Relatives • Proposal 11: Accelerate NPO Funding Reform Process • Proposal 12: Institutional Reforms • Proposal 13: Human Resource Reforms • Proposal 14: Education, Training and Skills Development • Proposal 15: Community Development and Sustainable Livelihoods • Proposal 16: Comprehensive Social Security 	<ul style="list-style-type: none"> • Proposal 16: Extend social security coverage to eradicate and prevent poverty, institutional reforms to improve access, coherence and responsiveness of the social security system

1.6. LEGISLATIVE AND POLICY MANDATES

The Department of Social Development derives its mandate from several pieces of legislation and policies. Based on its mandate, the Department develops and implements programmes for the alleviation of poverty, social protection and social

development among the poorest of the poor, and the most vulnerable and marginalised. The Department effectively implements this through its partnerships with its primary customers/clients and all those sharing its vision

Legislative Mandates

LEGISLATION	PURPOSE
Constitution of the RSA Act 106 of 1996	Section 27 (1) (c) of the Constitution provides for the right of access to appropriate social assistance to those unable support themselves and their dependants.
Child Justice Amendment Act 28 of 2019	To establish a criminal justice system for children, who are in conflict with the law and are accused of committing offences and make provision for the assessment of children; the possibility of diverting matters away from the formal criminal justice system, in appropriate circumstances and extend the sentencing options available in respect of children who have been convicted; to entrench the notion of restorative justice in the criminal justice system in respect of children who are in conflict with the law.
Children's Act 38 of 2005, as amended	To give effect to rights of the children as contained in the constitution and sets out principles for the care and protection of children that define parental responsibility and rights.
Children's Amendment Act 17 of 2022	intends: to amend the Children's Act, 2005, so as to amend and insert certain definitions; to extend the children's court jurisdiction; to further provide for the care of abandoned or orphaned children and additional matters that may be regulated
Cooperatives Act, 14 of 2005	To provide for the formation and registration of co-operatives; the establishment of a Co-operatives Advisory Board as well as the winding up of co-operatives.
Criminal Law (Sexual Offences and Related Matters) Amendment Act 13 of 2021	The act provides various services to the victims of sexual offences, including but not limited to the creation of the National Register for Sex Offenders which records the details of those convicted of sexual offences against children or people who are mentally challenged.
Criminal Procedure Act 51 of 1997 as amended	It provides for the promotion of the rule of law and the protection of the rights of all individuals involved in criminal proceedings in South Africa. It also provides a clear framework for the conduct of criminal proceedings, ensuring that justice is served fairly and transparently
Domestic Violence Amendment Act 24 of 2021	To afford the victims of domestic violence the maximum protection from domestic abuse that the law can provide; and to introduce measures which seek to ensure that the relevant organs of state give full effect to the provisions of this Act, and thereby to convey that the State is committed to the elimination of domestic violence.
Intergovernmental Relations Framework Act, 13 of 2005	To establish a framework for the national government, provincial governments and local governments to promote and facilitate intergovernmental relations; to provide for mechanisms and procedures to facilitate the settlement of intergovernmental disputes; and to provide for matters connected therewith.
Mental Health Act, 17 of 2002	To provide for the care and treatment of persons who are mentally ill and sets out different procedures to be followed in the admission of such persons.
National Youth Development Agency Act 54 of 2008	To provide for the establishment of the National Youth Development Agency aimed at creating and promoting coordination in youth development matters; to provide for the objects and functions of the agency.
Non-Profit Organisations Act, 1997	This Act repealed the Fund-Raising Act, 1997, excluding the chapter that deals with relief funds, and provided for an environment in which non-profit organisations can flourish. The Act also established an administrative and regulatory framework within which non-profit organisations can conduct their affairs. The Act was amended in 2000 to effect certain textual alterations.
Older Persons Act 13 of 2006	To deal effectively with the plight of Older Persons through a framework aimed at empowering, protecting, promoting and maintaining their status, rights, wellbeing, safety and security.

LEGISLATION	PURPOSE
Prevention and Combating of Trafficking in Persons Act, 7 of 2013	The prevent, suppress and punish trafficking in persons, especially women and children, supplementing the UN convention against transnational organised crime.
Prevention and Treatment for Substance Abuse Act, 70 of 2008	This Act provides for the implementation of comprehensive and integrated service delivery in the field of substance abuse amongst all government Departments. The main emphasis of this Act is the promotion of community based and early intervention programmes as well as the registration of therapeutic interventions in respect of substance abuse.
Probation Services Act, 116 of 1991	To provide for the establishment and implementation of programmes aimed at the combating of crime; for the rendering of assistance to and treatment of certain persons involved in crime; and for matters connected therewith.
Probation Services Amendment Act, 35 of 2002	To make provision for programmes aimed at the prevention and combating crime; to extend the powers and duties of probation officers; to provide for the duties of assistant probation officers; to provide for the mandatory assessment of arrested children; to provide for the establishment of a probation advisory committee; to provide for the designation of family finders; and to provide for matters connected therewith.
Public Finance Management Act, 1999	To regulate financial management in the national government; to ensure that all revenue, expenditure, assets and liabilities of that government are managed efficiently and effectively; to provide for the responsibilities of persons entrusted with financial management in that government; and to provide for matters connected therewith.
Skills Development Act, 97 of 1998	To develop the skills of the South African workforce - to improve the quality of life of workers, their prospects of work and labour mobility; to improve productivity in the workplace and the competitiveness of employers; to promote self-employment; and to improve the delivery of social services; encourage employers - to use the workplace as an active learning environment; to provide employees with the opportunities to acquire new skills; to provide opportunities for new entrants to the labour market to gain work experience; to employ persons who find it difficult to be employed; and encourage workers to participate in learning programmes; to improve the employment prospects of persons previously disadvantaged by unfair discrimination and to redress those disadvantages through training and education.
Social Assistance Act, 59 of 1992	To provide those unable to support themselves and their dependents with a right of access to appropriate services social assistance.
Social Service Practitioners Act 2018	To provide for the establishment of a South African Council for Social Service Professions and to define its powers and functions; for the registration of Social Workers, student Social Workers, social auxiliary workers and persons practising other professions in respect of which professional boards have been established; for control over the professions regulated under this Act; and for incidental matters.
Social Work Amendment Act 102 of 1998	To enable applicants and beneficiaries to apply to the Agency to reconsider its decision; to further regulate appeals against decisions of the Agency; and to effect certain textual corrections; and to provide for matters connected therewith,
White Paper on Population Policy for South Africa, 1998	To promote sustainable human development and quality of life for all South Africans through the integration of population issues into development planning in all spheres of government and in all sectors of society. The policy mandates the Department of Social Development to monitor the implementation of the policy and its impact on population trends and dynamics in the context of sustainable human development.
White Paper on Social Welfare, 2015	To set out the principles, guidelines, proposed policies and programmes for developmental social welfare in South Africa. As the primary policy document, the White Paper serves as the foundation for social welfare in the post-1994 era.
Women Empowerment and Gender Equality Bill of 2012	To give effect to section 9 of the Constitution of the Republic of South Africa, 1996, in so far as the empowerment of women and gender equality is concerned; to establish a legislative framework for the empowerment of women; to align all aspects of laws and implementation of laws relating to women empowerment, and the appointment and representation of women in decision making positions and structures; and to provide for matters connected therewith.
Disaster Management Act 57 of 2002	Requires the establishment of a National Disaster Management Centre (NDMC) responsible for promoting integrated and co-ordinated National Disaster Risk Management Policy.

Policy Mandates

LEGISLATION	PURPOSE
Generic Norms and Standards for Social Welfare Services (2011)	The development and implementation of service standards is a critical requirement for the transformation and improvement of service delivery by public institutions. This is provided for in the White Paper on the Transformation of Public Service (1995), which outlines service standards as one of the eight principles underpinning the transformation process.
Household food and nutrition security strategy for South Africa	This is about government commitment in ensuring food security through implementation of the comprehensive food security and nutrition strategy to benefit vulnerable households.
National Development Plan, Vision 2030 (Outcome 13: Social Protection)	The NDP 2030 is based on a thorough reflection of the grinding and persistent poverty, inequality and unemployment. It provides a shared long-term strategic framework within which more detailed planning can take place and also provides a broader scope for social protection focusing on creating a system to ensure that none lives below a pre-determined social floor
National Strategic Plan on Gender Based Violence and Femicide (2020-2030)	Provide a multi-sectoral, coherent strategic policy and programming framework to ensure a coordinated national response to the crisis of gender-based violence and femicide by the government of South Africa and the country as a whole
National and Provincial Strategic Plan for HIV AND AIDS, STI's and TB	To provide strategic direction, guidance and prevent the spread of HIV and AIDS and other sexually transmitted diseases (STI's) and mitigate the impact thereof.
National Youth Policy (2015 – 2020)	The Policy is a cornerstone and a key policy directive in advancing the objective of consolidating and integrating youth development into the mainstream of government policies, programmes and the National budget.
National Skills Development Strategy III (2011-2016)	To improve the effectiveness and efficiency of the skills development system; establish and promote closer links between employers and training institutions and between both of these and the SETAs and enable trainees to enter the formal workforce or create a livelihood for themselves.
National policy for food and nutrition security	To ensure physical, social and economic access to sufficient, safe and nutritious food by all people, at all times to meet the dietary and food preferences.
Policy on Financial Awards to Service Providers	To guide the country's response to the financing of service providers in the Social Development sector, to facilitate transformation and redirection of services and resources, and to ensure effective and efficient services to the poor and vulnerable sectors of society.
White Paper on Disability	To accelerate transformation and redress with regard to full inclusion, integration and equality for persons with disabilities. We believe that the WPRPD and its Implementation Matrix will offer both the public, private and civil society sectors a tangible platform to do things differently to expedite the process of improving the quality of life of persons with disabilities and their families.
Policy on Disability	To enhance the independence and creating opportunities for people with disabilities in collaboration with key stakeholders.
Population Policy of South Africa 1998	To influence the country's population trends in such a way that these trends are consistent with the achievement of sustainable human development.
South African Policy for Older Persons	To facilitate services that are accessible, equitable and affordable to Older Persons and that conform to prescribed norms and standards.
Victim Support Services Policy (2019)	To provide a statutory framework for the promotion and upholding of the rights of victims of violent crime; to prevent secondary victimisation of people by providing protection, response, care and support and re-integration programmes; to provide a framework for integrated and multi-disciplinary co-ordination of victim empowerment and support; to provide for designation and registration of victim empowerment and support services centres and service providers; to provide for the development and implementation of victim empowerment services norms and minimum standards; to provide for the specific roles and responsibilities of relevant departments and other stakeholders; and to provide for matters connected therewith.
National Childcare and Protection Policy (2019)	It provides a unifying framework for effective and systemic translation of the country's childcare and protection responsibilities to realise the vision. The Policy recognises that parents, families, and caregivers are the primary duty-bearers for the care, development

LEGISLATION	PURPOSE
	and protection of their children, and that most parents, caregivers and families have the desire and capacity to provide care and protection.
Supervision Framework for the Social Work Profession in South Africa 2012	It protects clients, supports practitioners, and ensures that professional standards and quality services are delivered by competent social workers
Revised White Paper on Families of 2021	The Revised White Paper on Families views the family as a key development imperative and seeks to mainstream family issues into government-wide, policy-making initiatives to foster positive family well-being and overall socio-economic development in the country. Ensure that families have access to the basic resources, assets, and services they require to promote family well-being. Promote strong and equitable intra-family relationships within safe, supportive and nurturing communities. Support families in need or characterised by severe conflict or neglect of vulnerable family members, to regain their dignity and dissolve in an amicable way.

2. UPDATES TO INSTITUTIONAL POLICIES AND STRATEGIES

Frameworks, Norms and Standards

NO.	FRAMEWORKS, NORMS AND STANDARDS
01.	National Norms and Standards for Social Service Delivery
02.	Integrated National Disability Strategy
03.	National Drug Master Plan 2019 – 2024
04.	GCR Integrated Anti Substance Abuse Strategy 2020 – 2025
05.	National Policy on the Management of Substance Abuse
06.	National Minimum Norms and Standards for Inpatient Treatment Centres
07.	National Minimum Norms and Standards for Outpatient Treatment Centres
08.	National Minimum Norms and Standards for Diversion
09.	National Policy Framework for Accreditation of Diversion Services in South Africa
10.	National Guidelines on Home-based Supervision
11.	National Blueprint Minimum Norms and Standards for Secure Care Facilities
12.	Interim National Protocol for the Management of Children Awaiting Trial
13.	National Norms and Standards for Foster Care
14.	National Norms and Standards for Adoption
15.	National Norms and Standards for Home Community Based Care (HCBC) and Support Programme
16.	National Norms and Standards for Prevention and Early Intervention Programmes
17.	National Norms and Standards for CYCC
18.	Generis Norms and Standards for Social Welfare Services
19.	Norms and Standards for Community Development Practitioners
20.	Ministerial Determination 4: Expanded Public Works Programme, Notice No 347
21.	EPWP Recruitment Guidelines 2017
22.	National Community Development Policy
23.	National Policy on Food and Nutrition Security
24.	National Strategy on Household Food and Nutrition Security
25.	Eastern Cape DSD Women Empowerment and Gender Equality Policy
26.	Supervision Framework for Social Service Practitioners
27.	National Youth Policy 2020-2030

2.1 POLITICAL DIRECTIVES AND PRIORITIES FOR 2025/2026

Guided by the National Development Plan, the Department's principal vision is to create an all and Inclusive Responsive Social Protection System that forges a consensus on transforming of social protection within a developmental paradigm. The MEC's political directives are embedded in the Departments' core functions, which are to provide the following:

- Inclusive and Responsive Social Protection System
- Integrated and developmental social welfare services (preventive, rehabilitative, therapeutic).
- Community development facilitation and support.

Below are the political and policy imperatives which will be carried out in the 2025/26 Annual Performance Plan:

Interventions

MEC PRIORITIES	NDSD INTERVENTIONS	ECDSO INTERVENTIONS
Strategic Priority 1: Inclusive Growth and Job Creation	<ul style="list-style-type: none"> • Filling of Critical Vacant posts and Finalisation of the organisational structure. • Expedite the Employment of Social Service Professionals to address social behaviour change challenges and help curb rising social ills. 	<ul style="list-style-type: none"> • Fighting poverty, unemployment and inequality by reducing the rate of unemployed social workers • Implement and optimize public employment programmes (Expanded Public Works) and prioritize work experience for young people.
Strategic Priority 2: Reduce Poverty and tackle the high cost of living	<ul style="list-style-type: none"> • Reducing Poverty – Priority 2 of the MTDP - Optimised social protection and coverage. • Reigniting the Role of the Family – care and support of children, youth, adults and elderly. • Alcohol and Substance Abuse has reached unprecedented levels and has a significant impact in the gangsterism, violence, road accidents, and many other unwarranted episodes. • NPOs – NPOs play a critical role as a service delivery partners of government. 	<ul style="list-style-type: none"> • Use the Social Relief of Distress (SRD) grant as a basis for the introduction of a sustainable form of income support for unemployed people to address the challenge of income poverty. • An effective, integrated and comprehensive poverty alleviation strategy is necessary to provide protection and support to the most vulnerable in society. • Enhancing the participation, mainstreaming and empowerment of all our vulnerable groups (persons with disabilities, Youth and Women Development) • Strengthening the provision of Child Care and Protection Services to ensure that every child is protected and receives developmental opportunities at the early stages of his or her life • Improving Sustainable Community Development Interventions • Growing and strengthening of the NPO Sector through improving monitoring and management. • Strengthen the implementation of the National Drug Master Plan to ensure a Eastern Cape free of substance abuse.
Strategic Priority 3: Capable, Ethical and Developmental State	<ul style="list-style-type: none"> • Gender Based Violence and Femicide through the provision of shelters and psychosocial support services to victims of crime and violence. 	<ul style="list-style-type: none"> • Strengthening district operations to be hubs of service delivery and development in line with the DDM • Strengthen implementation of NSP GBVF to ensure access of victim support services to all in need.

2.2 STRATEGIC FOCUS AREAS IN RESPONSE TO DEMAND FOR DEVELOPMENTAL SOCIAL WELFARE SERVICE

2.2.1 CARE AND SUPPORT SERVICES TO OLDER PERSONS

The Older Persons Act, 2006 was put in place by the South African government to protect, promote and maintain the status, rights, well-being and security of older persons. In support of the Older Persons Act, South Africa has seen several non-governmental organisations (NGOs) focusing on the needs of the older people. The Department will focus on the following for the 2025/26 financial year:

- Provision of Residential Facilities for older persons
- Provision of Community Based Care Services for older Persons in funded and non-funded sites
- Provision of psychosocial support services and Advocacy Programmes for protection of older persons
- Promotion of Active Ageing

2.2.2 SERVICES TO THE PERSONS WITH DISABILITIES

The White Paper on the Rights of Persons with disabilities advocates for equality of persons with disabilities, removing discriminatory barriers to access and participation and ensuring that universal design informs access and participation in the planning, budgeting and service delivery value chain of all programmes. The Department will focus on the following for the 2025/26 financial year:

- Provision of Residential Facilities for persons with disabilities
- Provision of Protective Workshops for persons with disabilities
- Provision of psychosocial support services
- Provision of Community Based Care Services.

2.2.3 HIV AND AIDS

The Department implements the National Strategic plan for HIV/AIDS which seeks to maximise equitable and equal access to services and solutions for HIV/ TB AIDS and STIs and these are implemented through a compendium of Social and Behaviour Change Programmes through YOLO, Ke Moja, ZAZI, the family (e.g. Families Matter programmes), the community (e.g. Community Capacity Enhancement (CCE), Traditional Leaders and Men Championing Change.

2.2.4 SOCIAL RELIEF

The Department implements the Social Assistance Act No 13 of 2004 which provides for temporary relief for individuals and communities experiencing undue hardships and the act is implemented through the following relief programmes:

- Food parcels
- vouchers to qualifying individuals and families
- School uniforms
- Psychosocial support services
- Sanitary dignity Programmes to children of indigent families and households who are from Quintile 1-3 schools.

2.2.5 CARE AND PROTECTION SERVICES FOR CHILDREN

The implementation of the Children's Act 38 of 2005 as amended aims to provide regulations, services and programmes that promote the protection and care of children as well as building resilience of families. Services include:

- Statutory and Alternative Care services - e.g. Temporary Safe Care, Foster Care, Residential Care and Adoption Programme.
- Programmes aimed at reuniting children previously placed in alternative care with their families or communities of origin.
- Public Education and prevention programmes, focusing on parental responsibilities and rights, targeting children, parents, families and communities.
- Partial Care Services targeting children with disabilities
- Child and Youth Care Centres
- Community-Based Care Services for children through Drop-in Centres, RISIHA and Safe Parks
- Provision of services by Child Protection Organisations.

2.2.6 PROMOTION OF FAMILY WELL-BEING AND STRENGTHENING OF FAMILY RELATIONSHIPS

- Provision of Family Preservation Services, Parenting Programmes and Family reunification services
- Expand families' knowledge of and access to social welfare services that can meet their needs at different points in the family life course.
- Provision of Psychosocial support and Therapeutic services
- Provision of family services through various NGOs and faith-based organisations.
- Protect all families' right to have access to sufficient food to meet family members' basic needs
- Empowering families to develop sustainable livelihood strategies.

2.2.7 CARE AND SUPPORT TO FAMILIES

Along with the economy, polity and education, the family is universally viewed as one of the essential sectors without which no society can function (Ziehl, 2003). As the setting for demographic reproduction, primary socialisation, and the source of emotional, material, and instrumental support for its members (Belsey, 2005), families influence the way society is structured, organised, and is able to function. During a family's life course, individuals within the family transition between different life stages. Each stage presents new challenges and new opportunities for growth and development. However, for a range of reasons, many families are less equipped and face significant stressors as they seek to respond to the needs of family members. Such circumstances may include (but are not limited to) poverty and a lack of economic opportunities, poor infrastructure and service delivery, substance abuse, crime, and violence (Roman et al., 2016). In addition, pandemics, and other social and environmental shocks, such as HIV and AIDS and Covid-19, profoundly affect the well-being of South African families through shifts in the burden of care, health challenges, and loss. (National Family Policy, 2015).

2.2.8 CRIME PREVENTION AND SUPPORT

Crime and violence continue to be amongst the most serious and intractable impediments to development in the Eastern Cape. These impediments are the result of a multiplicity of factors related to the socio-economic challenges experienced by the province, which are characterized by extreme inequality and poverty, spatial segregation and high levels of unemployment.

In line with the National Development Plan (NDP) sets out a vision for safer communities, recognizing the need to address the drivers of crime and violence, the Department of Social Development implements Social Crime Prevention Strategy through the following measures:

- Expand provision of re-integration programme for ex-offenders
- Implementation of social crime programmes in hot spot areas
- Provision of diversion programmes for children in conflict with the law
- Provision of re-integration programme for ex-offenders

2.2.9 SUBSTANCE ABUSE, PREVENTION AND REHABILITATION

The National Drug Master Plan seeks to provide an effective response prevention of social marginalisation and the promotion of non-stigmatising attitudes, encouragement to drug users to seek treatment and care, and expanding local capacity in communities for prevention, treatment, recovery, and reintegration.

The Department implements the National Drug Master Plan through the following measures:

- Strengthen functionality of Local Drug Action Committees in partnership with Local Municipalities
- Strengthen implementation of the Provincial Drug Master Plan targeting hot spot areas.
- Promote access and marketing of the Ernest Malgas Treatment Centre to benefit all children in need of rehabilitative service
- Strengthen implementation of integrated prevention programmes on substance abuse.
- Establish collaborative relationships; promote joint planning and integration internally and externally.
- Capacity building of emerging organizations to have capacity to render restorative services.
- Roll out of prevention programme through implementation of awareness
- Provision of in and out-patient treatment programme
- Provision of aftercare and re-integration programme

2.2.10 VICTIM EMPOWERMENT

The National Policy Guidelines for Victim Empowerment are intended to achieve a society in which the rights and needs of victims of crime and violence are acknowledged and effectively addressed within a restorative justice framework.

The National Strategic Plan is a government and civil society's multi-sectoral strategic framework to realise a South Africa free from gender-based violence and femicide. It recognises all violence against women (across age, location, disability, sexual orientation, sexual and gender identity, nationality and other diversities) as well as violence against children. The National Strategic Plan outlines six pillars that must be implemented throughout the provinces:

- Pillar One: Accountability, Coordination and Leadership
- Pillar Two: Prevention and Rebuilding Social Cohesion
- Pillar Three: Justice, Safety and Protection
- Pillar Four: Response, Care, Support and Healing
- Pillar Five: Economic Power
- Pillar Six: Research and Information Management

The Department will implement the following measures:

- Strengthen prevention and early intervention programmes
- Continue to support White Door Centres of Hope and Shelters for Women
- Provision of support services to all victims of crime and violence in line with the Norms and Minimum Standards for Victim Empowerment.
- Implementation of the National Strategic Plan on Gender Based Violence and Femicide (2020-2030) with emphasis on Pillar 4, 2 and 5 focusing on response, care, support & healing, prevention of gender-based violence and femicide and empowerment of survivors of GBV.

2.2.11 YOUTH DEVELOPMENT

National Youth Policy 2020-2030 sets out interventions that facilitates holistic positive development for young people to enable them to contribute positively and actively in the socio-economic platforms within the society.

The Department of Social Development Strategy as aligned to the Eastern Cape provincial youth strategy seeks to achieve a holistic and positive impact on youth development in terms of the cultural, social, economic and empowerment aspects of collective and individual development of young people.

The youth development objectives of this strategy are:

- To mainstream youth development across the spectrum of DSD services by ensuring that the importance of youth development is understood within the context of the DSD mandate, is planned for in terms of resourcing and budget allocation/spend and is carried out in a co-ordinated manner with all the relevant stakeholders and role-players
- To ensure that youth development – within the DSD - is carried out in a co-ordinated manner in order to achieve the desired outcomes and impact
- To provide youth with opportunities to improve their education and skills through access to tertiary and vocational education, skills development programmes, internships and learnerships that will allow them to take advantage of key opportunities in the employment space – both within the public and private sectors
- To encourage social engagement and active citizenship through participation in community development initiatives and programmes thereby ensuring responsible and engaged young community members who contribute positively to society
- To promote entrepreneurship and innovation amongst the youth through support for youth-initiated ideas and projects that are creative and contribute to solving community-based problems, challenges and issues that seek to drive economic growth and sustainable development at a community-level
- To use the 4th Industrial Revolution and technology to enhance awareness of, access to and opportunities associated with youth development as a priority focus for the DSD

Youth Development Programme focus areas: Support to Youth Development Structures (Youth Cooperatives & NPOs), Skills Development and Youth Mobilisation.

- Support to youth development structures focuses on empowering young people by providing them with livelihood opportunities to enhance their capabilities and create self-employment opportunities. These initiatives are democratic organisations which emanates from youth mobilisation sessions with a social purpose that addresses both economic need and social need initiated and sustained by the combination of public and private resources. The programme provides financial support, capacity building and mentorship in relevant aspects such as governance, entrepreneurship development, financial management, bookkeeping, marketing leadership, social cohesion and nation building for effective performance and for service delivery.

Skills Development

- Youth development incorporates youth skilling through training, internship and learnerships for young people to access a range of available opportunities within the mainstream economy. These programmes provide foundation for youth to enter a range of qualification based training on community development methodologies, technical scarce skills and soft skills such as Culinary Skills, carpentry (construction & cabinet making), upholstery, community house building, electrical, plumbing, welding, life skills, computer training, digital skills, business skills, sewing, entrepreneurship and drivers licence)
- Youth Mobilisation involves continuous engagement of young people for empowerment and to equip them with tools for personal development and sustainable livelihoods. Personal development covers any activity that improves awareness or identity, enhances quality of life/develops talents and skills so as to contribute to social cohesion and nation building. Young people are mobilised to work together, engage, raise awareness, create a strong voice, actively participate in their own development using a solution focused approach that empowers them to solve their own problems. These programmes are facilitated through youth outreach programmes, youth dialogues, intergenerational dialogues, youth month events and Provincial Youth Camp.

2.2.12 WOMEN DEVELOPMENT

Implementation of Women Empowerment Gender Equality Strategy

The Department of Social Development has spearheaded the development of the Women Empowerment Gender Equality Strategy to ensure that women in their diversity in the Eastern Cape Province have and can take full and fair advantage of opportunities to earn a living, maintain self-esteem, and fully exercise their social and economic rights. The literature shows that empowering women and girls helps to build and develop their capabilities and capacity to be functional, leading to better and sustainable socio-economic outcomes for the realization of their personal well-being and for the good of society at large. Ensuring women's full participation in the economy is, thus, essential if the ideals of equity, prosperity, shared and inclusive growth are to be achieved. By developing the strategy, the department strives to adhere to its constitutional mandates and obligations of promoting socio-economic development of the province, paying particular attention to rural dwellers.

The promotion of gender equality and women empowerment is a process rather than a goal, and in

this respect the department envisages the need for the alignment of the strategy with other provincial and departmental gender policies, programmes and strategies such as the National Strategy Framework for Women Empowerment and Gender Equality. The alignment is intended to facilitate a common vision and enhance synergistic cooperation of all departments for effective implementation of the provincial sector plan towards the realization of gender equality and women empowerment, and the broader Outcome 14 of the national priorities: "a diverse, socially cohesive society with a common national identity".

Women's Economic Empowerment

The promotion of women empowerment and gender equality is a priority which is expressed in several South African laws which are aligned with regional, continental and global conventions and frameworks. In fostering an enabling environment for gender equality, the Department implements the following interventions:

Economic empowerment is central to women's ability to overcome poverty, cope with shocks and improve their well-being. Women's economic empowerment is when women can make and/or influence, and act on decisions about their participation in labour markets, their share of unpaid work and in the allocation and use of their own/their household's assets. The Department will implement the following interventions: Develop a database of NPOs, Cooperatives and informal trading entities

- Enable women to access start-up capital and funds for expansion of existing women-owned businesses.
- Promote cooperation among women led NPOs and cooperatives.
- Improve capacity and mentoring of women in business and potential entrepreneurs
- Facilitate skills development and training in business and entrepreneurship development, co-operatives development, organizational, financial management and stokvel savings management;

Promoting Women Empowerment through Cooperatives

A cooperative refers to an autonomous association of people who voluntarily cooperate for their mutual social, economic, and cultural benefit. It includes non-profit community organisations that are owned and managed by the people who use their services (consumer co-operatives) and/or by the people who work there (worker co-operatives). The Department will promote Women Empowerment through:

- Improved access to economic opportunities for women cooperatives.
- Improved capacity and access to markets
- Strengthening management and governance of women cooperatives.
- Improved access to mentorship, information and advisory services
-

Support to Women's Social Empowerment and Protection Programmes

Women's social empowerment is understood as the process of developing a sense of autonomy and self-confidence, acting individually and collectively to change social relationships. It is when women gain the ability to make/influence decisions about their social interactions (e.g. mobility, association with others), reproduction, health and education

- Eradicating and supporting victims of Gender-Based Violence and Femicide.
- Strengthening women's development.
- Promoting and protecting women's rights

ANTI-POVERTY CONTRIBUTION

PILLARS	EXPECTED OUTCOMES	INDICATORS	KEY PROGRAMMES	SERVICE RECIPIENTS	PROVINCIAL 2025/26 TARGETS	SARAH BAARTMAN 2025/26 TARGETS	SERVICE OFFICE 2025/26 TARGETS	POOREST WARDS	POOREST WARDS 2025/26 TARGETS	QUARTERLY TARGETS			
										Q1	Q2	Q3	Q4
Pillar 1: Promote social inclusion, implement social capital initiatives and build safer communities	Self-reliant communities	Number of Household profiled	Household profiling to inform development of community-based plans to improve accurate targeting of intervention to change the lives of the poor and most vulnerable.	Young people, children, women, people with disabilities, older persons	30 138	3 360	Koukamma	5	25	20	0	0	5
							Kouga	5	34	27	0	0	7
							Sundays River Valley	4	102	22	52	3	25
							Dr Beyers Naudé	3	100	20	52	3	25
							Blue Crane	1	157	72	0	45	40
							Makana	13	202	42	104	6	50
							Ndlambe	3	73	13	0	42	18
								3	5	4	2	0	2
							Kouga	5	8	4	0	0	4
							Sundays River Valley	4	89	1	0	66	22
							Dr Beyers Naudé	3	4	2	0	0	2
							Blue Crane	1	72	12	0	42	18
							Makana	13	16	12	0	0	4
							Ndlambe	3	8	4	0	0	4
								1914	15	8	0	3	4
							Koukamma	5	0	0	0	0	0
							Kouga	5	0	0	0	0	0
							Sundays River Valley	4	11	1	0	7	3
							Dr Beyers Naudé	3	40	30	0	0	10
							Blue Crane	1	13	0	0	10	3

PILLARS	EXPECTED OUTCOMES	INDICATORS	KEY PROGRAMMES	SERVICE RECIPIENTS	PROVINCIAL 2025/26 TARGETS	SARAH BAARTMAN 2025/26 TARGETS	SERVICE OFFICE 2025/26 TARGETS	POOREST WARDS	POOREST WARDS 2025/26 TARGETS				QUARTERLY TARGETS			
									Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
								Makana	13	2	0	0	1	1		
								Ndlambe	3	0	0	0	0	0		
								Koukamma	5	0	0	0	0	0		
								Kouga	5	0	0	0	0	0		
								Sundays River Valley	4	0	0	0	0	0		
								Dr Beyers Naude	3	0	0	0	0	0		
								Blue Crane	1	0	0	0	0	0		
								Makana	13	0	0	0	0	0		
								Ndlambe	3	0	0	0	0	0		
								Koukamma	5	37	0	0	30	7		
								Kouga	5	0	0	0	0	0		
								Sundays River Valley	4	0	0	0	0	0		
								Dr Beyers Naude	3	0	0	0	0	0		
								Blue Crane	1	145	5	0	111	29		
								Makana	13	0	0	0	0	0		
								Ndlambe	3	25	20	0	0	5		
								Koukamma	5	30	0	0	30	0		
								Kouga	5	0	0	0	0	0		
								Sundays River Valley	4	0	0	0	0	0		
								Dr Beyers Naude	3	0	0	0	0	0		
								Blue Crane	1	0	0	0	0	0		

PILLARS	EXPECTED OUTCOMES	INDICATORS	KEY PROGRAMMES	SERVICE RECIPIENTS	PROVINCIAL 2025/26 TARGETS	SARAH BAARTMAN 2025/26 TARGETS	SERVICE OFFICE 2025/26 TARGETS	POOREST WARDS	POOREST WARDS 2025/26 TARGETS				QUARTERLY TARGETS					
									Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Participation in skills development/ empowerment programmes	Number of youth participating in skills development Programmes	Access to skills development, capacity building and institutional building programmes	Young people and Women	2 527	212	Koukamma	13	0	0	0	0	0	Makana	13	0	0	0	
						Kouga	5	0	0	0	0	0	Ndlambe	3	0	0	0	
						Sundays River Valley	4	0	0	0	0	0						
						Dr Beyers Naudé	3	0	0	0	0	0						
						Blue Crane	1	0	0	0	0	0						
						Makana	13	41	0	33	0	8						
						Ndlambe	3	21	0	6	11	4						
						Young people and Women	1 997	325	Koukamma	115	32	0	Sundays River Valley	4	102	28	0	54
						Kouga	5	0	0	0	0	0	Dr Beyers Naudé	3	53	0	43	0
						Blue Crane	1	14	10	0	0	3						
						Makana	13	89	10	6	0	18	Ndlambe	3	81	0	37	28
																	16	

DISTRICT DEVELOPMENT MODEL

IMPLEMENTATION OF PROGRAMMES TARGETING MILITARY VETERANS

A proclamation through Government Notice, Number 32844, dated 28 December 2009; recognizing a need to acknowledge South African Military Veterans, and therefore established a department to handle their affairs, the Department of Military Veterans (DMV). Subsequent to that, the Military Veterans Act 18 of 2011 was passed as legislation to handle all matters relating to Military Veterans. Military Veterans were identified as a designated group in the Eastern Cape Province. For 2025/26 plans the Department will prioritise delivery of services to military veterans in the Eastern Cape, where there will be signed MOU between the Department and Department of Military Veterans.

Section 9 Of the Bill of Rights addresses the right to equality while Section 10 guarantees the right to

dignity. The Military Veterans Act 18 of 2011, provides for principles that guide all benefits relating to military veterans, By Sector Departments. Military Veterans Act 18, 2011, Accommodates Military Veterans issues from all nine (9) Military Veterans associations and organisations, statutory and non-statutory.

The Department will focus on the following services to military veterans:

- 1) Provision of Psychosocial support services
- 2) Profiling of Households
- 3) Provision of Social Relief of Distress
- 4) Facilitation of Business Development Support (Registration of, co-ops, NPO's).

IMPLEMENTATION OF PROGRAMMES TARGETING EX-MINE WORKERS

The Department will focus on the following services to Ex Mine Workers:

- 1) Provision of Psychosocial support services

- 2) Profiling of Households
- 3) Provision of Social Relief of Distress
- 4) Facilitation of Business Development Support (Registration of, co-ops, NPO')

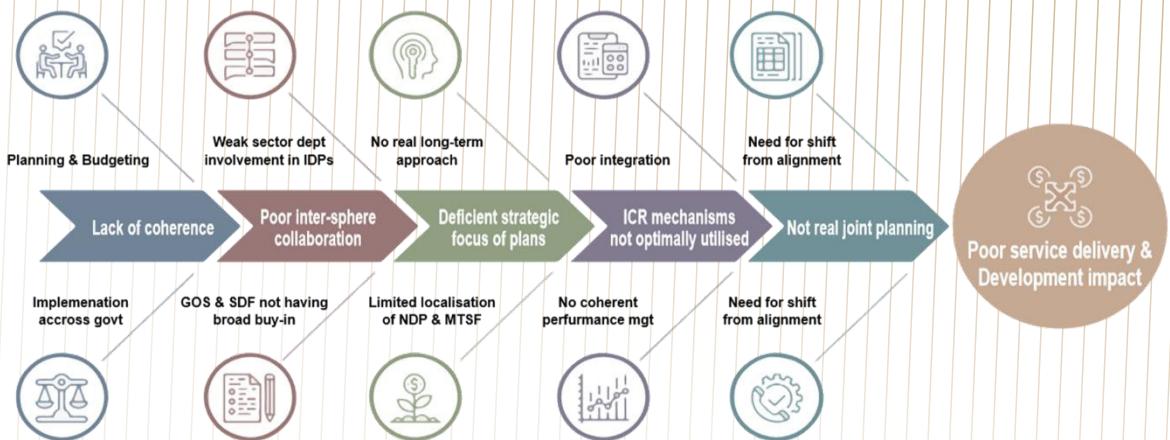
DISTRICT DEVELOPMENT MODEL

The District Development Model (*inspired by the Khawuleza Presidential call to action*), launched by the President aims to accelerate, align and integrate service delivery under a single development plan per district or metro that is developed jointly by national, provincial and local government as well as business, labour and community in each district. Each district plan must ensure that national priorities such as economic growth and employment; improvements to living conditions; the fight against crime and corruption and better education outcomes are attended to in the locality concerned. In the Eastern Cape, OR Tambo District Municipality has been identified as the rural pilot of the District Development Model (DDM). The Model will be rolled out in all the districts and metros in the Province. This will assist in ensuring that planning and spending across the three spheres of government is integrated and aligned and that each district or metro plan is developed with the interests and input of communities taken into account upfront.

Lack of coordination between national and provincial governments, between departments and particularly at local government level, has not served the country. The pattern of operating in silos has led to lack of coherence in planning and implementation and has made monitoring and oversight of government's

programme difficult. The President in the 2019 Presidency Budget Speech (2019) identified the "pattern of operating in silos" as a challenge which led to "lack of coherence in planning and implementation and has made monitoring and oversight of government's programme difficult". The consequence has been non optimal delivery of services and diminished impact on the triple challenges of poverty, inequality and employment.

The rolling out of "a new integrated district-based approach to effectively address our service delivery challenges and localized procurement and job creation, that promotes and supports local businesses, and that involves communities, was important. The DDM focusses on implementation of immediate priority projects, stabilisation of local government and long-term institutionalisation of integrated planning, budgeting and delivery anchored on the development and implementation of the "One Plan". As such the DDM focuses on building state capacity as the system of Local Government is stabilised, and in the medium term, to improve cooperative governance, integrated planning and spatial transformation, inclusive economic development, and where citizens are empowered to contribute and partner in development.



The DDM enables synergy between national, provincial and local priorities; and implementation of immediate priority projects and actions as well as a long-term strategic framework for predictable, coherent and effective service delivery and development. It enables implementation of the National Development Plan (NDP), National Spatial Development Framework (NSDF), Integrated Urban Development Framework (IUDF) and the Medium-Term Strategic Framework (MTSF) by localising and synergising objectives, targets and directives in relation to the 52 District and Metropolitan spaces (IGR Impact Zones), thereby addressing the triple challenges of poverty, inequality and unemployment in a spatially targeted and responsive manner. The DDM is positioned in relation to the NDP, MTSF and NSDF to enhance the overall system by synergizing national, provincial and local priorities in relation to the district and metro spaces.

The Department of Cooperative Governance and Traditional Affairs (COGTA) is championing the implementation of the DDM by all sector departments in the province is still finalizing a Provincial Institutionalization Framework that will assist to formally institutionalize, provincialize and localize the DDM with structured response and accountability.

The Department will participate through district offices in ward-based planning and Municipal IDP processes to ensure alignment of departmental plans and budgets with local government plans.

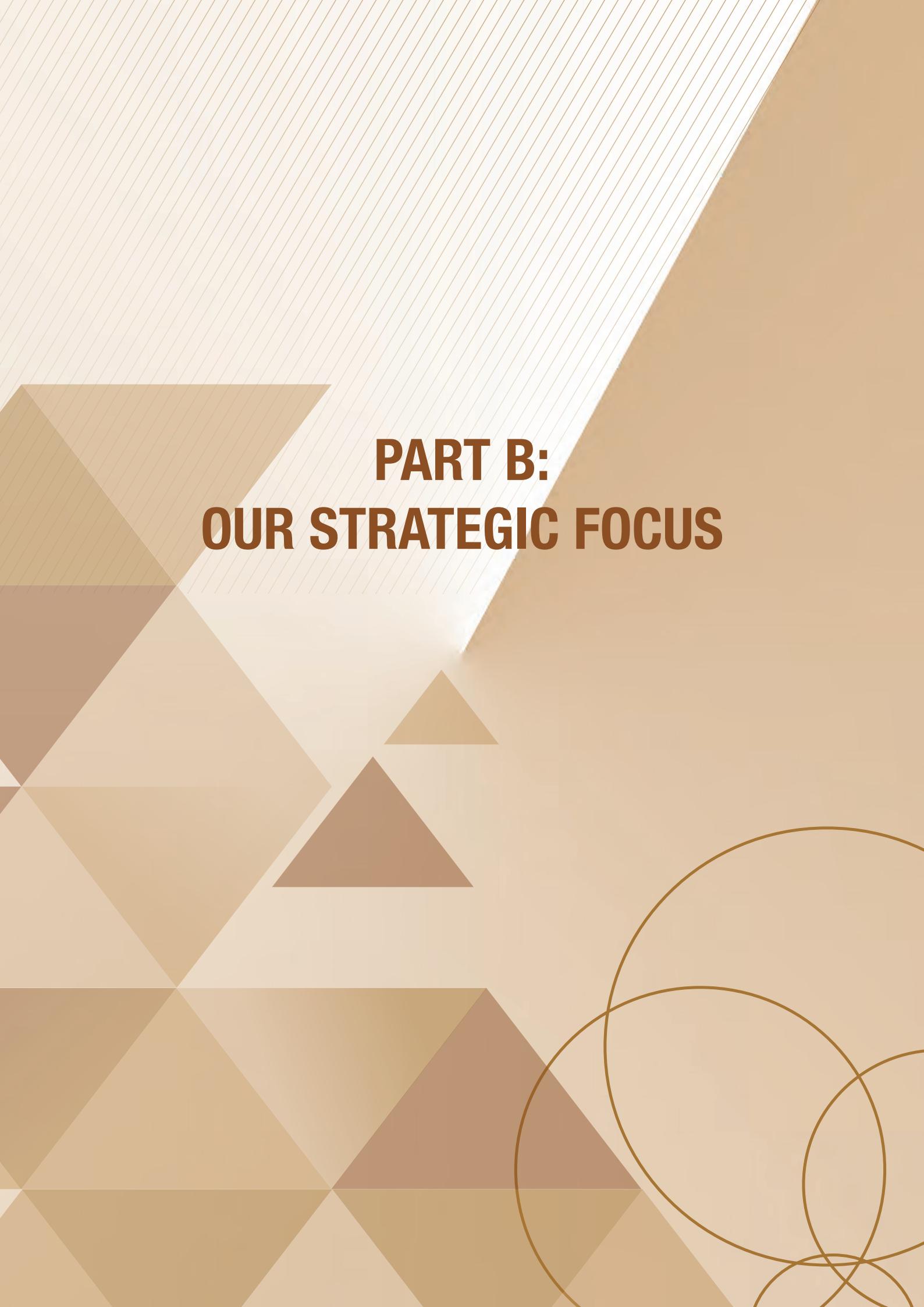
The implementation of the DDM has fostered practical intergovernmental relations to plan, budget and implement jointly with other sector departments and local government in order to provide coherent and seamless services to communities. DSD will continue to strengthen IGR systems at all levels for enhanced and integrated

These key projects will be implemented through these interventions: A myriad of integrated Developmental Social Services intervention are implemented with the District to address the social ills that exist. The following interventions are implemented with stakeholders and Social Partners.

Over the MTDP period, the Department will contribute to the DDM through these interventions:

Table 21: District Development Model Interventions

1. Food Security	8.Services to Persons with Disabilities
2. Psychosocial Support & Therapeutic interventions	9. Community development interventions
3. Sustainable Livelihoods	10. Youth Development
4. Social Behavior Change Programmes	11. Women Development
5. Anti-Substance Abuse Interventions	12. Household Profiling
6. Gender-Based Violence, Femicide & Victim Empowerment interventions	13. NPO Management
7. Child Care & Protection Services	



PART B: OUR STRATEGIC FOCUS

4. OUR STRATEGIC FOCUS

VISION	
“A caring society for the protection and development of the poor and vulnerable towards a sustainable society”	
Caring Society	Through a collective approach or unity with stakeholders
Poor & Vulnerable	By building trust, hope and assurance
Sustainable society	Through continuous improvement & sustainability
MISSION	
“To transform our society by building conscious and capable citizens through the provision of comprehensive, integrated and sustainable social development services with families at the core of social change”.	
Transformation	Changing the landscape of the Province through legislative reform; programmes which must radically change material conditions of our people and entrenching of human rights
Consciousness	Building activist bureaucrats committed to the service of the Eastern Cape whilst creating a space for progressive awareness, critical engagement and participation of people in their development
Capabilities	Enhancing social, human, financial, physical and natural assets of citizens so as to enjoy freedoms espoused in the Constitution of South Africa.
Integrated service	Ensuring that our provision of welfare services, community development and social security respond to lifecycle challenges that our people face. This requires budget, structures, systems and processes that enforce integration.
VALUES	
Integrity	Ensuring that we are consistent with our values, principles, actions, and measures and thus generate trustworthiness amongst ourselves and with our stakeholders.
Human Dignity	Fundamental Human Right that must be protected in terms of the Constitution of South Africa and facilitates freedoms, justice and peace
Respect	Showing regard for one another and the people we serve and is a fundamental value for the realisation of development goals.
Equality and Equity	We seek to ensure equal access to services, participation of citizens in the decisions that affect their lives and the pursuit of equity imperatives where imbalances exist
Empowerment	We aim to empower employees and communities by building on existing skills, knowledge and experience and by creating an environment conducive to life-long learning.
Accountability	Refers to our obligation to account for our activities, accept responsibility for them, and to disclose the results in a transparent manner.
Customer-oriented	Defined as an approach to sales and customer-relations in which staff focus on helping customers to meet their long-term needs and wants
NATIONAL DSD MANTRA	
“Building cohesive, resilient families and communities by investing in people to eradicate poverty and vulnerability towards creating sustainable livelihoods	
VALUE COMMITMENT	
<p>As the management and officials of the Eastern Cape Department of Social Development, we undertake to treat the people we serve, i.e. the poor, the vulnerable and the marginalised, with integrity and ensuring that we are consistent with our values, principles, actions, and measures and thus generate trustworthiness amongst ourselves and with our stakeholders. Our actions and decisions must be in the interest of the community and must be beyond reproach. We re committing to a rights-based and customer-oriented culture & professionalism in which the right to human dignity of individuals and communities is sacrosanct. We also commit into treating and serving our people with respect and compassion by acting professionally and diligently in our work. We aim to empower our employees and communities by building on existing skills, knowledge and experience and by creating an environment conducive to life-long learning. We pledge to be accountable and transparent to the citizens of the Eastern Cape Province through understanding the impact of our work and taking responsibility for our actions and decisions whilst forging strong partnerships with our stakeholders and civil society. Lastly, we seek to ensure equality and equity through ensuring equal access to services, participation of citizens in the decisions that affect their lives and the pursuit of equity imperatives where imbalances exist.</p>	

PRINCIPLES

We seek to embody the Batho- Pele Principles in our efforts so as to ensure that our service provision is conducted with respect and dignity and results in positive and sustainable outcomes for the citizens of South Africa.

Consultation	People should be consulted about the level and quality of services they receive, and wherever possible, be given a choice.
Service standards	People should be told what level and quality of services they will receive.
Access	All citizens should have equal access to the services to which they are entitled.
Courtesy	All people should be treated with courtesy and consideration.
Information	Citizens should be given full, accurate information about the public services they are entitled to receive
Openness and transparency	Citizens should be told how national and provincial Departments are run, how much they cost, and who is in charge
Redress	If the promised standard of service is not delivered, citizens should be offered an apology, a full explanation and a speedy and effective remedy; and when the complaints are made, citizens should receive a sympathetic, positive response.
Value for Money	Public services should be provided economically and efficiently in order to give citizens the best possible value for money.

PROBLEM STATEMENT

Dysfunctional families due to socio-economic instabilities and social ills. (Addressing social dysfunctionality targeting poor and vulnerable individuals, families and communities)

IMPACT STATEMENT

Resilient and self-reliant families within empowered communities

OUTCOME STATEMENT

Placing Individuals, Families and Vulnerable Groups at the centre of Care, Protection and Development

OUTCOMES

OUTCOME 1	Increased universal access to Developmental Social Services
OUTCOME 2	Optimised social protection for sustainable families and communities
OUTCOME 3	Functional, Efficient & Integrated Sector

3. UPDATES TO RELEVANT COURT RULING

The following are the court rulings will continue having an impact on the Departmental operations or service delivery obligations during the 2024/25 financial year and beyond:

i. High Court Ruling on NPO Funding Policy –

NAWONGO v MEC for Social Development and Others Case No. 1719/2010, Free State High Court

A group of NPO's in the Free State Province, brought a court application against the Free State Provincial Department of Social Development, after several years of serious frustration in the manner that the Free State Provincial Department had dealt with the transfers of their subsidies. The first part of the NPO's application was that government should immediately pay the transfers that had already been allocated to the NPO's but was yet to be transferred. The second part of the NPO's application was that the Free State Provincial Department should urgently review its policies in respect of NPO funding.

The first part of the judgment, delivered in August 2010, noted that 1 400 NPOs were currently funded by the Free State Provincial Department of Social Development, and that the Department openly acknowledged that these organisations played a major role in delivering social services to children, older people, people with disabilities and others. In fact, the Department was dependent on the NPO's for delivering services which the Department was responsible for in terms of the Children's Act and the Older Persons Act. The Department also acknowledged that the funding to the NPO's do not cover the full costs of delivering these services, yet the allocations to NPO's and the way in which it makes (or does not make) payment do not reflect these acknowledged facts.

The judgement provided guidance to the Free State Provincial Department of Social Development on how it should revise its funding policy in order for the policy to be reasonable. Firstly, the policy must recognise that the NPO's are providing services that the Department itself is obliged to provide in terms of the Constitution and the applicable relevant legislation. Secondly, the policy must have a fair, equitable and transparent method of determining how much the department should pay and how much the NPO's should contribute from other sources of income such as donations from funders.

While the judgment was against the Free State Department of Social Development, it is relevant to all Provincial Departments of Social Development because the Free State's NPO funding policy is the same as the national policy. Therefore, the judgement was also a strong indictment of the existing national framework for the funding of NPO's that all provincial governments followed. The Eastern Cape Department of Social Development continually strives to adhere to the guidance provided by the High Court in developing and improving its funding policies.

ii. High Court Matter on reduction / termination of subsidies -

Eastern Cape NGO Coalition v MEC for Social Development and others, Case No. 2460 /2018, Grahamstown High Court

The Legal Resource Centre, an NGO based in Grahamstown was acting on behalf of the Eastern Cape NGO Coalition, a group of NPO's based in the Nelson Mandela Metro District. An urgent court application was launched during August 2018 for an order to compel the Department to review its decision to cut, reduce and/or terminate the payment of subsidies to the affected NPO's. In essence, this matter dealt with the historical imbalance of NPO funding in the developed part of the Eastern Cape, i.e. the Port Elizabeth and East London metropolitan areas, and the underdeveloped part of the Eastern Cape, i.e. the former Ciskei and Transkei.

The High Court found that the Department's decision to cut, reduce and/or terminate the payment of the affected NPO's was unlawful, irrational and unconstitutional. The Court further found that the Department's consultative process with the affected NPO's was not comprehensive nor was it transparent as the Department appeared to have already made a decision before the consultation process had commenced. The High Court did not grant any compensation due to the elapse of time that had passed since the matter was initiated. The judgment is however important as the Department had to review its entire consultative process to be one that is inclusive, encompassing, open and transparent. The Department has ensured that all future consultative processes with NPO stakeholder forums, individual NPO's and the community at large is just that to prevent any claim that the Department has embarked on the consultative process with a pre-determined decision.

iii. High Court Matter on suspending subsidies based on alleged corruption -

Sakhingomso Training and Development Centre v MEC for Social Development and one other, Case No. 4244 / 2021, Mthatha High Court

The District received an anonymous tip off alleging corruption and mismanagement of subsidised funds at the Sakhingomso Training and Development Centre in Mthatha. The District reported the allegations to the Provincial Head Office and requested a forensic investigation. The District then decided to suspend the further payment of subsidies to the Centre pending the finalisation of the investigation. Alternative arrangements were made for the affected children at the Centre. In terms of the Department's service level agreement with the Centre, the Department reserved the right to suspend funding where allegations of such a serious nature are brought to the fore. The Department is however obligated in terms of the contractual agreement to finalise the investigation within a fairly quick turnaround time, which it failed to do.

The High Court found that the Department had not complied with the service level agreement and was in breach of its own contractual obligations. The Department should have concluded its investigation within the time period agreed and should have presented its findings to the Management Board of the Centre to allow them to implement the recommendations and/or remedial steps. The Court further found that the failure of the Department to conclude its own investigation due to budgetary constraints could not be laid at the door of the Centre and that the suspension of funds should at best have been lifted in order to allow the Centre to operate and render services.

The High Court ordered the Department to compensate the Centre all the outstanding subsidies that was withheld during the period of suspension. The judgment is important as the Department has learnt that it must comply with its own obligations in terms of its contractual agreement before taking the drastic decision to suspend funding. The Department has further revised its contractual agreement to allow itself a reasonable time to conclude investigations into allegations of fraud and corruption, and to define the special circumstances under which subsidies may be suspended.

iv. High Court Matter on the reduction of subsidies

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Imbumba Association for the Aged v MEC for Social Development and one other, Case No. 647 / 2022

The Department and the associated members of Imbumba entered into service level agreements on or about May/June 2021 to provide services at Service Centres for older persons in rural, poverty-stricken areas concentrated in the former Ciskei and Transkei. As a result of the devastating impact of the COVID

pandemic on the national fiscus, the State implemented national and consequential provincial budget cuts across all organs of State, including the Department for the financial year 2020/2021. The budget cuts for the Department of Social Development were detrimental to its constitutional mandate with all five Departmental programmes adversely affected, including its core services. This resulted in the Department having to implement budget cuts across the board, with programme 2 deciding to limit the number of subsidised beneficiaries who visit service centres to a maximum of 20 beneficiaries. The decision was informed by the national state of disaster regulations implementing a national lockdown restricting the freedom of movement during the highest levels of COVID. Unbeknown to the Department, the care givers at these Imbumba affiliated service centres defied the ban and visited the beneficiaries at their homes to provide the assistance that they would ordinarily have received at the service centres but for the COVID lockdown.

Imbumba raised a dispute about the reduction of the number of beneficiaries to a maximum number of 20. Dissatisfied with the Department's responses, the dispute escalated into a formal application before the High Court in Makhanda under case no. 647 / 2022. The Department, alive to its constitutional mandate to *inter alia*, provide social security to older persons, and appreciative of the partnership with Imbumba, initiated negotiations through its internal legal services with the legal representatives of Imbumba in an effort to settle the dispute out of court.

In following this approach, the Department considered the fact that although the national lockdown restricted the movement of ordinary citizens including older persons, and despite the service centres not rendering the services at their institutions, the Department had a moral duty in terms of its Constitutional mandate to at least compensate the service centres for actual services rendered where sufficient proof could be provided of home visits. The circumstances were after all exceptional as none of the litigants could have foreseen the catastrophic consequences of the COVID pandemic that has now forever changed the landscape within which government renders its services to the marginalised and impoverished citizens of the country.

Due to the litigant parties having signed a confidentiality agreement, the Department is precluded from divulging the terms and conditions of the settlement agreement. The matter is important as it gives the Department a blueprint on how to manage a national disaster of the magnitude of the COVID pandemic, the likes of which has never been seen or experienced by past generations. More so, where such a pandemic has a detrimental impact on the State Fiscus, any budgetary reductions must first pass constitutional muster.

v. **High Court Ruling on NPO Funding Policy –**

NAWONGO v MEC for Social Development and Others Case No. 1719/2010, Free State High Court

A group of NPO's in the Free State Province, brought a court application against the Free State Provincial Department of Social Development, after several years of serious frustration in the manner that the Free State Provincial Department had dealt with the transfers of their subsidies. The first part of the NPO's application was that government should immediately pay the transfers that had already been allocated to the NPO's but was yet to be transferred. The second part of the NPO's application was that the Free State Provincial Department should urgently review its policies in respect of NPO funding.

The first part of the judgment, delivered in August 2010, noted that 1 400 NPOs were currently funded by the Free State Provincial Department of Social Development, and that the Department openly acknowledged that these organisations played a major role in delivering social services to children, older people, people with disabilities and others. In fact, the Department was dependent on the NPO's for delivering services which the Department was responsible for in terms of the Children's Act and the Older Persons Act. The Department also acknowledged that the funding to the NPO's do not cover the full costs of delivering these services, yet the allocations to NPO's and the way in which it makes (or does not make) payment do not reflect these acknowledged facts.

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vi. **High Court matter on adoptions –**

National Adoption Coalition of South Africa v MEC for Social Development, KZN – Case Number D4680/2018, Durban High Court

The Department's budgetary constraints is further challenged by the KZN High Court Order relating to adoption services. In summary the case related to serious delays experienced in the issuing of Section 239 (Children's Act) letters by the KZN Department of Social Development. These delays in many instances prevented adoptions from proceeding due to the Department's failure to decide on the adoption and consequently preventing the Children's Court from timeously considering the adoptions.

The judgment handed down declared that the current adoption process followed in respect of Section 239 applications was infringing on the rights of the adoptable children, the rights of the birth parents and the rights of the prospective adoptive parents. The Court Order provided strict timelines for DSD to process all outstanding adoptions, namely 30 (thirty) days. The Court Order further directed that proper consideration of all the relevant factors be undertaken, and this now represented a significant departure from the past decision-making process that was more rigid. The judgment sets an important precedent as it enforces the Department to provide and allocate adequate resources to ensure that the adoption system flourishes and is managed efficiently and effectively. If not, the Department runs the risk of similar litigation. The Department has taken heed of the judgment and has implemented proactive steps to efficiently and effectively manage the adoption process despite serious budgetary constraints and stretched resources.

vii. **High Court matter on children with Disruptive Behaviour Disorders**

Centre for Child Law v Ministers of Social Development, Health and Basic education (Children with Severe or Profound Disruptive Behavioural Disorders

The case focused on the plight of a 10-year-old girl who was orphaned and placed in foster care shortly after birth. The placement broke down, leading to 15 different placements in her 10 years of life. Three government Departments, namely Department of Social Development [DSD], the Department of Health [DOH] and Department of Basic Education [DBE] were taken to Court by the Centre for Child Law for their failure to cater for the provision of appropriate alternative care, mental services and basic education of an adequate quality for children with Severe or Profound Disruptive Behavioural Disorders (DBD).

The three departments ultimately acknowledged that their present policies, programmes and plans did not comply with the obligations imposed on them by the Constitution and legislation to provide appropriate assistance and care to children with severe or profound disruptive behaviour disorders.

A settlement was reached between the three Departments (DSD, DoH and DBE) and the Centre for Child Law.

The settlement agreement required of the departments to develop an inter-sectoral policy, and an implementation plan that removes barriers that hinder children with behavioural difficulties' full and effective participation in society. The order further required that

the policy and plan must also explain how residential care facilities, with appropriate programmes, will be spread out, to ensure that children have access to services they need and that these services address their particular needs if they are in need of care and protection. The policy and plan must also set out how basic education and appropriate health care services will be provided to the children as well as how support for families and respite care will be provided so that children are not unnecessarily removed from their family environment.

The order set out interim arrangements that were to be put in place while the policy and plan was being developed, with the departments required to ensure that children with behavioural difficulties brought to their attention must be provided with suitable alternative care and if necessary, have access to quality education and receive appropriate health care services while their families should be provided with necessary support.

The Department of Social Development was specifically ordered to make arrangements for children with DBD to be placed in the most suitable Alternative Care as well as ensuring provision of the necessary and suitable support to Parents/Caregivers of children with DBD who remain in their care.

viii. D and Another v Head of Department of Social Development, Gauteng and Others, S and Another v Head of Department of Social Development, Gauteng and Others (30205/2019, 55642/2019) [2021] ZAGPPHC 388 (17 June 2021)

Both matters relate to the proper interpretation of section 239(1)(d)[1] of the Children's Act 38 of 2005 (the Children's Act) to recommend an adoption. The applicants were of the view that such a letter (recommending an adoption) is not a peremptory requirement and should be interpreted to include a letter not recommending an appointment.

The Court considered the jurisdiction of the Children's Court to hear adoption applications and considered that the purpose of the letter implicitly recognises that it is the Children's Court that must make a decision on the evidence before it on whether or not to grant an adoption. The Children's Court would, logically, consider the letter either recommending or not recommending the adoption in its assessment of, inter alia, 'best interests'. A Children's Court is not absolutely barred from hearing an application but rather may, in exceptional circumstances, condone that failure. The Court then held that it must then follow that a Children's Court that is in possession of a letter – albeit a letter not recommending the adoption – would still be entitled to consider the adoption application.

If this were not so, it would lead to the absurd conclusion that a Children's Court is bound by the decision of the first respondent and has no authority whatsoever to depart from it. This, in the view of the to refer a child, accused of committing schedule 1 offence, and who failed to adhere to a previous

Court could not be correct and, in fact, would do violence to the separation of powers doctrine and defeat the very purpose of the Children's Court. A converse finding would not only run contrary to the spirit and purport of the Children's Act but would also violate several fundamental rights of children including: firstly, the purpose of the Children's Act as articulated in its Preamble; secondly, the objectives of the Children's Act, generally, and the objectives of adoption, specifically; thirdly, a child's right to 'family life'; fourthly, the child's right to appropriate alternative care; and fifthly, a child's right to have his or her best interests considered of paramount importance, particularly insofar as it deprives a child to 'family life' and leads to undue delay.

In conclusion, the court declared that the letter contemplated in section 239(1)(d) of the Children's Act 38 of 2005 includes a letter not recommending the adoption of the child.

ix. S v L M and Others (97/18; 98/18; 99/18; 100/18) [2020] ZAGPJHC 170; [2020] 4 All SA 249 (GJ); 2020 (2) SACR 509 (GJ); 2021 (1) SA 285 (GJ) (31 July 2020)

The matter has its genesis in an urgent review concerning four (4) children, which came before magistrates for diversions in terms of section 41 of the Child Justice Act. The children were alleged to have committed offences referred to in Schedule 1 of the Child Justice Act. They had all tested positive for cannabis which tests had been performed at school. They were accordingly alleged to have been in possession of cannabis which constitutes an offence in terms of Schedule 1 of the Child Justice Act.

The court in terms of the review application before it made the following declaratory order:

- a). It is declared that section 4(b) of the Drugs and Drug Trafficking Act 140 of 1992, as amended is inconsistent with the Constitution of the Republic of South Africa, 1996 ('Constitution') and invalid to the extent that it criminalises the use and/or possession of cannabis by a child.
- b) Pending the completion of the law reform process to correct the constitutional defects, no child may be arrested and/or prosecuted and/or diverted for contravening the impugned provision. This moratorium did not, in any way, prevent and/or prohibit any person from making use of any civil process and/or procedure to ensure a child receives appropriate assistance and/or interventions for cannabis use or dependency.
- c) That section 53(2) read with section 53(3) of the Child Justice Act 75 of 2008 ('Child Justice Act) does not permit, under any circumstances whatsoever, for a child accused of committing a schedule 1 offence to undergo any diversion programme involving a period of temporary residence.
- d) That section 58(4)(c) of the Child Justice Act does not authorise and/or empower a prosecutor or child justice court

diversion order, to undergo any further diversion programme involving a period of temporary residence



PART C: MEASURING OUR PERFORMANCE

PART C: MEASURING OUR PERFORMANCE

- DEPARTMENTAL PROGRAMME STRUCTURE

The following Programme structure of the District, aligned to the Social Development Sector Budget Structure:

PROGRAMME	SUB-PROGRAMME
1. Administration	1.1. Office of the District Director 1.2. Corporate Management Services
2. Social Welfare Services	2.1. Management and Support Services to Older Persons 2.2. Services to the Persons with Disabilities 2.4. HIV and AIDS 2.5. Social Relief
3. Children and Families	3.1. Management and Support 3.2. Care and Services to Families 3.3. Child Care and Protection 3.4. Partial Care Services 3.5. Child and Youth Care Centres 3.6. Community-Based Care Services for children
4. Restorative Services	4.1. Management and support 4.2. Crime Prevention and support 4.3. Victim empowerment 4.4. Substance Abuse, Prevention and Rehabilitation
5. Development and Research	5.1. Management and Support 5.2. Community Mobilisation 5.3. Institutional capacity building and support for NPOs 5.4. Poverty Alleviation and Sustainable Livelihoods 5.5. Community Based Research and Planning 5.6. Youth development 5.7. Women development

- **DEPARTMENTAL PERFORMANCE INFORMATION OUTCOMES**

PROBLEM STATEMENT	Dysfunctional families due to socio-economic instabilities and social ills. (Addressing social dysfunctionality targeting poor and vulnerable individuals, families and communities)
IMPACT STATEMENT	Resilient and self-reliant families within empowered communities
OUTCOME STATEMENT	Placing Individuals, Families and Vulnerable Groups at the centre of Care, Protection and Development
OUTCOME 1	Increased universal access to Developmental Social Services
OUTCOME 2	Optimised social protection for sustainable families and communities
OUTCOME 3	Functional, Efficient & Integrated Sector

- **PERFORMANCE INDICATORS FOR 2024/2025**

The performance of the Department will be measured against the following core set of performance indicators as tabulated below:

PROGRAMME NAME	NO OF PERFORMANCE INDICATORS
Programme 1: Administration	8
Programme 2: Social welfare services	16
Programme 3: Children and families	14
Programme 4: Restorative services	09
Programme 5: Development and research	23
TOTAL	70

PROGRAMME 1:

ADMINISTRATION

PROGRAMME 1: ADMINISTRATION

PROGRAMME PURPOSE

The purpose of the programme is to provide policy guidance and administrative support on strategic imperatives mandated by the constitution of the country. It consists of Office of the Deputy Director, HR Services, Financial Management and NPO Management.

Programme	Sub-programmes	Sub-programme purpose
1. ADMINISTRATION	1.2.1 Office of the Deputy Director	The office of the Deputy Director provides political and legislative interface between government, civil society and all other relevant stakeholders.
	1.2 Corporate Management Services	Corporate Management Services provides for the strategic direction and the overall management and administration of the Department. The office of the Deputy Director is located under this section. Other support functions that fall under Programme One are Financial Management, Human Resource Management, Human Resource Development and Operations.

1.1 OFFICE OF THE DEPUTY DIRECTOR: ADMINISTRATION

The Deputy Director is responsible for providing strategic leadership and guidance to the Local Service Office. The Local Service Office is also responsible for ensuring Local Service integration to improve the provision of services to the communities of the Port St Johns LM including planning, policy implementation and monitoring. The Deputy Director will participate in various Provincial, Departmental, District and Local activities, these will include IDP & Budget review

meetings, Executive Mayoral & Mayoral Outreach Programmes, EXCO Outreach Programme, and Ward and Community Based Planning. Within the Local Service Office, the Deputy Director will hold ongoing engagements with External Stakeholders, ensure implementation of partnership agreements and staff at large providing strategic direction for improved accountability and integration within the Local Service office.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: OFFICE OF THE DEPUTY DIRECTOR

Outcome Indicator	Output	Output Indicator	Audited /Actual Performance			Estimated Performance 2024/25	MTEF Period		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 3: Functional, efficient and integrated sector									
Effective, efficient and developmental administration for good governance	Stakeholder Engagement	1.1.1 Number of good corporate governance interventions implemented	20	20	20	44	44	44	44

QUARTERLY TARGETS: OFFICE OF THE DEPUTY DIRECTOR

Output Indicators		Annual Target 2025/26	Quarterly Targets				Calculation Type
			1 st	2nd	3rd	4th	
1.1.1	Number of good corporate governance interventions implemented	44	10	12	10	12	Cumulative year end

NPO MANAGEMENT

In line with the NPO Act No.71 of 1997 this function intends to facilitate and coordinate the efficient and effective implementation of the Act to ensure consolidation of database, assistance with registration and monitoring of compliance of NPO's within the District. The focus areas will be as follows:
 Registration to ensure functionality and monitoring of NPO
 Compliance - to be registered and comply with the NPO Act (Functionality)

Monitoring – ascertain Value for Money, performance, norms and standards (functionality)
 Funding in line with the Policy on financial Awards funding processes and transfers to NPO's to deliver services as per department mandate.
 Forum Coordination to strengthen partnerships with the NPO Sector (Social Partnerships).

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: NPO MANAGEMENT:

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 3: Functional, efficient and integrated sector									
Effective, efficient and developmental administration for good governance	Registration of NPOs.	1.2.3 Number of NPOs registered.	2	2	2	2	2	2	2
	Compliance interventions implemented.	1.2.4 Number of compliance interventions implemented.	2	2	2	3	3	3	3
	Funding of NPOs.	1.2.5 Number of funded NPOs.	23	23	23	16	16	17	17
	Funded organizations monitored.	1.2.6 Number of funded organizations monitored	16	23	23	16	16	17	17

OUTPUT INDICATORS, ANNUAL AND QUARTERLY TARGETS: NPO MANAGEMENT

Output Indicators		Annual target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
1.2.3	Number of NPOs registered	2	0	1	1	0	Cumulative year end
1.2.4	Number of compliance interventions implemented	3	1	1	1	0	Cumulative year end
1.2.5	Number of funded NPOs.	16	16	16	16	16	Non-cumulative highest figure
1.2.6	Number of funded organizations monitored	16	16	16	16	16	Non-cumulative highest figure

2025/26 SDC QUARTERLY TARGETS: NPO MANAGEMENT

	OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
		BLUE CRANE ROUTE LSO OFFICE SDC	SOMERSET EAST SDC	PEARSTON SDC	
1.2.3	Number of NPOs registered	1	1	1	2
	Q1	0	0	0	Cumulative year end
	Q2	1	0	0	
	Q3	0	1	1	
	Q4	0	0	0	
1.2.4	Number of compliance interventions implemented	2	1	3	
	Q1	1	0	1	Cumulative year end
	Q2	1	0	1	
	Q3	0	1	1	
	Q4	0	0	0	
1.2.5	Number of funded NPOs.	13	3	16	
	Q1	13	3	16	
	Q2	13	3	16	
	Q3	13	3	16	
	Q4	14	3	16	
1.2.6	Number of funded organizations monitored	13	3	16	
	Q1	13	3	16	
	Q2	13	3	16	
	Q3	13	3	16	
	Q4	13	3	16	

FINANCIAL MANAGEMENT

Responsible for managing the District finances including financial planning, expenditure management, management of financial risks, financial reporting, asset management, record-

keeping, fleet management, facilities and infrastructure management as well as supply chain management.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: FINANCIAL MANAGEMENT

Outcome Indicator	Outputs	Output Indicators	Audited/Actual Performance			Estimated Performance 2024/25	Medium-term Targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 3: Functional, efficient and integrated sector									
Effective, efficient and Developmental administration for good governance	Invoices paid within 30 days	1.2.8 Percentage of invoices paid within 30 days	-	-	-	100%	100%	100%	100%
	Procurement budget spend targeting local suppliers	1.2.9 Percentage of Procurement budget spend targeting local suppliers in terms of LED Framework	-	-	-	75%	75%	75%	75%

QUARTERLY TARGETS: FINANCIAL MANAGEMENT SERVICES

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
1.2.8	Percentage of invoices paid within 30 days	100 %	100 %	100 %	100 %	100 %	Non-cumulative highest figure
1.2.9	Percentage of Procurement budget spend targeting local suppliers in terms of LED Framework	75%	75%	75%	75%	75%	Non-cumulative highest figure

CORPORATE SERVICES

Corporate Services involves the provision of Human Resources Administration, Conditions of Service and PERSAL administration, Recruitment; Human Resources Development and Management (Training, Staff Training Development,

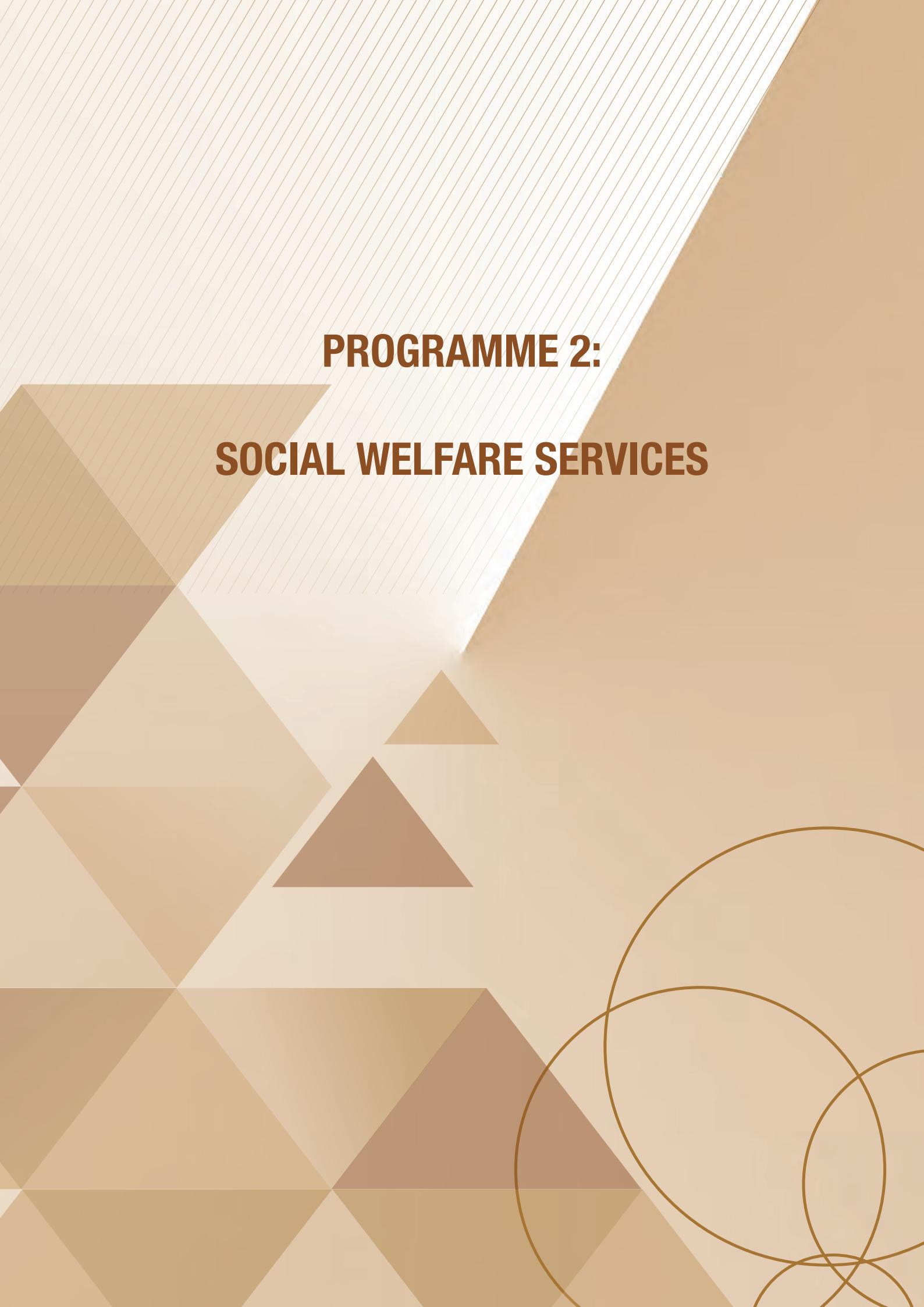
Performance Management, Human Resources Planning and Organizational Development; and Employee Relations, Employee Wellness and Labour Relations.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CORPORATE SERVICES

Outcome Indicator	Outputs	Output Indicators	Audited/Actual Performance			Estimated Performance 2024/25	Medium-term Targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 3: Functional, efficient and integrated sector									
Effective, efficient and developmental administration for good governance	Improved organization, employee performance, development, capabilities and resources	1.2.10 Effective Human Capital Management & Development	4	4	4	4	4	4	4

QUARTERLY TARGETS: CORPORATE SERVICES

Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
		1st	2nd	3rd	4th	
1.2.10 Number of Human Capital Management interventions implemented.	4	4	4	4	4	Non-cumulative highest figure



PROGRAMME 2:

SOCIAL WELFARE SERVICES

PROGRAMME 2: SOCIAL WELFARE SERVICES

PROGRAMME PURPOSE:

To provide integrated developmental social welfare services to the poor and vulnerable in partnership with stakeholders and civil society organisations. There is no change in the programme structure.

PROGRAMME	SUB-PROGRAMME	SUB-PROGRAMME PURPOSE
2. SOCIAL WELFARE SERVICES	2.1 Management and Support	Provide administration for programme staff and coordinates professional development and ethics, provision of tools of trade for management and support staff providing services across all sub-programmes of this programme.
	2.2 Services to Older Persons	Design and implement integrated services for the care, support and protection of older persons through establishment of support structures, provision of governance, development and implementation of interventions for older persons, quality assurance and capacity building
	2.3 Services to Persons with Disabilities	Design and implement integrated programmes and provide services that facilitate the promotion of the well-being and the socio-economic empowerment of persons with disabilities through provision of intervention programmes and services as well as capacity building and support
	2.4 HIV and AIDS	Design and implement integrated community-based care programmes and services aimed at mitigating the social and economic impact of HIV and AIDS by providing intervention programmes and services, prevention and psychosocial support programmes as well as financial and capacity building of funded organisations
	2.5 Social Relief	To respond to emergency needs identified in communities affected by disasters not declared, and or any other social condition resulting in undue hardship by providing counselling and support to affected individuals and families, developing care plans for short, medium and long term interventions and providing financial and material assistance to individuals or households directly or via suitable and approved service delivery partners

SUB PROGRAMME: 2.1. MANAGEMENT AND SUPPORT

The sub-programme provides administration support for Programme 2 personnel and coordinates professional development and ethics across all sub-

programmes of this programme. Programme performance plans and reports are also coordinated by the sub-programme.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: MANAGEMENT AND SUPPORT.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
Improved well-being of vulnerable groups and marginalized.	Support services coordinated.	2.1.1 Number of Support services coordinated.	24	20	20	24	24	24	24
	Number of comprehensive assessments conducted by Social Workers	2.1.2 Number of comprehensive assessments conducted by Social Workers	-	-	-	-	200	70	70
	Number of Supervision Processes completed in line with Supervision Framework	2.1.3 Number of Supervision Processes completed in line with Supervision Framework	-	-	-	-	52	22	25

QUARTERLY TARGETS: MANAGEMENT AND SUPPORT

	Output Indicators	Annual target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
2.1.1	Number of support services coordinated.	24	5	7	5	7	Cumulative year-end
2.1.2	Number of comprehensive assessments conducted by Social Workers	200	49	49	51	51	Cumulative year-end
2.1.3	Number of Supervision Processes completed in line with Supervision Framework	52	13	13	13	13	Cumulative year-end

SUB PROGRAMME: 2.2. SERVICES TO OLDER PERSONS

The District Renders Care and Support Services to Older Persons through residential facilities as well as Community Based Care and Support Services. Residential facilities offer 24-hour care, protection and support services in a safe and secure environment whereas Community Based Care and Support Services happens in the service centres which are within communities, these promote recreation, social cohesion and Active Ageing (Golden Games). The emphasis is on

improvement of social wellbeing and the protection of Older Persons against any form of abuse through establishment of support structures. As a way of reaching out and extend services to Older Persons the Department will expand Community Based Care and Support services rather than institutionalization. This is also as part of the transformation agenda as outlined in the social sector priorities.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS FOR SERVICES TO OLDER PERSONS.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance	Medium-term targets		
			2021/22	2022/23	2023/24		2024/25	2025/26	2026/27
OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
Improved wellbeing of vulnerable groups and marginalized	Older persons accessing Residential Facilities.	2.2.1. Number of older persons accessing Residential Facilities.	117	117	22	22	22	22	22
	Older persons accessing Community Based Care and Support Services.	2.2.2. Number of older persons accessing Community Based Care and Support Services.	1 840	2 780	142	142	142	142	142
	Older persons accessing Community Based Care and Support Services in Non -Funded Facilities.	2.2.3. Number of older persons accessing Community Based Care and Support Services in Non -Funded Facilities.	862	1 710	0	0	0	0	0

QUARTERLY TARGETS: SERVICES TO OLDER PERSONS

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1 st	2 nd	3 rd	4 th	
2.2.1	Number of older persons accessing Residential Facilities.	22	22	22	22	22	Non-cumulative highest figure.
2.2.2	Number of older persons accessing Community Based Care and Support Services.	142	142	142	142	142	Non-cumulative highest figure.
2.2.3	Number of older persons accessing Community Based Care and Support Services in Non- Funded Facilities.	0	0	0	0	0	Non-cumulative Highest Figure.

2025/26 SDC QUARTERLY TARGETS: SERVICES TO OLDER PERSONS

	OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
		BLUE CRANE ROUTE LSM OFFICE	SOMERSET EAST SDC	PEARSTON SDC	
2.2.1	Number of older persons accessing Residential Facilities.	22	0	22	Non-cumulative. Highest Figure.
	Q1	22	0	22	
	Q2	22	0	22	
	Q3	22	0	22	
	Q4	22	0	22	
2.2.2	Number of older persons accessing Community Based Care and Support Services.	107	35	142	Non-cumulative Highest Figure.
	Q1	107	35	142	
	Q2	107	35	142	
	Q3	107	35	142	
	Q4	107	35	142	
2.2.3	Number of older persons accessing Community Based Care and Support Services in Non- Funded Facilities.	0	0	0	Non-cumulative Highest Figure
	Q1	0	0	0	
	Q2	0	0	0	
	Q3	0	0	0	
	Q4	0	0	0	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME.

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				TOTAL ANNUAL TARGET	
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs			
	No	%	No	%		
2.2.1. Number of older persons accessing Residential Facilities.	0	0	22	100%	22	
2.2.2. Number of older persons accessing Community Based Care and Support Services.	0	0	142	100%	142	
2.2.3. Number of older persons accessing Community Based Care and Support Services in Non -Funded Facilities.	0	0	0	0	0	

SUB PROGRAMME: 2.3. SERVICES TO PERSONS WITH DISABILITIES

The Programme provides services that facilitate the promotion of the social well-being and the socio-economic empowerment of Persons with disabilities through provision of intervention programmes and services as well as capacity building and

support. Implementation of Community Based Rehabilitation services and advocacy within a rights-based approach around developmental programmes as well as access to services will contribute positively to their participation within the community.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: PERSONS WITH DISABILITIES.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated Performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
Improved well-being of vulnerable groups and marginalized	Persons with disabilities accessing Residential Facilities.	2.3.1. Number of Persons with disabilities accessing Residential Facilities.	-	-	0	0	0	0	0
	Persons with disabilities accessing services in funded Protective Workshops.	2.3.2. Number of Persons with disabilities accessing services in Protective Workshops.	59	59	13	13	13	13	13
	Persons accessing Community Based Rehabilitation Services.	2.3.3. Number of Persons accessing Community Based Rehabilitation Services.	406	756	85	85	85	85	85
	Families caring for children and adults with disabilities accessing a well-defined basket of social support services	2.3.4. Number of families caring for children and adults with disabilities accessing a well-defined basket of social support services	-	-	3	13	13	13	13
	Persons with disabilities receiving personal assistance services support.	2.3.5. Number of persons with disabilities receiving personal assistance services support	-	2	3	3	3	3	3

QUARTERLY TARGETS: SERVICES TO PERSONS WITH DISABILITIES

	Output Indicators	Annual target 2025/26	Quarterly Targets				Calculation Type
			1 st	2 nd	3 rd	4 th	
2.3.1	Number of persons with disabilities accessing Residential Facilities.	0	0	0	0	0	Non-cumulative highest figure.
2.3.2	Number of persons with disabilities accessing services in funded Protective Workshops.	13	13	13	13	13	Non-cumulative highest figure.
2.3.3	Number of Persons accessing Community Based Rehabilitation Services.	85	0	0	85	0	Cumulative year end.
2.3.4	Number of families caring for children and adults with disabilities accessing a well-defined basket of social support services	13	0	4	6	3	Cumulative year end
2.3.5	Number of Persons with disabilities receiving personal assistance services support	3	1	1	1	0	Cumulative year end

2025/26 SDC QUARTERLY TARGETS: SERVICES TO PERSONS WITH DISABILITIES

	OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
		BLUE CRANE ROUTE LSO OFFICE	SOMERSET EAST SDC	PEARSTON SDC	
2.3.1	Number of persons with disabilities accessing Residential Facilities.	0	0	0	0
	Q1	0	0	0	Non-Cumulative Highest Figure.
	Q2	0	0	0	
	Q3	0	0	0	
	Q4	0	0	0	
2.3.2	Number of persons with disabilities accessing services in funded Protective Workshops.	13	0	13	Non-Cumulative Highest Figure.
	Q1	13	0	13	
	Q2	13	0	13	
	Q3	13	0	13	
	Q4	13	0	13	
2.3.3	Number of Persons accessing Community Based Rehabilitation Services.	55	30	85	Cumulative year end.
	Q1	0	0	0	
	Q2	0	0	0	
	Q3	55	30	85	
	Q4	0	0	0	
2.3.4	Number of families caring for children and adults with disabilities accessing a well-defined basket of social support services.	10	3	13	Cumulative year end
	Q1	0	0	0	
	Q2	3	1	4	
	Q3	5	1	6	
	Q4	2	1	3	
2.3.5	Number of Persons with disabilities receiving personal assistance services support.	2	1	3	Cumulative year end
	Q1	0	0	0	
	Q2	0	1	1	
	Q3	1	0	1	
	Q4	1	0	1	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		TOTAL ANNUAL TARGET
	No	%	No	%	
2.3.1. Number of Persons with disabilities accessing Residential Facilities.	0	0	0	0	0
2.3.2. Number of Persons with disabilities accessing services in Protective Workshops.	0	0	13	100%	13
2.3.3. Number of Persons accessing Community Based Rehabilitation Services.	85	100%	0	0	85
2.3.4 Number of families caring for children and adults with disabilities accessing a well-defined basket of social support services.	13	100%	0	0	13
2.3.5 Number of Persons with disabilities receiving personal assistance services support	3	100%	0	0	3

SUB PROGRAMME: 2.4. HIV AND AIDS

The National Development Plan notes that in 2007, South Africa represented 0.7 percent of the World's population but accounted for 17 percent (about 5.5 Million people) of the global number of HIV infections. In the Eastern Cape specific focus is more on areas where there is high HIV prevalence as HIV has enormous strain on the capacity of families to cope with Psycho – Social and economic consequences of the illness as well as to curb new HIV infections.

Young people aged (15 -24 years) are identified as key population mostly affected by HIV and AIDS hence strengthening of Prevention Programme through social and

behavior change and Psycho-social support services. In response to this, DSD derives its mandate from the National Strategic Plan (NSP) for HIV&AIDS, TB and STI's 2017-2022 which acknowledges that HIV&AIDS is not only a health issue, but a developmental issue, hence the combination approach. In the next financial year focus will also be on Key populations that have not been key in the Programme i.e. Sex Workers, Older Persons, Persons with disabilities, Lesbian, Gay, Bisexual, Trans-gender, Inter-sexual, Queer, Asexual plus (LGBTIQA+'s) and Families experiencing Gender Based Violence which will have an effect on the Programme target population.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: HIV AND AIDS

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
Improved well-being of vulnerable groups and marginalized	Implementers trained on Social and Behaviour Change Programmes.	2.4.1. Number of implementers trained on Social and Behaviour Change Programmes.	57	61	10	17	17	17	17
	Beneficiaries reached through Social and Behavior Change Programmes.	2.4.2. Number of beneficiaries reached through Social and Behavior Change Programmes.	892	785	60	630	1550	1550	1550
Enhanced coping mechanisms for people experiencing social distress	Beneficiaries receiving Psychosocial Support Services.	2.4.3. Number of beneficiaries receiving Psychosocial Support Services.	4 325	4 605	250	180	180	180	180

QUARTERLY TARGETS: HIV AND AIDS

	Output Indicators	Annual target 2025/26	Quarterly Targets				Calculation Type
			1 st	2 nd	3 rd	4 th	
2.4.1	Number of implementers trained on Social and Behaviour Change Programmes.	17	-	10	7	-	Cumulative year-end.
2.4.2	Number of beneficiaries reached through Social and Behaviour Change Programmes.	1 550	200	500	600	250	Cumulative year-end.
2.4.3	Number of beneficiaries receiving Psychosocial Support Services.	180	25	60	60	35	Cumulative year-end.

2025/26 SDC QUARTERLY TARGETS: HIV AND AIDS

OUTPUT INDICATORS	2025/26			CALCULATION TYPE
	BLUE CRANE ROUTE LSO OFFICE	SOMERSET EAST SDC	PEARSTON SDC	
2.4.1 Number of implementers trained on Social and Behavior Change Programme.	13	4	4	17
Q1	0	0	0	0
Q2	6	4	4	10
Q3	7	0	0	7
Q4	0	0	0	0
2.4.2 Number of beneficiaries reached through Social and Behavior Change Programmes.	1530	20	1 550	Cumulative year end.
Q1	200	0	200	
Q2	500	0	500	
Q3	580	20	600	
Q4	250	0	250	
2.4.3 Number of beneficiaries receiving Psychosocial Support Services.	150	30	180	
Q1	20	5	25	Cumulative year end.
Q2	55	5	60	
Q3	50	10	60	
Q4	25	10	35	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		TOTAL ANNUAL TARGET
	No	%	No	%	
2.4.1. Number of implementers trained on Social and Behaviour Change Programmes.	17	100%	0	0	17
2.4.2. Number of beneficiaries reached through Social and Behavior Change Programmes.	50	3%	1500	97%	1 550
2.4.3. Number of beneficiaries receiving Psychosocial Support Services.	180	100%	0	0	180

SUB PROGRAMME: 2.5. SOCIAL RELIEF

The Department is mandated by the Social Assistance Act to develop a safety net for individuals, families and communities in difficult circumstances and to respond to situations of disaster declared and undeclared. This the Department does in collaboration with South African Social Security Agency (SASSA) as the Department Agency. The services are aimed at the eligible poor and vulnerable and can be offered in the form of counseling and material aid (uniform, clothing, food parcels etc.). The unit cost of intervention per beneficiary is based on the pronouncement of the increase or decrease of the

Old Age Social Grant as pronounced by the Minister of Finance annually which impacts on reaching out to more beneficiaries sometimes due to budget limitations.

The Department will further contribute to the Integrated School Health Programme in ensuring that indigent learners from Quintile 1,2 &3 schools receive material support in partnership with Department of Education and Department of Health. The Department will further ensure that these services are more biased towards Anti-Poverty sites.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: SOCIAL RELIEF

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated Performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
Enhanced coping mechanisms for people experiencing social distress	Beneficiaries who benefited from DSD Social Relief Programmes.	2.5.1. Number of beneficiaries who benefited from DSD Social Relief Programmes.	905	439	35	37	37	37	50
	Leaners who benefited through Integrated School Health Programmes	2.5.2. Number of leaners who benefited through Integrated School Health Programmes	793	2 010	223	590	504	506	506

QUARTERLY TARGETS: SOCIAL RELIEF.

	Output Indicators	Annual target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
2.5.1	Number of beneficiaries who benefited from DSD Social Relief Programmes.	37	7	14	8	8	Cumulative year-end.
2.5.2	Number of leaners who benefitted through Integrated School Health Programmes.	504	-	504	-	-	Cumulative year end.

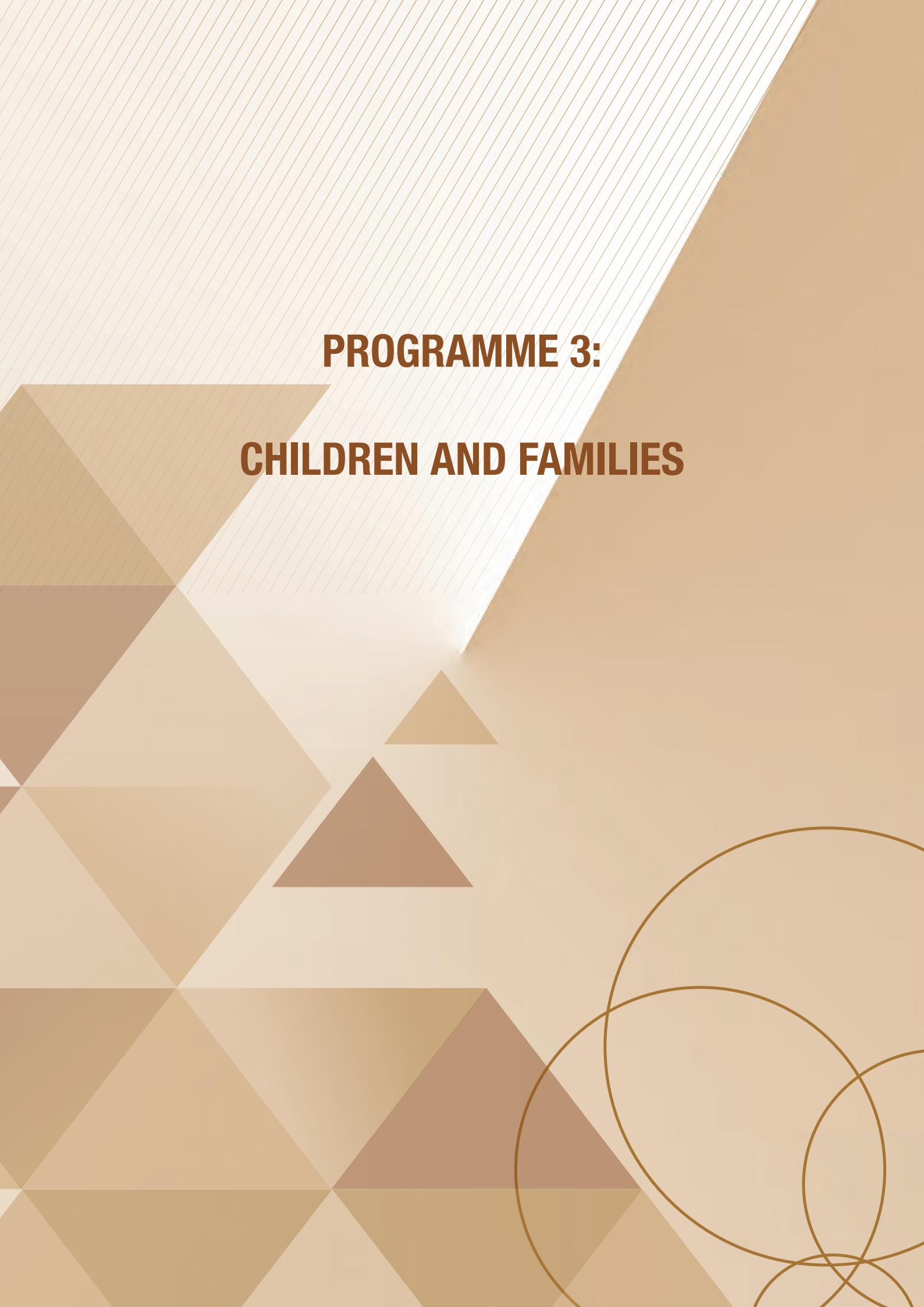
2024/25 SDC QUARTERLY TARGETS: SOCIAL RELIEF

OUTPUT INDICATORS		2025/26 LSO APP TARGET		CALCULATION TYPE
		BLUE CRANE ROUTE LSO OFFICE	PEARSTON SDC	
2.5.1	Number of beneficiaries who benefited from DSD Social Relief Programmes.	18	19	37
	Q1	0	7	7
	Q2	10	4	14
	Q3	6	2	8
	Q4	2	6	8
2.5.2	Number of learners who benefitted through Integrated School Health Programmes.	350	154	504
	Q1	-	-	-
	Q2	350	154	504
	Q3	-	-	-
	Q4	-	-	-

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		
	No	%	No	%	
2.5.1. Number of beneficiaries who benefited from DSD Social Relief Programmes.	37	100%	0	0	37
2.5.2. Number of learners who received sanitary pads through Integrated School Health Programmes.	504	100%	0	0	504



PROGRAMME 3:

CHILDREN AND FAMILIES

PROGRAMME 3: CHILDREN AND FAMILIES

PROGRAMME PURPOSE

To provide comprehensive child and family care and support services to communities in partnership with stakeholders and Civil Society Organisations. There is no change in the programme structure.

PROGRAMME	SUB-PROGRAMME	SUB-PROGRAMME PURPOSE
3. CHILDREN AND FAMILIES	3.1. Management and Support.	Provide administration for programme staff and coordinates professional development and ethics, provision of tools of trade for management and support staff providing services across all sub-programmes of this programme.
	3.2. Care and Support Services to Families.	Programmes and services (interventions, governance, financial and management support) to promote functional families and to prevent vulnerability in families.
	3.3. Child Care and Protection Services.	Design and implement integrated programmes and services (interventions, evidence-based management and information support, human resource development and capacity building) that provide for the development, care and protection of the rights of children.
	3.4. Partial Care Services	Provide reception, protection, development and partial care to children on behalf of their parents or caregivers for a temporary period during the day and could include overnight. Develop Provincial Partial Care Strategy and profile for Partial Care as enshrined in the Children's Act No 38 of 2005 Registration and Monitoring of partial care facilities (private school hostels, temporary respite care referred to as special day care and after school-care) to ensure compliance with norms and standards.
	3.5. Child and Youth Care Centres.	Provide alternative care and support to vulnerable children through Governance (Registration, funding, monitoring and evaluation of CYCC, Drop-in-Centres) and Capacity building (training of all relevant stakeholders on the Children's Act).
	3.6. Community-Based Care Services for children.	Provide protection, care and support to vulnerable children in communities Including services to children with disabilities, child headed households, Children living and working on the Streets, Children accessing Drop in Centre services, Orphans and vulnerable children (due to other various reasons), Registration of children in Child Headed Households, Public awareness and education on OVCs & services available and ISIBINDI Community-based care model.

SUB PROGRAMME: 3.1. MANAGEMENT & SUPPORT

The sub-programmes is driven by the Chief Director: Social Welfare Services, it provides administration for Programme three staff and coordinates professional development and

ethics across all sub-programmes of this programme. Plans and reports of the programme are also coordinated by the sub-programme.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: MANAGEMENT & SUPPORT.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Reduction in families at risk	Support services coordinated.	3.1.1 Number of support services coordinated.	20	20	20	24	24	24	24

QUARTERLY TARGETS: MANAGEMENT AND SUPPORT.

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
3.1.1	Number of support services coordinated.	24	5	7	5	7	Cumulative year-end.

SUB PROGRAMME:3.2 CARE AND SERVICES TO FAMILIES

The Department renders programmes and services that promote stable, healthy, resilient and well functional families and prevent vulnerability in families. The Department intervenes by intensifying Family

Preservation, Fatherhood and parenting programmes with a special focus on implementing the Strategy for Teenage Parents to vulnerable groups.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CARE AND SERVICES TO FAMILIES.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2023/24	Medium-term targets		
			2020/21	2021/22	2022/23		2024/25	2025/26	2026/27
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Reduction in families at risk	family members participating in Family Preservation service.	3.2.1. Number of family members participating in Family Preservation service.	738	791	530	420	200	200	220
	Family members re-united with their families.	3.2.2. Number of family members re-united with their families.	21	20	2	3	3	3	3
	Family members participating in parenting programmes.	3.2.3. Number of family members participating in parenting programmes.	680	611	230	230	400	400	450

QUARTERLY TARGETS: CARE AND SUPPORT SERVICES TO FAMILIES

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
3.2.1	Number of family members participating in Family Preservation services.	200	50	50	50	50	Cumulative year-end.
3.2.2	Number of family members re-united with their families.	3	-	1	1	1	Cumulative year-end.
3.2.3	Number of family members participating in parenting Programmes.	400	150	100	100	50	Cumulative year-end.

2025/26 SDC QUARTERLY TARGETS: CARE AND SUPPORT SERVICES TO FAMILIES

OUTPUT INDICATORS		BLUE CRANE ROUTE LSO OFFICE		2025/26 LSO APP TARGET		CALCULATION TYPE
		SOMERSET EAST SDC	PEARSTON SDC			
3.2.1	Number of family members participating in Family Preservation services.	170	30	200	50	Cumulative year end.
	Q1	40	10	50	50	
	Q2	40	10	50	50	
	Q3	40	10	50	50	
	Q4	50	0	50	50	
3.2.2	Number of family members re- united with their families.	2	1	3	0	Cumulative year end.
	Q1	0	0	1	1	
	Q2	1	0	1	1	
	Q3	0	1	1	1	
	Q4	1	0	1	1	
3.2.3	Number of family members participating in parenting programmes.	300	100	400	150	Cumulative year end.
	Q1	100	50	100	100	
	Q2	75	25	100	100	
	Q3	75	25	100	50	
	Q4	50	0	50	50	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		TOTAL ANNUAL TARGET
	No	%	No	%	
3.2.1. Number of family members participating in Family Preservation service.	170	85%	30	15%	200
3.2.2. Number of family members re-united with their families.	3	100%	0	0	3
3.2.3. Number of family members participating in parenting Programmes.	200	50%	200	50%	400

SUB PROGRAMME: 3.3. CHILD CARE AND PROTECTION

The primary focus of this programme is care and protection of children against Violence, Child Abuse, Neglect and Exploitation (VCANE). This is undertaken through provision of Community Based Prevention and Early Intervention Services to support Vulnerable Children in communities. It also ensures provision of Therapeutic, Psychological, Rehabilitative services as well as Alternative Care Services for children found to need care and protection through Temporary Safe Care, Foster Care, Child and Youth Care Centres including Adoption Services for those requiring permanency.

Child Care and Protection is a highly legislated terrain, rooted on both the Constitution of the Republic of South Africa, Act No. 108 of 1996 and the Children's Act 38 of 2005 as amended. The Programme needs to ensure compliance to legislation/professional

standards/service standards to avoid litigation. This requires design and implementation of integrated programmes and services (interventions, evidence-based management and information support, human resource development and capacity building) that provide for the development, care and protection of the rights of children. Full and effective implementation of the Children's Act 38 of 2005 as amended remains our biggest challenge.

The sector paradigm shift for provision of Child Protection Services emphasizes a shift from statutory services to Prevention and Early Intervention Programmes to ensure that abuse is prevented before it occurs, identified early enough, avoid children from getting deeper into the system and that all children are prepared for every stage of life in line with the life cycle approach.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CHILD CARE AND PROTECTION

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
Improved well-being of vulnerable groups and marginalized	Children reported to have been abused.	3.3.1. Number of reported cases of child abuse.	85	81	18	14	11	12	15
	Children with valid foster care orders.	3.3.2. Number of children with valid foster care orders.	4 584	4 131	312	318	275	250	230
	Children placed in foster care.	3.3.3. Number of children placed in foster care.	170	173	19	16	10	10	10
	children in foster care re-unified with their families.	3.3.4. Number of children in foster care re-unified with their families.	40	34	5	3	3	3	3

QUARTERLY TARGETS: CHILD CARE AND PROTECTION

Output Indicators	Annual target 2025/26	Quarterly targets				Calculation Type	
		1st	2nd	3rd	4th		
3.3.1	Number of reported cases of child abuse.	11	1	6	2	2	Cumulative year-end.
3.3.2	Number of children placed with valid foster care orders.	275	259	265	270	275	Cumulative year to date.
3.3.3	Number of children placed in Foster Care.	10	1	2	4	3	Cumulative year-end.
3.3.4	Number of children in foster care re-unified with their families.	3	-	-	2	1	Cumulative year-end.

2025/26 SDC QUARTERLY TARGETS: CHILD CARE AND PROTECTION

OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
	BLUE CRANE ROUTE LSO OFFICE	SOMERSET EAST SDC	PEARSTON SDC	
3.3.1 Number of reported cases of child abuse.				
Q1	7	4	11	
Q2	1	0	1	Cumulative year end
Q3	4	2	6	
Q4	1	1	2	
3.3.2 Number of children with valid foster care orders.				
	215	60	275	
Q1	202	57	259	
Q2	207	58	265	
Q3	211	59	270	
Q4	215	60	275	
3.3.3 Number of children newly placed in foster care.				
	7	3	10	
Q1	1	0	1	
Q2	1	1	2	
Q3	3	1	4	
Q4	2	1	3	
3.3.4 Number of children in foster care re-unified with their families.				
	2	1	3	
Q1	0	0	0	
Q2	0	0	0	
Q3	1	1	2	
Q4	1	0	1	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOS		TOTAL ANNUAL TARGET
	No	%	No	%	
3.3.1. Number of reported cases of child abuse.	7	60%	4	40%	11
3.3.2. Number of children with valid foster care orders.	192	70%	83	30%	275
3.3.3 Number of children placed in foster care.	7	70%	3	30%	10
3.3.4. Number of children in foster care re-unified with their families.	2	80%	1	20%	3

SUB PROGRAMME: 3.4. PARTIAL CARE SERVICES

Partial Care and Special Day care centres provides comprehensive quality Early Childhood Development services that would be universally available and accessible to all infants, young children and their care givers. Implementation of Children's Act No.38 of 2005 through Provincial Integrated ECD strategy, profile for ECD and Partial Care, provision of services to ECD and Partial Care, Norms and Standards compliance, registration of ECD and Partial Care programmes

and services, assignment of functions to Municipalities and funding of ECD sites. Challenges include limited human resource to provide ECD services and programmes to poor and vulnerable communities, non-compliance of Partial Care Facilities to Minimum Norms and Standards due to infrastructure defects and lack of expertise in officials to render services for the children with disabilities.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: PARTIAL CARE SERVICES

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 1: Increased universal access to Developmental Social Welfare Services.									
Improved well-being of vulnerable groups and marginalized	Partial care facilities registered.	3.4.1. Number of registered partial care facilities.	1	1	1	0	-	-	-
	Children accessing registered partial care facilities.	3.4.2. Number of children accessing registered partial care facilities.	-	-	0	0	-	-	-
	Children with disabilities funded	3.4.3 Number of children with disabilities funded	-	-	-	-	17	17	17

QUARTERLY TARGETS: PARTIAL CARE SERVICES

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
3.4.1	Number of registered partial care facilities.	-	-	-	-	-	Cumulative year end.
3.4.2	Number of children accessing registered partial care facilities.	-	-	-	-	-	Cumulative year end.
3.4.3	Number of children with disabilities funded	17	17	17	17	17	Non-cumulative highest figure

2025/26 SDC QUARTERLY TARGETS: PARTIAL CARE SERVICES

OUTPUT INDICATORS	BLUE CRANE ROUTE LSO OFFICE SOMERSET EAST SDC			2025/26 LSO APP TARGET	CALCULATION TYPE
	PEARSTON SDC				
3.4.1 Number of registered partial care facilities	0	0	0	0	Cumulative year end.
Q1	0	0	0	0	
Q2	0	0	0	0	
Q3	0	0	0	0	
Q4	0	0	0	0	
3.4.2 Number of children accessing registered partial care facilities	0	0	0	0	Cumulative year end.
Q1	0	0	0	0	
Q2	0	0	0	0	
Q3	0	0	0	0	
Q4	0	0	0	0	
3.4.3 Number of children with disabilities funded	17	17	17	17	Non-cumulative highest figure
Q1	17	0	0	17	
Q2	17	0	0	17	
Q3	17	0	0	17	
Q4	17	0	0	17	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		TOTAL ANNUAL TARGET
	No	%	No	%	
3.4.1 Number of registered partial care facilities	0	0	0	0	0
3.4.2 Number of children accessing registered partial care facilities	0	0	0	0	0
3.4.3 Number of children with disabilities funded	17	100%	0	0	17

SUB PROGRAMME: 3.5. CHILD AND YOUTH CARE CENTRES (CYCC)

The sub-programme provides residential care services and support to vulnerable children through governance (registration, funding, monitoring and evaluation of Child and Youth Care Centres) and capacity building of all relevant stakeholders in the children's Act. Slow progress in reunification services for children in residential care centres due to limited resources for case managers (external Social

workers from Department of Social Development (DSD) and Child Protection Organizations).

The target and counting in this indicator also include children placed in state owned CYCCs, underperformance is viewed as positive deviation in line with the sector Paradigm shift that enforces CYCCs as the less preferred alternative care option, promoting family-based approach as opposed to institutionalization of children.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CHILD AND YOUTH CARE CENTRES

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
Improved well-being of vulnerable groups and marginalized	Children placed in Child and Youth Care Centers.	3.5.1 Number of children placed in Child and Youth Care Centers.	55	55	0	0	-	0	0
	Number of children in need of care and protection newly placed in funded Child and Youth Care Centres.	3.5.2 Number of children in CYCCs re-unified with their families.	10	8	0	4	-	-	-

QUARTERLY TARGETS: CHILD AND YOUTH CARE CENTRES

Output Indicators			Annual Target 2025/26	Quarterly Targets				Calculation Type
1st	2nd	3rd		4th				
3.5.1	Number of children in need of care and protection accessing services in funded Child and Youth Care Centres.	-	-	-	-	-	-	Non-cumulative highest figure.
3.5.2	Number of children in CYCCs re-unified with their families.	-	-	-	-	-	-	Cumulative year-end.

2025/26 SDC QUARTERLY TARGETS: CHILD AND YOUTH CARE CENTRES

OUTPUT INDICATORS	2025/26 LSO APP TARGET				CALCULATION TYPE
	BLUE CRANE ROUTE LSO OFFICE	SOMERSET EAST SDC	PEARSTON SDC		
3.5.1 Number of children placed in Child and Youth Care Centers.	-	-	-	-	Non-cumulative highest figure.
Q1	-	-	-	-	
Q2	-	-	-	-	
Q3	-	-	-	-	
Q4	-	-	-	-	
3.5.2 Number of family members re-united with their families Number of children in CYCCs re-unified with their families.	-	-	-	-	Cumulative year end.
Q1	-	-	-	-	
Q2	-	-	-	-	
Q3	-	-	-	-	
Q4	-	-	-	-	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PERFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOS		TOTAL ANNUAL TARGET
	No	%	No	%	
3.5.1 Number of children placed in Child and Youth Care Centers	0	-	0	-	0
3.5.2 Number of children in CYCCs re-unified with their families.	0	-	0	-	0

SUB PROGRAMME: 3.6. COMMUNITY BASED CARE SERVICES FOR CHILDREN

Provide protection, care and support to vulnerable children in communities including services to children with disabilities (child headed household) children living and working on the street. This is undertaken through provision of Community Based Prevention and Early Intervention Services to support Vulnerable Children in communities former "Isibindi" model

and Drop-In Centres as an implementation mechanism. Target has not increased as there is no additional budget as this service is delivered through funded organizations implementing former Isibindi model and Drop-In Centres as provided for in the Children's Act 38 of 2005 as amended

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS FOR: COMMUNITY BASED CARE SERVICES FOR CHILDREN.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual Performance			Estimated performance 2024/25	Medium-Term Target		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Enhanced social cohesion	Children reached through community-based Prevention and Early Intervention Programmes.	3.6.1 Number of Children reached through community-based Prevention and Early Intervention Programmes.	-	-	-	-	-	-	-

QUARTERLY TARGETS: COMMUNITY BASED CARE SERVICES FOR CHILDREN

Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
		1st	2nd	3rd	4th	
3.6.1 Number of Children reached through community-based Prevention and Early Intervention Programmes.	-	-	-	-	-	Cumulative year to date

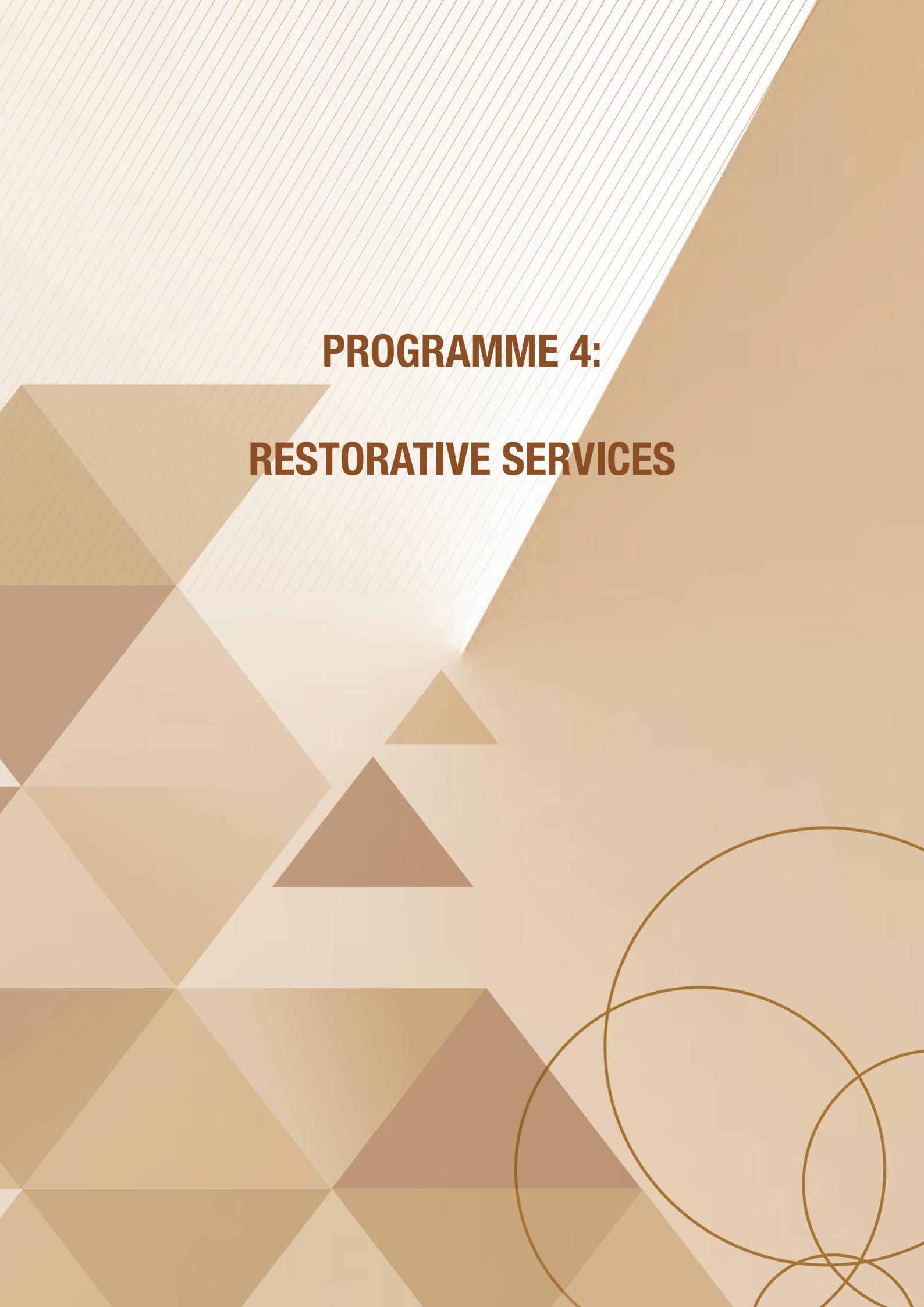
2024/25 SERVICE OFFICE TARGETS: COMMUNITY BASED CARE SERVICES FOR CHILDREN

OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
	BLUE CRANE ROUTE LSO OFFICE	SOMERSET EAST SDC	PEARSTON SDC	
3.6.1 Number of Children reached through community-based Prevention and Early Intervention Programmes.	-	-	-	Cumulative year to date.
Q1	-	-	-	
Q2	-	-	-	
Q3	-	-	-	
Q4	-	-	-	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOS		TOTAL ANNUAL TARGET
	No	%	No	%	
3.6.1 Number of Children reached through community-based Prevention and Early Intervention Programmes.	-	-	-	-	-



PROGRAMME 4:

RESTORATIVE SERVICES

PROGRAMME 4: RESTORATIVE SERVICES

PURPOSE:

To provide integrated developmental social crime prevention, anti-substance abuse services and victim empowerment and support services to the most vulnerable in partnership with

stakeholders and Civil Society Organisations. There is no change in the programme structure.

PROGRAMME	SUB-PROGRAMME	SUB-PROGRAMME PURPOSE
4. RESTORATIVE SERVICES	4.1. Management and support.	Provide administration for programme staff and coordinates professional development and ethics, provision of tools of trade for management and support staff providing services across all sub-programmes of this programme.
	4.2. Crime Prevention and support	Develop and implement social crime prevention programmes and provide probation services targeting children, youth and adult offenders and victims within the criminal justice process.
	4.3. Victim empowerment.	Design and implement integrated programmes and services (interventions, financial and management support, policy and legislation and governance) to support, care and empower victims of violence and crime women and children.
	4.4. Substance Abuse, Prevention and Rehabilitation.	Design and implement integrated services (prevention governance, establishment of support structures stakeholder management and capacity building) support for substance abuse, prevention, treatment and rehabilitation.

SUB PROGRAMME: 4.1. MANAGEMENT AND SUPPORT

The sub-programmes is driven by the Chief Director: Specialist Social Services, it provides administration for Programme staff and coordinates professional development

and ethics across all sub-programmes of this programme. Plans and reports of the programme are also coordinated by the sub-programme.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: MANAGEMENT AND SUPPORT

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Empowered, sustainable and self-reliant communities	Support services coordinated.	4.1.1 Number of support services coordinated	20	14	20	24	24	24	24

QUARTERLY TARGETS: MANAGEMENT AND SUPPORT

Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
		1st	2nd	3rd	4th	
4.1.1 Number of support services coordinated.	24	5	7	5	7	Cumulative year-end.

SUB PROGRAMME: 4.2. CRIME PREVENTION AND SUPPORT

The sub-programme implements social crime prevention programmes and provide probation services targeting children, youth and adult offenders and victims within the criminal justice process.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: CRIME PREVENTION AND SUPPORT

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Empowered, sustainable and self-reliant communities	Persons reached through social crime prevention programmes.	4.2.1. Number of persons reached through social crime prevention programmes.	2 307	2 306	240	240	500	500	500
	Persons in conflict with the law who completed Diversion Programmes.	4.2.2. Number of persons in conflict with the law who completed Diversion Programmes.	43	46	6	3	2	4	5
	Children in conflict with the law who accessed secure care programmes.	4.2.3. Number of children in conflict with the law who accessed secure care programmes.	-	-	-	-	-	-	-

QUARTERLY TARGETS FOR: CRIME PREVENTION AND SUPPORT

Output Indicators			Annual Target 2025/26	Quarterly Targets				Calculation Type
				1st	2nd	3 rd	4th	
4.2.1	Number of persons reached through Social Crime Prevention Programmes.		500	50	200	200	50	Cumulative year-end.
4.2.2	Number of persons in conflict with the law who completed Diversion Programmes.		2	-	-	2	2	Cumulative year to date.
4.2.3	Number of children in conflict with the law who accessed secure care programmes.		-	-	-	-	-	Cumulative year to date.

2025/26 SDC QUARTERLY TARGETS: CRIME PREVENTION AND SUPPORT

OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
	BLUE CRANE ROUTE LSO OFFICE	SOMERSET EAST SDC	PEARSTON SDC	
4.2.1 Number of persons reached through social crime prevention programmes.	280	220	500	Cumulative year end
Q1	30	20	50	
Q2	107	93	200	
Q3	109	91	200	
Q4	34	16	50	
4.2.2 Number of persons in conflict with the law who completed Diversion Programmes.	1	1	2	Cumulative year to date
Q1	-	-	0	
Q2	-	-	1	
Q3	1	1	2	
Q4	1	1	2	
4.2.3 Number of children in conflict with the law who accessed secure care programmes.	-	-	-	Cumulative year to date
Q1	-	-	-	
Q2	-	-	-	
Q3	-	-	-	
Q4	-	-	-	

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOS		TOTAL ANNUAL TARGET
	No	%	No	%	
4.2.1. Number of persons reached through social crime prevention programmes.	500	100	-	-	500
4.2.2. Number of persons in conflict with the law who completed Diversion Programmes.	2	100	-	-	2
4.2.3. Number of children in conflict with the law who accessed secure care programmes.	-	-	-	-	-

SUB PROGRAMME: 4.3 VICTIM EMPOWERMENT PROGRAMME

The Sub-Programme implements integrated victim empowerment programme providing care, support, prevention and protection services and programmes to victims of crime

and violence inclusive of victims of trafficking in persons, sexual offence and victims of hate crimes.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: VICTIM EMPOWERMENT PROGRAMME

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Empowered, sustainable and self-reliant communities	Victims of violence who accessed Psychosocial Support services.	4.3.1 Number of victims of violence who accessed Psychosocial Support services.	1 395	1 394	150	250	264	265	270
	Victims of GBVF and crime who accessed sheltering services.	4.3.2 Number of victims of Gender Based Violence, Femicide and crime who accessed sheltering services.	-	-	-	-	-	-	-
	People reached through Gender Based Prevention Programmes.	4.3.3 Number of persons reached integrated Gender Based Prevention Programmes.	2 122	2 146	420	420	500	455	410

QUARTERLY TARGETS: VICTIM EMPOWERMENT

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
4.3.1	Number of victims of violence who accessed Psychosocial Support services.	264	62	129	194	264	Cumulative year to date
4.3.2	Number of victims of Gender Based Violence, Femicide and crime who accessed sheltering services.	-	-	-	-	-	Cumulative year end
4.3.3	Number of persons reached through Gender Based Violence prevention programmes.	500	50	200	200	50	Cumulative year end

2025/26 SDC QUARTERLY TARGETS: VICTIM EMPOWERMENT

OUTPUT INDICATORS	BLUE CRANE ROUTE LSO OFFICE			CALCULATION TYPE		
	SOMERSET EAST SDC	PEARSTON SDC	2025/26 LSO APP TARGET	2025/26 LSO APP TARGET	Cumulative year to date	
4.3.1 Number of victims of violence who accessed Psychosocial Support services.	160	104	264	264	Cumulative year to date	
Q1	39	23	62	62		
Q2	78	51	129	129		
Q3	117	77	194	194		
Q4	160	104	264	264		
4.3.2 Number of victims of Gender Based Violence, Femicide and crime who accessed sheltering services.	-	-	-	-	Cumulative year end	
Q1	-	-	-	-		
Q2	-	-	-	-		
Q3	-	-	-	-		
Q4	-	-	-	-		
4.3.3 Number of persons reached through Gender Based Prevention Programmes.	252	248	500	500	Cumulative year end	
Q1	27	23	50	50		
Q2	100	100	200	200		
Q3	100	100	200	200		
Q4	25	25	50	50		

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOS		TOTAL ANNUAL TARGET
	No	%	No	%	
4.3.1. Number of victims of violence who accessed Psychosocial Support services.	160	60%	104	40%	264
4.3.2. Number of victims of Gender Based Violence, Femicide and crime who accessed sheltering services.	-	-	-	-	-
4.3.3. Number of persons reached through integrated Gender Based Prevention Programmes.	400	60%	100	40%	500

SUB PROGRAMME:4.4. SUBSTANCE ABUSE PREVENTION AND REHABILITATION

The Sub-Programme implements integrated services (prevention governance, establishment of support structures

stakeholder management and capacity building) support for substance abuse, prevention, treatment and rehabilitation.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: SUBSTANCE ABUSE PREVENTION AND REHABILITATION

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Enhanced social cohesion	People reached through substance abuse prevention programmes.	4.4.1 Number of people reached through substance abuse prevention programmes.	2 322	2 336	370	1 289	1275	1300	1350
Empowered, sustainable and self-reliant communities	Service users who accessed Substance Use Disorder (SUD) treatment services	4.4.2. Number of service users who accessed Substance Use Disorder (SUD) treatment services	112	120	3	11	11	13	15

QUARTERLY TARGETS: SUBSTANCE ABUSE PREVENTION AND REHABILITATION

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
4.4.1	Number of people reached through substance abuse prevention programmes.	1275	328	450	342	155	Cumulative year end
4.4.2	Number of service users who accessed Substance Use Disorder (SUD) treatment services.	11	2	6	9	11	Cumulative year to end

2025/26 SDC QUARTERLY TARGETS: SUBSTANCE ABUSE PREVENTION AND REHABILITATION

OUTPUT INDICATORS	2025/26 LSO APP TARGET		CALCULATION TYPE
	BLUE CRANE ROUTE LSO OFFICE	SOMERSET EAST SDC	
4.4.1 1 Number of people reached through substance abuse prevention programmes.	759	516	1275
Q1	191	137	328
Q2	270	180	450
Q3	205	137	342
Q4	93	62	155
4.4.2 Number of service users who accessed Substance Use Disorder (SUD) treatment services.	7	4	11
Q1	1	1	2
Q2	4	2	6
Q3	6	3	9
Q4	7	4	11

2025/26 TARGET DISTRIBUTION PER SUB-PROGRAMME

The Table below depicts the contribution made by the funded NPOs and Departmental Social Service Practitioners in the implementation of sub-programme Performance Indicators:

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOS		TOTAL ANNUAL TARGET
	No	%	No	%	
4.4.1. Number of people reached through substance abuse prevention programmes.	894	23	381	77	1275
4.4.2. Number of service users who accessed Substance Use Disorder (SUD) treatment services.	11	100	0	0	11



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PROGRAMME 5:

DEVELOPMENT AND RESEARCH

PROGRAMME 5: DEVELOPMENT AND RESEARCH

To provide sustainable development programmes which facilitate empowerment of communities based on demographic and evidence-based information.

PROGRAMME	SUB-PROGRAMME	SUB-PROGRAMME PURPOSE
5. DEVELOPMENT RESEARCH	5.1. Management and Support.	Provide administration for programme staff and coordinates professional development and ethics, provision of tools of trade for management and support staff providing services across all sub-programmes of this programme.
	5.2. Community Mobilization.	Building safe and sustainable communities through the creation of strong community networks, based on principles of trust and respect for local diversity, and nurturing a sense of belonging and confidence in local people through Financial and management support, Community Mobilization, Supporting socio-economic well-being of individuals and communities & People engagement and involvement.
	5.3. Institutional capacity building and support for NPOs.	To support NPO registration and compliance monitoring, NPO stakeholder liaison and communication, provide institutional capacity building, manage NPO funding and monitoring and create a conducive environment for all NPO to flourish.
	5.4. Poverty Alleviation and Sustainable Livelihoods.	To provide Programmes and Services through interventions such as Food for All (DSD feeding programmes included e.g., food parcels; soup kitchens; Drop-in-Centres etc.; Social Cooperatives; Income Generating Projects and Community Food Security.
	5.5. Community Based Research and Planning.	To provide communities an opportunity to learn about the life and conditions of their locality through household and community profiling and uplift the challenges and concerns facing their communities, as well as their strengths and assets to be leveraged to address their challenges.
	5.6. Youth development.	Create an environment to help young people to develop constructive, affirmative, and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities through Leadership and Life-skills, National Youth Service, Youth Service Centres, Inter-generational programmes, and Support Structures.
	5.7. Women development.	Create an environment to help women to develop constructive, affirmative, and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities through Intervention Programmes and Services (Leadership and Life-skills, Service Centres, Inter-generational programmes, and Support Structures).

SUB PROGRAMME: 5.1. MANAGEMENT AND SUPPORT

The sub-programmes are driven by the Chief Director: Development and Research, it provides administration for Programme Five staff and coordinates professional

development and ethics across all sub-programmes of this programme. Plans and reports of the programme are also coordinated by the sub-programme.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS, PROGRAMME PERFORMANCE INDICATORS AND ANNUAL TARGETS FOR MANAGEMENT AND SUPPORT.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance. 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Empowered, sustainable and self-reliant communities.	Management support services coordinated.	5.1.1 Number of support services coordinated.	20	21	20	24	24	20	20
	Management support services coordinated.	5.1.2. Number of External Stakeholders managed to support Programme Implementation.	-	-	-	28	16	16	16

QUARTERLY TARGETS: MANAGEMENT AND SUPPORT.

Output Indicators			Annual Target 2025/26	Quarterly Targets				Calculation Type
				1st	2nd	3rd	4th	
5.1.1.	Number of support services coordinated.		24	5	7	5	7	Cumulative year-end
5.1.2.	Number of External Stakeholders managed to support Programme Implementation.		16	4	4	4	4	Cumulative year-end

SUB PROGRAMME: 5.2. COMMUNITY MOBILIZATION

Community Mobilization aims to build safe and sustainable communities through the creation of strong community networks, based on principles of trust and respect for local diversity, and nurturing a sense of belonging and confidence in local people. This is done through Financial and

management support, Community Mobilization, Supporting socio-economic well-being of individuals and communities and involvement of individuals and communities in their own development.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS, PROGRAMME PERFORMANCE INDICATORS AND ANNUAL TARGETS FOR MANAGEMENT AND SUPPORT.

Outcome Indicators	Outputs	Output Indicators	Audited/Actual performance			Estimated Performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 1: Increased universal access to Developmental Social Welfare Services.									
Improved well-being of vulnerable groups and marginalized	People reached through Community Mobilization Programmes.	5.2.1. Number of Integrated Community Mobilization Programmes conducted.	200	200	200	272	232	250	260
	Communities organized to coordinate their own Development.	5.2.2. Number of community structures organized to co-ordinate their own development.	3	2	2	2	2	3	4

QUARTERLY TARGETS: COMMUNITY MOBILIZATION.

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
5.2.1.	Number of people reached through mobilization programmes.	232	50	100	182	232	Cumulative year to date.
5.2.2.	Number of community structures organized to co-ordinate their own development.	2	1	1	-	-	Cumulative year end.

2025/26 SDC QUARTERLY TARGETS: COMMUNITY MOBILIZATION.

OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
	SOMERSET EAST SDC	PEARSTON SDC	BLUE CRANE LSO OFFICE	
5.2.1. Number of people reached through Community Mobilization Programmes.	116	116	232	Cumulative year to date.
Q1	25	25	50	
Q2	50	50	100	
Q3	91	91	182	
Q4	116	116	232	
5.2.2. Number of community structures organized to co-ordinate their own development.	1	1	2	Cumulative year end.
Q1	1	-	1	
Q2	-	1	1	
Q3	-	-	-	
Q4	-	-	-	

PERFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		
	No	%	No	%	
5.2.1. Number of people reached through Community Mobilization Programmes.	232	100%	-	-	232
5.2.2. Number of community structures organized to co-ordinate their own development.	2	100%	-	-	2

SUB PROGRAMME: 5.3. INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS

The sub-programme provides capacity building support to Community Based Organizations (i.e., Non-Profit Organizations and Cooperatives) and Social Service Practitioners to enhance the capacity of these organizations

and practitioners with the aim of improving services provided to the communities. The demand for these capacity-building programmes requires more resources (financial and human) than is currently available.

PROGRAMME PERFORMANCE INDICATORS AND ANNUAL TARGETS: INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated Performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28

OUTCOME 2: Optimized Social Protection for Sustainable families and communities

Empowered, sustainable and self-reliant communities	NPOs capacitated.	5.3.1. Number of NPOs capacitated.	3	3	3	3	4	5	7
	Cooperatives capacitated.	5.3.2. Number of Cooperatives capacitated	3	3	2	2	2	3	5
	Work opportunities created through EPWP.	5.3.3. Number of work opportunities created through EPWP.	31	33	31	31	26	28	30

QUARTERLY TARGETS: INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS.

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
5.3.1.	Number of NPOs capacitated.	4	-	2	2	-	Cumulative year-end.
5.3.2.	Number of Cooperatives capacitated.	2	-	1	1	-	Cumulative year-end.
5.3.3.	Number of work opportunities created through EPWP.	26	26	26	26	26	Non-cumulative highest figure.

2025/26 SERVICE OFFICE TARGETS: INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS.

OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
	BLUE CRANE LSO OFFICE SDC	SOMERSET EAST SDC	PEARSTON SDC	
5.3.1. Number of NPOs capacitated.	2	2	2	4
Q1	-	-	-	Cumulative year end.
Q2	2	-	-	2
Q3	-	2	-	2
Q4	-	-	-	-
5.3.2. Number of Cooperatives capacitated.	1	1	1	2
Q1	-	-	-	Cumulative year end.
Q2	1	-	-	1
Q3	-	1	-	1
Q4	-	-	-	-
5.3.3. Number of work opportunities created through EPWP.	18	8	8	26
Q1	18	8	8	26
Q2	18	8	8	26
Q3	18	8	8	26
Q4	18	8	8	26

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		TOTAL ANNUAL TARGET
	No	%	No	%	
5.3.1. Number of NPOs capacitated.	4	100%	-	-	4
5.3.2. Number of Cooperatives capacitated.	2	100%	-	-	2
5.3.3. Number of work opportunities created through EPWP.	26	100%	-	-	26

SUB PROGRAMME:5.4. POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS.

Promote sustainable livelihood and self-reliance through building capabilities, improving access to food and nutrition

security to vulnerable individuals and families as well as support to self-help initiative.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance. 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Inclusive, responsive & comprehensive social protection system for sustainable and self-reliant communities.									
Empowered, sustainable and self-reliant communities	People benefitting from poverty reduction initiatives.	5.4.1. Number of food security intervention implemented.	1 105	1 085	1 229	206	402	210	215
	Households accessing food through DSD food security programmes.	5.4.2. Number of households accessing food through DSD food security programmes.	43	77	5	0	-	8	10
	Livelihood of people participating in Community, Nutrition and Development improved	5.4.3. Number of people accessing food through DSD feeding programmes (centre based).	1 097	1 008	1194	206	402	210	215
	CNDC participants involved in developmental initiatives.	5.4.4. Number of CNDC participants involved in developmental initiatives.	42	337	168	47	102	54	56
	Cooperatives linked.	5.4.5. Number of cooperatives linked to economic opportunities.	25	25	18	2	4	3	4

QUARTERLY TARGETS: POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS.

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
5.4.1.	Number of people benefiting from poverty reduction initiatives.	402	209	268	402	402	Cumulative year to- date.
5.4.2.	Number of households accessing food through DSD food security programmes.	-	-	-	-	-	Cumulative year to- date.
5.4.3.	Number of people accessing food through DSD feeding programmes (centre based).	402	209	268	402	402	Cumulative year to-date.
5.4.4.	Number of CNDC participants involved in developmental initiatives.	104	24	24	28	28	Cumulative year end.
5.4.5.	Number of cooperatives linked to economic opportunities.	4	-	4	-		Cumulative year end.

2025/26 SERVICE OFFICE TARGETS: POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS.

OUTPUT INDICATORS	2025/26 LSO APP TARGET				CALCULATION TYPE
	BLUE CRANE LSO OFFICE PEARSTON SDC	SOMERSET EAST SDC	PEARSTON SDC	2025/26 LSO APP TARGET	
5.4.1. Number of food security intervention implemented.	402	-	-	402	Cumulative year to date.
Q1	209	-	-	209	
Q2	268	-	-	268	
Q3	402	-	-	402	
Q4	402	-	-	402	
5.4.2. Number of households accessing food through DSD food security programmes.	-	-	-	-	Cumulative year to date.
Q1	-	-	-	-	
Q2	-	-	-	-	
Q3	-	-	-	-	
Q4	-	-	-	-	
5.4.3. Number of people accessing food through DSD feeding programmes (centre based).	402	-	-	402	Cumulative year to date.
Q1	209	-	-	209	
Q2	268	-	-	268	
Q3	402	-	-	402	
Q4	402	-	-	402	
5.4.4. Number of CNDC participants involved in developmental initiatives.	104	-	-	52	Cumulative year end.
Q1	24	-	-	12	
Q2	24	-	-	12	
Q3	28	-	-	14	
Q4	28	-	-	14	
5.4.5. Number of cooperatives linked to economic opportunities.	2	2	4	-	Cumulative year end.
Q1	-	-	-	-	
Q2	2	2	4	-	
Q3	-	-	-	-	
Q4	-	-	-	-	

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		
	No	%	No	%	
5.4.1. Number of food security interventions implemented.	0	-	402	100%	402
5.4.2. Number of households accessing food through DSD food security programmes.	-	-	-	-	-
5.4.3. Number of people accessing food through DSD feeding programmes (centre based).	0	-	402	100%	402
5.4.4. Number of CNDC participants involved in developmental initiatives.	104	100%	-	-	104
5.4.5. Number of cooperatives linked to economic opportunities.	4	100%	-	-	4

SUB PROGRAMME:5.5. COMMUNITY BASED RESEARCH AND PLANNING.

The sub-programme promotes identification and analysis of family and community needs to inform interventions through

household, community profiling and community-based planning.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: COMMUNITY BASED RESEARCH AND PLANNING.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Empowered, sustainable and self-reliant communities	Households profiled.	5.5.1. Number of households profiled.	240	240	240	384	390	400	410
	Community Based Plans developed.	5.5.2. Number of Community Based Plans developed.	0	2	1	1	1	1	2
	Communities profiled	5.5.3. Number of communities profiled in a ward.	0	2	1	2	1	2	3
	Profiled households accessing sustainable livelihoods programmes.	5.5.4. Number of profiled households accessing sustainable livelihoods programmes.	-	-	2	33	36	40	45

QUARTERLY TARGETS: COMMUNITY BASED RESEARCH AND PLANNING.

	Output Indicators	Annual target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
5.5.1	Number of households profiled.	390	117	234	312	390	Cumulative year to date.
5.5.2.	Number of Community Based Plans developed.	1	-	-	-	1	Cumulative year to date.
5.5.3	Number of Communities profiled in a ward.	1	-	1	-	-	Cumulative year-end.
5.5.4.	Number of profiled households accessing sustainable livelihoods programmes.	36	10	18	26	36	Cumulative year to date.

2025/26 SDC QUARTERLY TARGETS: COMMUNITY BASED RESEARCH AND PLANNING.

OUTPUT INDICATORS	CALCULATION TYPE		
	BLUE CRANE LSO OFFICE SOMERSET EAST SDC	PEARSTON SDC	2025/26 LSO AFP TARGET
5.5.1. Number of households profiled.	260	130	390
Q1	78	39	117
Q2	156	78	234
Q3	208	104	312
Q4	260	130	390
5.5.2. Number of Community Based Plans developed.	-	1	1
Q1	-	-	-
Q2	-	-	-
Q3	-	-	-
Q4	-	1	1
5.5.3. Number of communities profiled in a ward.	-	1	1
Q1	-	-	-
Q2	-	1	1
Q3	-	-	-
Q4	-	-	-
5.5.4. Number of profiled households linked sustainable livelihoods programmes.	24	12	36
Q1	8	2	10
Q2	14	4	18
Q3	18	8	26
Q4	24	12	36

PERFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		TOTAL ANNUAL TARGET
	No	%	No	%	
5.5.1. Number of households profiled.	390	100%	-	-	390
5.5.2. Number of Community Based Plans developed.	1	100%	-	-	1
5.5.3. Number of Communities profiled in a ward.	1	100%	-	-	1
5.5.4. Number of profiled households accessing sustainable livelihoods programmes.	36	100%	-	-	36

SUB PROGRAMME: 5.6. YOUTH DEVELOPMENT.

Youth Development Programme aims to create a conducive environment that enables young people to develop constructive, affirmative, and sustainable relationships while

concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities.

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: YOUTH DEVELOPMENT.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated Performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Empowered, sustainable and self-reliant communities	Youth participating in youth mobilization Programmes.	5.6.1. Number of youth participating in youth mobilization Programmes.	200	200	200	200	200	220	230
	Youth development structures supported.	5.6.2. Number of youth development structures supported.	2	2	2	2	2	2	2
	Youth participating in skills development Programmes.	5.6.3. Number of youth participating in skills development Programmes.	10	5	5	22	24	26	28
	Youth linked.	5.6.4. Number of youth linked to socio-economic opportunities.	-	-	-	-	2	4	6

QUARTERLY TARGETS: YOUTH DEVELOPMENT.

	Output Indicators	Annual Target 2025/26	Quarterly Targets				Calculation Type
			1st	2nd	3rd	4th	
5.6.1.	Number of youth participating in youth mobilisation Programmes.	200	50	50	50	50	Cumulative year-end.
5.6.2.	Number of youth development structures supported.	2	2	2	2	2	Non-cumulative highest figure.
5.6.3.	Number of youth participating in skills development Programmes.	24	-	12	12	-	Cumulative year-end.
5.6.4.	Number of youth linked to socio-economic opportunities.	2	-	2	-	-	Cumulative year-end.

2025/26 SDC QUARTERLY TARGETS: YOUTH DEVELOPMENT.

OUTPUT INDICATORS	SDC Programmes.	SOMERSET EAST SDC	BLUE CRANE LSO OFFICE PEARSTON SDC	2025/26 LSO APP TARGET	CALCULATION TYPE
				200	200
5.6.1.	Number of youth participating in youth mobilization Programmes.	100	100	25	Cumulative year end.
	Q1	25	25	25	
	Q2	25	25	50	
	Q3	25	25	50	
	Q4	25	25	50	
5.6.2.	Number of youth development structures supported.	1	1	1	Non-cumulative highest figure.
	Q1	1	1	1	
	Q2	1	1	2	
	Q3	1	1	2	
	Q4	1	1	2	
5.6.3.	Number of youth participating in skills development Programmes.	12	12	24	
	Q1	-	-	-	
	Q2	12	-	12	
	Q3	-	12	12	
	Q4	-	-	-	
5.6.4.	Number of youth linked to socio-economic opportunities.	1	1	2	
	Q1	-	-	-	
	Q2	1	1	2	
	Q3	-	-	-	
	Q4	-	-	-	

PEFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				TOTAL ANNUAL TARGET	
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs			
	No	%	No	%		
5.6.1. Number of youth participating in youth mobilisation Programmes.	200	100%	-	-	200	
5.6.2. Number of youth development structures supported.	2	100%	-	-	2	
5.6.3. Number of youth participating in skills development Programmes.	24	100%	-	-	24	
5.6.4. Number of youth linked to socio-economic opportunities.	2	100%	-	-	2	

SUB PROGRAMME: 5.7. WOMEN DEVELOPMENT.

Women Development creates an environment to help women to develop constructive, affirmative, and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage

as partners in their own development and that of their communities through Intervention Programmes and Services (Leadership and Life-skills, Service Centres, Inter-generational programmes, and Support Structures).

OUTCOMES, OUTPUTS, PERFORMANCE INDICATORS AND TARGETS: WOMEN DEVELOPMENT.

Outcome Indicator	Outputs	Output Indicators	Audited/Actual performance			Estimated Performance 2024/25	Medium-term targets		
			2021/22	2022/23	2023/24		2025/26	2026/27	2027/28
OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
Empowered, sustainable and self-reliant communities	Women capacitated.	5.7.1. Number of Women's Rights Advocacy Capacity Building Programs conducted.	-	-	-	-	4	6	8
	Women skilled.	5.7.2. Number of women participating in skills development for socio economic empowerment.	-	-	-	-	100	120	140
	Women livelihood initiatives supported.	5.7.3. Number of women livelihood initiatives supported.	1	1	0	0	1	1	1
	Child Support Grant recipients linked to sustainable livelihood opportunities.	5.7.4. Number of Child Support Grant recipients linked to sustainable livelihood opportunities.	-	-	295	30	30	40	50

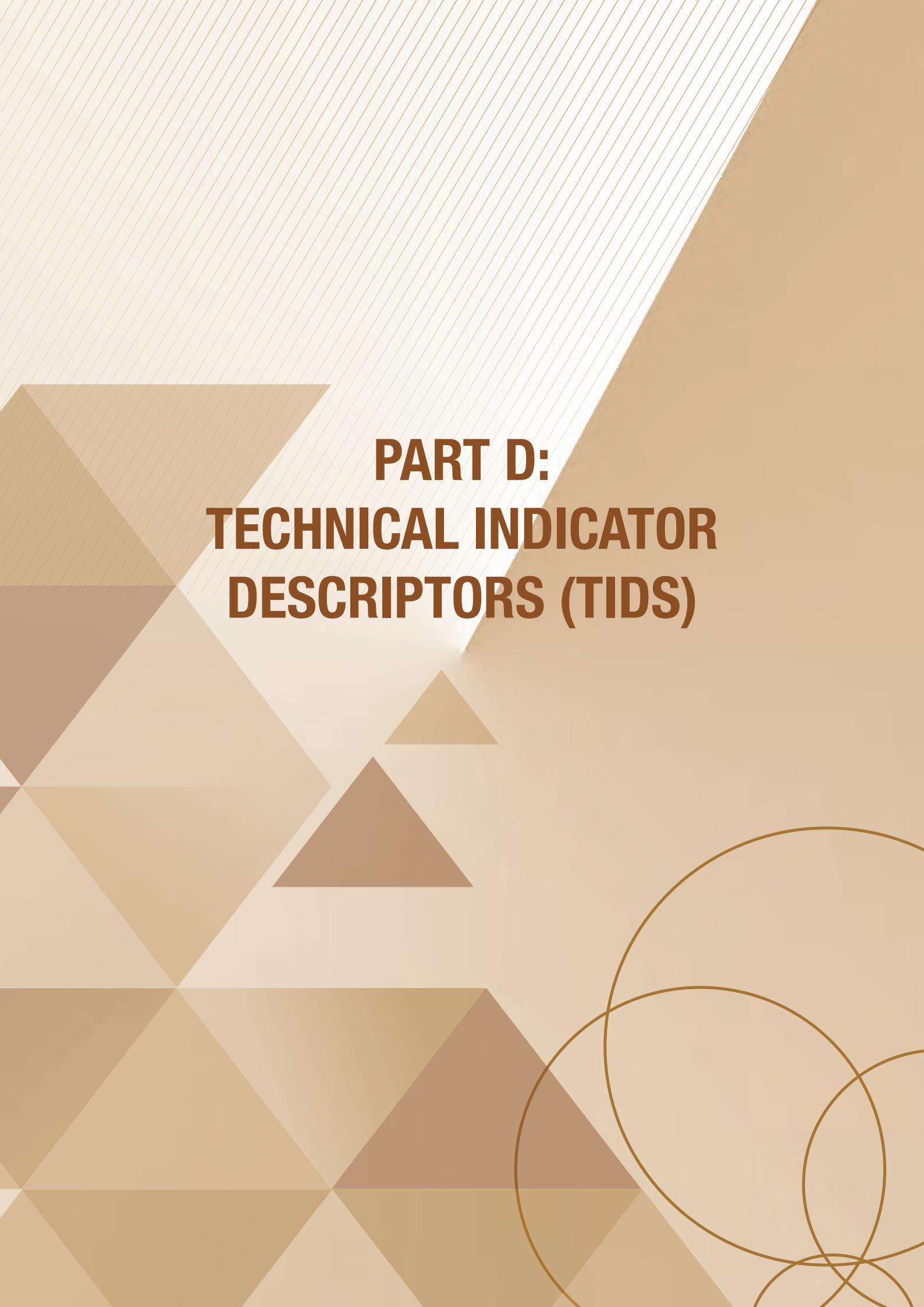
QUARTERLY TARGETS: WOMEN DEVELOPMENT.

	Output Indicators	Annual Target 2025/26	Quarterly targets				Calculation Type
			1st	2nd	3rd	4th	
5.7.1.	Number of Women's Rights Advocacy Capacity Building Programs conducted.	4	-	2	2	4	Cumulative year to-date.
5.7.2.	Number of women participating in skills development for socio economic empowerment.	100	50	50	100	100	Cumulative year to-date.
5.7.3.	Number of women livelihood initiatives supported.	1	1	1	1	1	Non-cumulative highest figure.
5.7.4.	Number of child support grant recipients linked to sustainable livelihood opportunities.	30	30	30	30	30	Non-cumulative highest figure.

2025/26 SDC QUARTERLY TARGETS: WOMEN DEVELOPMENT.

	OUTPUT INDICATORS	2025/26 LSO APP TARGET			CALCULATION TYPE
		SOMERSET EAST SDC	PEARSTON SDC	BLUE CRANE LSO OFFICE	
5.7.1.	Number of Women's Rights Advocacy Capacity Building Programs conducted.	2	2	4	Cumulative year to date.
	Q1	-	-	-	
	Q2	1	1	2	
	Q3	1	1	2	
	Q4	2	2	4	
5.7.2.	Number of women participating in skills development for socio economic empowerment.	50	50	100	Cumulative year to date.
	Q1	25	25	50	
	Q2	25	25	50	
	Q3	50	50	100	
	Q4	50	50	100	
5.7.3.	Number of women livelihood initiatives supported.	-	-	-	Non-cumulative highest figure.
	Q1	-	-	-	
	Q2	-	-	-	
	Q3	-	-	-	
	Q4	-	-	-	
5.7.4.	Number of Child Support Grant recipients linked to sustainable livelihood opportunities.	20	10	30	Non-cumulative highest figure.
	Q1	20	10	30	
	Q2	20	10	30	
	Q3	20	10	30	
	Q4	20	10	30	

PERFORMANCE INDICATOR	2025/26 ANNUAL TARGETS:				
	TARGET BY DSD SOCIAL SERVICE PRACTITIONERS		COMBINED TARGET BY FUNDED NPOs		
	No	%	No	%	
5.7.1. Number of Women's Rights Advocacy Capacity Building Programs conducted.	4	100%	-	-	4
5.7.2. Number of women participating in skills development for socio economic empowerment.	100	100%	-	-	100
5.7.3. Number of women livelihood initiatives supported.	0	100%	-	-	0
5.7.4. Number of child support grant recipients linked to sustainable livelihood opportunities.	30	100%	-	-	30



PART D: TECHNICAL INDICATOR DESCRIPTORS (TIDS)

PART D: TECHNICAL INDICATOR DESCRIPTIONS (TIDS)

The Revised Framework for Strategic Plans and Annual Performance Plans (DPME, 2020) stipulates that the Technical Indicator Descriptions (TIDs) must be given for each output indicator. The Department has developed the TIDs in line with the Framework and has ensured that each Indicator has been defined for ease of understanding. The Source of data (indicating where the information is collected from) has been provided and data is divided into Primary and Secondary and the primary source will be kept at the point of data collection (i.e. Institutions,

Organisations, Local Service Offices) for record keeping and to maintain confidentiality. The majority of the APP indicators are calculated quantitatively and are expressed in numbers. It should be noted that for the majority of the Performance Indicators, it might not be possible to accurately disaggregate beneficiaries at intake entry level for the services because services are voluntary and accessible to everyone who needs, without classification on gender, age, race and other classification

PROGRAMME 1: ADMINISTRATION

OFFICE OF THE DEPUTY DIRECTOR ADMINISTRATION

1.2.1 INDICATOR TITLE: Number of corporate governance interventions implemented				CALCULATION TYPE: Cumulative year end							
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Stakeholders from vulnerable groups and relevant sectors (Women, Persons with Disabilities, Communities, etc)	1. Engagement session reports with Stakeholder register 2. Stakeholder database 3x LSO monthly performance report LSO 4 th Quarterly Report Report LSO Annual Performance Plan Report 3x YM reports	Engagement session reports with Attendance Registers Stakeholder database 3x LSO monthly performance report 5. LSO 1 st quarterly report 5. LSO Annual Report First Draft 6. LSO Annual Operational Plan First Draft 7. LSO First Budget Plan 8.3x YM reports	Engagement session reports with Attendance Registers Stakeholder database 3x LSO monthly performance report LSO 2 nd Quarterly report Report LSO Half-Year report 3x YM report	Count with Attendance Registers Stakeholder database 3x LSO monthly performance report LSO 2 nd Quarterly report Report LSO Half-Year report 3x YM report	Quarterly	all Quantitative (Simple Count)	all Quantitative (Simple Count)	Quarterly	Increase number of engagements with key stakeholder of the Department	In the Deputy Administration of DM with key stakeholder of the Department	Director/District Director

NPO MANAGEMENT

1.2.3	INDICATOR TITLE: Number of NPOs registered			CALCULATION TYPE: Cumulative year end								
DEFINITION: Organizations are assisted with governance issues and registration as NPOs in line with the NPO Act,71 of 1997												
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office												
ASSUMPTIONS: Organisations are operating as legal entities (NPOs).												
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/PQE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA METHOD OF CALCULATION/ ASSESSMENT						
NPOs	1. Database of NPOs assisted with registration.	1. Database of NPOs assisted with registration.	Count all NPOs assisted with registration Quantitative (Simple Count)									
						Quarterly						
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/PQE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE DESIRED PERFORMANCE						
NPOs	1. Database of NPOs assisted with registration.	1. Database of NPOs assisted with registration.	To ensure that organisations are registered as legal entities									
						NPO Coordinator						
						Deputy Director Administration						

1.2.4	INDICATOR TITLE: Number of Compliance interventions implemented			CALCULATION TYPE: Cumulative year end								
DEFINITION: Organisations are assisted to comply with the NPO Act,71 of 1997 through SMSs, emails, one-on-one or workshops												
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office												
ASSUMPTIONS: Reduction in the number of non-compliant NPOs												
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/PQE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA METHOD OF CALCULATION/ ASSESSMENT						
NPOs	Reports on compliance interventions undertaken.	Reports on compliance interventions undertaken.	Reports on compliance interventions undertaken.	Reports on compliance interventions undertaken.	Reports on compliance interventions undertaken.	Count all Compliance interventions undertaken Quantitative (Simple Count)						
						Quarterly						
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/PQE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE DESIRED PERFORMANCE						
NPOs	Reports on compliance interventions undertaken.	Reports on compliance interventions undertaken.	Reports on compliance interventions undertaken.	Reports on compliance interventions undertaken.	Reports on compliance interventions undertaken.	Compliance by NPOs						
						NPO Coordinator						
						Deputy Director Administration						

1.2.5	INDICATOR TITLE: Number of funded NPOs			CALCULATION TYPE: Non-cumulative highest figure								
DEFINITION: This refers to the total number of funded NPOs in line with the PFA												
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office												
ASSUMPTIONS: NPOs render services in line with legislative prescripts to the beneficiaries												
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/PQE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA METHOD OF CALCULATION/ ASSESSMENT						
NPOs	List of funded organizations.	List of funded organizations.	List of funded organizations.	List of funded organizations.	List of funded organizations.	Count all the funded NPOs Quantitative (Simple Count)						
						Annually						
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/PQE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE DESIRED PERFORMANCE						
NPOs	List of funded organizations.	List of funded organizations.	List of funded organizations.	List of funded organizations.	List of funded organizations.	NPOs are funded to ensure continuous service delivery						
						NPO Coordinator						
						Deputy Director Administration						

1.2.6	INDICATOR TITLE: Number of funded organizations monitored	CALCULATION TYPE: Non-cumulative highest figure							
DEFINITION: NPOs are monitored for compliance, through monitoring visits or SMS reports or emails.									
Spatial Transformation: This indicator will be implemented in the Blue crane Local service office									
ASSUMPTIONS: Improved compliance of NPOs.									
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:				
NPOs	List of monitored organizations & Monitoring report.	List of monitored organizations & Monitoring report.	List of monitored organizations & Monitoring report.	1. List of monitored organizations & Monitoring report.	Count the number of funded organizations that were monitored.				

FINANCIAL MANAGEMENT

1.2.8	INDICATOR TITLE: Percentage of invoices paid within 30 days	CALCULATION TYPE: Non-cumulative highest figure							
DEFINITION: Percentage of invoices and claims paid within 30 days									
Spatial Transformation: This indicator will be implemented in the Blue crane Local service office									
ASSUMPTIONS: Payment of invoices and claims with complete and valid documentation within 30 days of receipt of invoice and ensuring that the Department complies with the relevant prescripts.									
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:				
N/A	Payment cycle and age analysis reports.	Payment cycle and age analysis reports.	Payment cycle and age analysis reports.	Payment cycle and age analysis reports.	Calculate the percentage of invoices and claims paid within 30 days. Invoice register				

SUPPLY CHAIN MANAGEMENT

1.2.9	INDICATOR TITLE: Percentage of procurement budget spent targeting local suppliers in terms of LED Framework			CALCULATION TYPE: Non-cumulative highest figure			
DEFINITION: Percentage of budget spent on procurement benefiting the local suppliers to ensure that LED Framework objectives are realised							
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office							
ASSUMPTIONS: At least 100% of procurement budget spent targeting local suppliers in terms of LED Framework to ensure that procurement spend targets in terms of LED Framework are met							
DISAGREGRATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE QUARTER 1	QUARTER 2:	QUARTER 3:	QUARTER 4:			
NA	Approved/ signed off Departmental LED Reports	Approved/ signed off Departmental LED Reports	Approved/ signed off Departmental LED Reports	Approved/ signed off Departmental LED Reports			
SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY			
Percentage of procurement budget spent	Quantitative (Percentage of procurement budget)	Quarterly	85% of goods and services and capital expenditure spent on local supplier.	Finance Manager			
VALIDATION RESPONSIBILITY							
District Director							

CORPORATE SERVICES

1.2.10	INDICATOR TITLE: Number of Human Capital Management interventions implemented			CALCULATION TYPE: Non-cumulative highest figure			
DEFINITION: This indicator measures effective recruitment, training and development of employees for improved delivery of services.							
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office							
ASSUMPTIONS: Compliance with all relevant Human Capital prescripts							
DISAGREGRATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:			
Woman / Youth Disability	Employment Quarterly Report HRD quarterly report PMDS Contracting Recruitment Report PERSAL Exception reports EHW Reports	Employment Equity Quarterly Report HRD quarterly report PMDS Contracting Recruitment Report PERSAL Exception reports EHW Reports	Employment Equity Quarterly Report HRD quarterly report PMDS Contracting Recruitment Report PERSAL Exception reports EHW Reports	Employment Equity Quarterly Report HRD quarterly report PMDS Contracting Recruitment Report PERSAL Exception reports EHW Reports			
SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY			
Responsive workforce	Quantitative (Simple Quarterly Count)	Quantitative (Simple Quarterly Count)	Improved organisation employee performance, development, capabilities and resources	Corporate Services Manager			
VALIDATION RESPONSIBILITY							
District Director							

PROGRAMME 2: SOCIAL WELFARE SERVICES

2.1 MANAGEMENT AND SUPPORT

2.1.1 INDICATOR TITLE: Number of Support services coordinated

DEFINITION: The main purpose of this indicator is to track the strategic direction and management support provided by the programme manager to all the sub-programmes for effective functioning of entire programme. This is done through the coordination of planning, finance and reporting sessions.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Effective, efficient human capital development. Coordination of support services improves organisational performance.

DISAGGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1: QUARTER 2: QUARTER 3: QUARTER 4:				METHOD OF CALCULATION/ASSESSMENT	SOURCE OF DATA	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY	CALCULATION TYPE:
		Quarterly	Monthly	Monthly	Monthly							
Programme (women, men, young people, persons with disabilities)	Staff/March Report, Monthly Report, April Report, May Report, June Report, July Report, August Report, September Report, October Report, November Report, December Report, First Quarterly Report, Second Quarterly Report, Third Quarterly Report, Fourth Quarterly Report, Annual Report, Annual Performance Plan, Annual Operational Plan, First Draft Plan, First Budget Plan	Staff/March Report, Monthly Report, April Report, May Report, June Report, July Report, August Report, September Report, October Report, November Report, December Report, First Quarterly Report, Second Quarterly Report, Third Quarterly Report, Fourth Quarterly Report, Annual Report, Annual Performance Plan, Annual Operational Plan, First Draft Plan, First Budget Plan	Staff/March Report, Monthly Report, April Report, May Report, June Report, July Report, August Report, September Report, October Report, November Report, December Report, First Quarterly Report, Second Quarterly Report, Third Quarterly Report, Fourth Quarterly Report, Annual Report, Annual Performance Plan, Annual Operational Plan, First Draft Plan, First Budget Plan	Staff/March Report, Monthly Report, April Report, May Report, June Report, July Report, August Report, September Report, October Report, November Report, December Report, First Quarterly Report, Second Quarterly Report, Third Quarterly Report, Fourth Quarterly Report, Annual Report, Annual Performance Plan, Annual Operational Plan, First Draft Plan, First Budget Plan	Staff/March Report, Monthly Report, April Report, May Report, June Report, July Report, August Report, September Report, October Report, November Report, December Report, First Quarterly Report, Second Quarterly Report, Third Quarterly Report, Fourth Quarterly Report, Annual Report, Annual Performance Plan, Annual Operational Plan, First Draft Plan, First Budget Plan	Total number of support services coordinated (Simple Count)	Services coordinated for strategic direction, alignment and integration.	Quarterly	To ensure that all programmes are coordinated, Supervisors	Deputy Director Administration	Deputy Director	Cumulative year end

2.1.2 INDICATOR TITLE: Number of comprehensive assessments conducted by Social Workers						CALCULATION TYPE: Cumulative year end	
DEFINITION: The main purpose of this indicator is to track the strategic direction and management support provided by the programme manager to all the sub-programmes for effective functioning of entire Programme. This is done through the coordination of planning, finance and reporting sessions.							
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office.							
ASSUMPTIONS: Effective, efficient human capital development. Coordination of support services improves organisational performance.							
DISAGGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE	VALIDATION RESPONSIBILITY
1500 Children 228 Adults 125 Older Persons 13 Youth	1. Signed consolidated Reporting Tool.	Consolidated Screening Register, Intake Register, Beneficiary files as per standardized checklist.	Count the total number of beneficiaries received Professional services from Social Workers.				
							District Director

2.1.3 INDICATOR TITLE: Number of Supervision Sessions conducted in line with Supervision Framework						CALCULATION TYPE: Cumulative year end	
DEFINITION: The main purpose of this indicator is to track the strategic direction and management support provided by the programme manager to all the sub-programmes for effective functioning of entire Programme. This is done through the coordination of planning, finance and reporting sessions.							
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office							
ASSUMPTIONS: Effective, efficient human capital development. Coordination of support services improves organisational performance.							
DISAGGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE	VALIDATION RESPONSIBILITY
133 Social Workers 32 Social Auxiliary Workers	Structured Supervision sessions between Supervisor and Supervisees	Attendance Registers and Minutes of the session.	To promote effective supervision for improvement of quality social work services				
							District Director

2.2 SERVICES TO OLDER PERSONS

2.2.1 INDICATOR TITLE: Number of Older Persons accessing Residential Facilities

DEFINITION: This indicator counts the number of Older Persons (60 years and above) who access services (stimulation, nutrition, and health care services) in residential facilities rendering 24-hour care services to frail older persons and older persons who need special attention as proclaimed by Chapter 4 section 17 of the Older Persons Act 13 of 2006.

SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Improved wellbeing, prolonged life span and protection of rights of Older Persons accessing Residential Facilities and Optimal utilisation of funded residential facilities for older persons.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:		QUARTER 2:		QUARTER 3:		QUARTER 4:		SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
		W	M	S	C	O	A	R	E						
Women Men Persons with Disabilities	Signed consolidated database of Older Persons accessing Residential Facilities	Attendance Registers of Older Persons of accessing services in Residential Facilities	Quantitative (Simple Count)	Quarterly	To maintain and promote the status, well-being, safety and security of older persons.	Social Work Supervisor	Deputy Director: Administration								

2.2.2 INDICATOR TITLE: Number of Older Persons accessing Community Based Care and Support Services

DEFINITION: This indicator counts the number of Older Persons (60 years and above) who are receiving care, protection, home-based care and support services to ensure that frail older persons receive maximum care within their communities in funded service centers as proclaimed by Chapter 3 section 11 of the Older Persons Act 13 of 2006.

SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Improved wellbeing, prolonged life span and protection of rights of Older Persons to ensure that Older Persons remain in their homes within their communities for as long as possible.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:		QUARTER 2:		QUARTER 3:		QUARTER 4:		SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
		W	M	S	C	O	A	R	E						
Women Men Persons with Disabilities	Signed consolidated database of Older Persons accessing Community Based Care and Support Services.	Attendance Registers of Older Persons accessing services in Community Based Care and Support Services	Quantitative (Simple Count)	Quarterly	To maintain and promote the status, well-being, safety and security of older persons	Social Work Supervisor	Deputy Director: Administration								

2.2.3. INDICATOR TITLE: 2.2.3. Number of Older Persons accessing Community Based Care and Support Services in Non-Funded Facilities		CALCULATION TYPE: Cumulative year end			
DEFINITION: This indicator counts the number of Older Persons (60 years and above) who are receiving care, protection, home-based care and support services to ensure that frail older persons receive maximum care within their communities in non-funded service centers and walk-ins as proclaimed by Chapter 3 section 11 of the Older Persons Act 13 of 2006.					
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office					
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT		
QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:		
Women Men Persons Disabilities	Signed consolidated database of Older Persons accessing Community Based Care and Support Services	Signed consolidated database of Older Persons accessing Community Based Care and Support Services	Signed consolidated database of Older Persons accessing Community Based Care and Support Services		

2.3 SERVICES TO PERSONS WITH DISABILITIES

2.3.1. INDICATOR TITLE: Number of Persons with Disabilities accessing Residential Facilities.

DEFINITION: This indicator counts the number of Persons with disabilities who access services (stimulation, nutrition, care and support services) in funded Residential Facilities rendering 24-hour care services in terms of Chapter 2 of the White Paper on the rights of Persons with disabilities (2015-2030)

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Improved wellbeing, protection of life and the Rights of persons with disabilities.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:		QUARTER 2:		QUARTER 3:		QUARTER 4:		SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
		QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:						
Women Men Youth Persons with Disabilities	Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities	Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities	Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities	Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities	Signed consolidated database of Persons with Disabilities accessing government owned and funded Residential Facilities	Completed DQ98 Form for admission of Persons with disabilities in funded Residential Facilities	Quantitative (Simple Count)	Quarterly	To promote the rights and protection of persons with severe disabilities	Social Work Supervisor	Deputy Director: Administration				

2.3.2. INDICATOR TITLE: Number of Persons with Disabilities accessing services in funded Protective Workshops

DEFINITION: This indicator counts the number of Persons with Disabilities participating in Skills Development Programmes (e.g. carpentry, sewing etc.) in funded Protective Workshops

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Empowered Persons with disabilities with improved socio-economic status

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:		QUARTER 2:		QUARTER 3:		QUARTER 4:		SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
		QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:						
Women Men Youth Persons with Disabilities	Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops	Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops	Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops	Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops	Signed consolidated database of Persons with Disabilities accessing services in funded Protective Workshops	Attendance Registers of Persons with Disabilities accessing Residential Facilities	Quantitative (Simple Count)	Quarterly	To promote the socio-economic empowerment of persons with disabilities	Social Work Supervisor	Deputy Director: Administration				

2.3.3		INDICATOR TITLE: Number of Persons accessing Community Based Rehabilitation services.		CALCULATION TYPE: Cumulative year end	
DEFINITION: This indicator counts the number of Persons with and without disabilities accessing Community Based Rehabilitation services, psychosocial support, (counselling and material support, life skills programmes, prevention programmes, integrated and rehabilitation services) within their communities in line with the White Paper on the rights of Persons with disabilities (2015-2030)					
Spatial Transformation: This indicator will be implemented in the Blue crane Local service office					
ASSUMPTIONS: Improved wellbeing, protection of life and the Rights of persons with disabilities.		DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT
DISAGREGATION OF BENEFICIARIES	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE
Women Men Youth Persons with Disabilities	Signed consolidated database of Persons accessing Community Based Rehabilitation Services	Signed consolidated database of Persons accessing Community Based Rehabilitation Services	Signed consolidated database of Persons accessing Community Based Rehabilitation Services	Signed consolidated database of Persons accessing Community Based Rehabilitation Services	Quarterly
					To enable persons with disabilities to live independently and participate fully in all aspects of life
					Social Work Supervisor
					Deputy Director: Administration
2.3.4		INDICATOR TITLE: Number of families caring for children and adults with disabilities who have access to a well-defined basket of social support services		CALCULATION TYPE: Cumulative year end	
DEFINITION: This indicator counts the number of families caring for Children and adults with disabilities who have access to a well-defined basket of social support services, (psychosocial support, counselling, assessment and material support, home based care, life skills programmes, prevention programmes, integrated and rehabilitation services) within their communities in line with the White Paper on the rights of Persons with disabilities (2015)					
Spatial Transformation: This indicator will be implemented in the Blue crane Local service office					
ASSUMPTIONS: Improved wellbeing, protection of life and the Rights of persons with disabilities.		DISAGREGATION OF BENEFICIARIES	SOURCE OF DATA/ MEANS OF VERIFICATION	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT
DISAGREGATION OF BENEFICIARIES	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE
Females Males Youth Disabilities	1.Signed consolidated database of families caring for children and adults with disabilities accessing a well-defined basket of social support services	1.Signed consolidated database of families caring for children and adults with disabilities accessing a well-defined basket of social support services	1.Signed consolidated database of families caring for children and adults with disabilities accessing a well-defined basket of social support services	1.Signed consolidated database of families caring for children and adults with disabilities accessing a well-defined basket of social support services	Quarterly
					To enable persons with disabilities to live independently and participate fully in all aspects of life
					Social Work Manager
					District Director

	CALCULATION TYPE: Cumulative year end DEFINITION: This indicator counts the number of Persons with disabilities receiving personal assistance services support, (psychosocial support -counselling, assessment and material support, home based care, life skills programmes, prevention programmes, integrated and rehabilitation services) within their communities in line with the White Paper on the rights of Persons with disabilities (2015) SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office ASSUMPTIONS: Improved wellbeing, protection of life and the Rights of Persons with disabilities.				
DISAGREGRATION OF BENEFICIARIES	SOURCE OF DATA/ MEANS OF VERIFICATION QUARTER 1: QUARTER 2: QUARTER 3; QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE INDICATOR RESPONSIBILITY VALIDATION RESPONSIBILITY
Female Male Youth Disabilities	1.Signed consolidated database of Persons with disabilities receiving personal assistance services support	1.Signed consolidated database of Persons with disabilities receiving personal assistance services support	Beneficiary files Count the number of all Persons with disabilities receiving personal assistance services support	Quarterly	To enable persons with disabilities to live independently and participate fully in all aspects of life Social Work Manager District Director

2.4 HIV & AIDS

2.4.1. INDICATOR TITLE: Number of Implementers trained on Social and Behaviour Change Programmes.

				CALCULATION TYPE: Cumulative year end	
				DEFINITION: This indicator counts the total number of implementers trained on social and Behaviour Change Programmes (Implementers refers to Social Workers, Social Auxiliary Workers, and Child and Youth Care workers, Community Care Givers, Student Support from TVET Colleges)	
				ASSUMPTIONS: Implementers capacitated on Social and Behaviour Change Programmes so that there is change in behaviour patterns to combat new HIV infections. Increase access of the Psychosocial support services.	
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:
Social Workers, Social Auxiliary Workers, and Child and Youth Care workers, Community Care Givers, Student Support from TVET Colleges and Universities (women, men, young people, persons with disabilities)	Consolidated data base of implementers trained on social and behaviour change programmes.	Consolidated data base of implementers trained on social and behaviour change programmes.	Consolidated data base of implementers trained on social and behaviour change programmes.	Consolidated data base of implementers trained on social and behaviour change programmes.	Consolidated data base of implementers trained on social and behaviour change programmes.

2.4.2. INDICATOR TITLE: Number of beneficiaries reached through Social and Behavior Change Programmes.

				CALCULATION TYPE: Cumulative year end	
				DEFINITION: This indicator counts all beneficiaries participating in community dialogues and awareness programmes focusing on behavior change for the quarter. Beneficiaries refers to children, youth and adults reached through the Social and Behaviour Change Programmes. Social and Behaviour Change Programmes include You Only Live Once (YOLO), Families Matter Programme (FMP), Men Champion Change (MCC), Traditional Leaders Programme (TLP), Community Capacity Enhancement (CCE) and any other behaviour change programmes.	
				ASSUMPTIONS: Increase in the coverage of beneficiaries sensitized and made aware of HIV and AIDS issues to reduce new HIV infections.	
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:
Sex Workers, Persons with disabilities, Lesbian, Gay, Bisexual, Trans-gender, Queer, Inter-sexual, Asexual plus (LGBTQIA+) and Families experiencing Gender Based Violence (women, men, young people, persons with disabilities)	Older Consolidated database of beneficiaries reached through Social and Behavior Change Programmes.	Older Consolidated database of beneficiaries reached through Social and Behavior Change Programmes.	Older Consolidated database of beneficiaries reached through Social and Behavior Change Programmes.	Older Consolidated database of beneficiaries reached through Social and Behavior Change Programmes.	Older Consolidated database of beneficiaries reached through Social and Behavior Change Programmes.

2.4.3 INDICATOR TITLE: Number of beneficiaries receiving Psychosocial Support Services				CALCULATION TYPE: Cumulative year end			
DEFINITION: This indicator counts all beneficiaries (children, youth and adults) receiving Psychosocial Support Services from DSD Service points and Community Based Organisations.				SPATIAL TRANSFORMATION: This Indicator will be implemented in the Blue crane Local service office			
ASSUMPTIONS: Increase and Improved well-being of children, youth and adults participating in psychosocial support services. Increase in the coverage of beneficiaries in need of Psychosocial support services.							
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE	DESIRED PERFORMANCE
Sex Workers, Older Persons, Persons with disabilities, Lesbian, Gay, Bi-sexual, Transgender, Inter-sexual, Queer, Asexual plus (LGBTIQA+’s) and Families experiencing Gender Based Violence (women, men, young people, persons with disabilities)	Consolidated Database of beneficiaries who received psychosocial support services.	Consolidated Database of beneficiaries who received psychosocial support services.	Consolidated Database of beneficiaries who received psychosocial support services.	Database of beneficiaries who received psychosocial support services.	Database of beneficiaries who received psychosocial support services.	Beneficiary files for Psychosocial support services in Service Offices and Organisations	Quantitative (Simple Count)
							Quarterly
							Improved well-being of children, youth and adults participating in psychosocial support services. Increase in the coverage of beneficiaries in need of Psychosocial support services.
							Social Work Supervisor
							Deputy Director: Administration

2.5: SOCIAL RELIEF

2.5.1 INDICATOR TITLE: Number of beneficiaries who benefitted from DSD Social Relief Programmes

DEFINITION: This indicator counts the number of reported people who experience undue hardships (due to poverty and natural disasters) receiving counselling and material aid (uniform, clothing, food parcels etc.)

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: More people will be reached leading to improved wellbeing of beneficiaries who are experiencing undue hardships

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:					
Vulnerable groups (Young, women, men, Older Persons, Persons with disabilities, Child headed households)	Consolidated database of beneficiaries who benefitted from DSD Social Relief Programmes	Consolidated database of beneficiaries who benefitted from DSD Social Relief Programmes	Consolidated database of beneficiaries who benefitted from DSD Social Relief Programmes	Consolidated database of beneficiaries who benefitted from DSD Social Relief Programmes	Signed registers of people who benefitted from DSD Social Relief programmes	receipt Quantitative (Simple Count)	Quarterly	Improved wellbeing of beneficiaries who are experiencing undue hardship	Social Work Supervisor

2.5.2 INDICATOR TITLE: Number of learners who benefitted through Integrated School Health Programmes

DEFINITION: This indicator counts the number of learners in Quintile 1/2 & 3 schools provided with material support as outlined in the Integrated School Health Programme.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Improved educational outcomes in identified schools

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:					
Young girls in Quintile 1,2&3 farm school and special schools Young girls with disabilities	-	1. Consolidated database of learners who benefitted through Integrated School Health Programmes	-	-	Signed registers of learners who benefitted through Integrated School Health Programmes	receipt Quantitative (Simple Count)	Quarterly	Learners in identified schools access material support as part Integrated School Health.	Social Work Supervisor

PROGRAMME 3: CHILDREN & FAMILIES

3.1 MANAGEMENT AND SUPPORT

3.1.1 INDICATOR TITLE: Number of Support services coordinated

DEFINITION: The main purpose of this indicator is to track the strategic direction and management support provided by the programme manager to all the sub-programmes for effective functioning of entire programme. This is done through the coordination of planning, finance and reporting sessions.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Effective, efficient human capital development. Coordination of support services improves organisational performance.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE				SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:						
Programme (women, men, young people, persons with disabilities)	Staff March Monthly Report, April Monthly Report, May Monthly Report, Fourth Quarterly Report Annual Report	June Monthly Report, July Monthly Report, August Monthly Report, First Quarterly Report, Annual Performance Plan Annual Operational Plan Draft First Budget Plan	September monthly Report, October Monthly Report, November Monthly Report, Second Quarterly Report, Half Year Report	December monthly Report, January Monthly Report, February Monthly Report, Third Quarterly Report, Annual Performance Report, Annual Operational Plan Draft First Budget Plan	Total number of support services coordinated for (Simple Count)	Quantitative	Quarterly	To ensure that all programmes are coordinated, strategic directions are given, duplication avoided and efficient implementation of social welfare services by skilled work force (Social Service practitioners).	all sub Social Work	Deputy Director: Administration

CALCULATION TYPE: Cumulative year end

The sub-programmes for effective functioning of entire programme. This is done through the coordination of planning, finance and reporting sessions.

3.2 CARE AND SERVICES TO FAMILIES

3.2.1 INDICATOR TITLE: Number of family members participated in family preservation services

DEFINITION: This indicator counts the total number of family members participating in family preservation services as outlined in the norms and standards for services to families. These include 24-hour intensive family support, youth mentorship and support, community conferencing, marriage preparation and marriage enrichment as outlined on the White Paper for Families (2013) and Manual for family preservation. These are services offered by both government, NPO's and NGOs's.

SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Increased number of family members accessing preservation services towards keeping children, youth and adults at home/ community with their families

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF QUALIFICATION/ ASSESSMENT	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:					
All Family Members including vulnerable groups (Youth, women, men, Older Persons, Persons with disabilities, Children)	Signed consolidated standardized Database of family members participated in family preservation services and programmes	1. Signed consolidated standardized Database of family members participated in family preservation services and programmes	1. Signed consolidated standardized Database of family members participated in family preservation services and programmes	Attendance Registers of all family members who participated in family preservation services and programmes.	Quantitative (Simple Count)	Quarterly	Preserved, improved wellbeing and well-functional families	Social Work Supervisor Deputy Director: Administration

3.2.2 INDICATOR TITLE: Number of family members re-united with their families

DEFINITION: This indicator counts the number of all family members reunited with their families and refers to family members who were removed or displaced and are successfully reunited with their families or communities as stipulated in the Reunification Framework. These are services rendered by NGOs, NPOs and Government

SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Increased number of family members reunited with their families receiving support from their families.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:					
All Family Members including vulnerable groups (Youth, women, men, Older Persons, Persons with disabilities, Children)	Signed consolidated standardized Database of Family members reunited with their families.	1. Signed consolidated standardized Database of Family members reunited with their families.	1. Signed consolidated standardized Database of Family members reunited with their families.	Attendance Registers of all family members reunited with their families.	Quantitative (Simple Count)	Quarterly	To keep families together and encourage families to take responsibility of their family or community members.	Social Work Supervisor Deputy Director: Administration

3.2.3	INDICATOR TITLE: Number of family members participating in Parenting Programmes	CALCULATION TYPE: Cumulative year end					
	DEFINITION: This indicator counts the number of family members participated in parenting programmes such as Positive parenting, Teenage parents and Parenting skills. These services are offered by Government, NGO's and NGO's						
	SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office						
	ASSUMPTIONS: Increased number of family members participating in parenting programmes to enhance parent-child bonding and lessen the chances of children growing up with behavioral problems						
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	SOURCE OF DATA	METHOD OF QUALIFICATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:				
All Family Members including vulnerable groups (Youth, women, men, Older Persons, Persons with disabilities, Children)	Signed consolidated standardized Database of families participated in parenting programmes	1. Signed consolidated standardized Database of families participated in parenting programmes	1. Signed consolidated standardized Database of families participated in parenting programmes	Attendance Registers of all family members participated in parenting programmes	Quantitative (Simple Count)	Quarterly	Preserved, improved wellbeing, well-functional and empowered families with parenting skills
							Social Work Supervisor
							Deputy Director: Administration

3.3 CHILD CARE AND PROTECTION

3.3.1 INDICATOR TITLE: Number of reported cases of child abuse				DEFINITION: This refers to the number of children reported to have been abused in line with section 110 as well as 11 - 128A of the Children's Act 38 of 2005 as amended.				CALCULATION TYPE: Cumulative year end	
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office				ASSUMPTIONS: Identification and assistance of children reported to have been abused					
DISAGGREGATION OF BENEFICIARIES		MEANS OF VERIFICATION/POE		SOURCE OF DATA	METHOD OF QUALIFICATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
DISAGGREGATION OF BENEFICIARIES	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:					
All children under the age of 18 in need of care and protection.	Consolidated standardized database of reported cases of child abuse.	Consolidated standardized database of reported cases of child abuse.	Consolidated standardized database of reported cases of child abuse.	Beneficiary files for Quantitative reported cases of child abuse (to be strictly in reported cases the service office to maintain confidentiality)	Quantitative files for Quantitative reported cases of child (Simple Count)	Quarterly	Reporting of abused children so that they receive therapeutic and appropriate interventions.	Social Work Supervisor	Deputy Director: Administration

3.3.2 INDICATOR TITLE: Number of children placed with valid foster care orders		DEFINITION: This indicator counts the number of children 0-18 years of age, placed in foster care with valid court orders as well as persons whose foster care orders have been extended in terms of Section 176 of the Children's Act, 38 of 2005 as amended. All foster care orders that have not been extended by local Children's Courts when they were due for extension between 1 April and 12 November 2022 and preceding months or years, for whatever reasons, are deemed valid in terms of the North Gauteng High Court Order, 12 November 2020. Validity of all these foster care orders will be extended, these foster care orders will be extended until the next expiry date of the High Court Order.				
ASSUMPTIONS : To protect and nurture children by providing safe, healthy environment with positive support and promote the goals of permanency planning.		CALCULATION TYPE: Cumulative year to date				
DISAGREGRATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA
All children under the age of 18 years in need of care and protection including those persons who still require extension of their placement beyond 18 years of age until they turn age 21 years old.	Consolidated standardized database of children placed with valid foster care orders	Consolidated standardized database of children placed with valid foster care orders	Consolidated standardized database of children placed with valid foster care orders	Consolidated standardized database of children placed with valid foster care orders	Consolidated standardized database of children placed with valid foster care orders	Beneficiary files with Quantitative orders (to be strictly in the service office to maintain valid foster confidentiality)

Foot note: This number will go up and down in every quarter and at the end of the year due to application of the following Sections of the Children's Act, 38 of 2005 as amended:

Sections 156 & 186: New placement

Section 171: transfer of a child from one alternative care to another

Section 175: discharge of a child from foster care placement

Section 187: re-activation of a child with his/her biological parent(s) or family

Section 189: termination of foster care

Death of a child in a foster care placement

							CALCULATION TYPE: Cumulative year end
3.3.3 INDICATOR TITLE: Number of children placed in Foster Care	DEFINITION: This indicator counts the number of children in need of care and protection placed in the Foster Care in line with the Children's Act 38 of 2005 as amended.	SPATIAL TRANSFORMATION: This Indicator will be Implemented in the Blue crane Local service office	ASSUMPTIONS: To provide access to foster care services towards promotion of permanency planning as well as connecting children to other safe and nurturing family relationships intended to last a lifetime. Improvement in the effectiveness of foster care services.	DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT
Children found to be in need of Care and Protection under the age of 18.	Quarterly	Quarterly	Quarterly	Consolidated standardized database of children placed in Foster Care.	Consolidated standardized database of children placed in Foster Care.	Beneficiary Files for Quantitative (Simple Count)	Quarterly
						To safeguard all children in need of Care and Protection within the Eastern Cape Province through placement in stable families	Social Work Supervisor
							VALIDATION RESPONSIBILITY
							Deputy Director: Administration

							CALCULATION TYPE: Cumulative year end
3.3.4 INDICATOR TITLE: Number of children in foster care re-unified with their families	DEFINITION: This indicator counts the number of children in foster care reunited with their families in line with the Children's Act, 38 of 2005 as amended	SPATIAL TRANSFORMATION: This Indicator will be Implemented in the Blue crane Local service office	ASSUMPTIONS: Increased number of children placed in Foster Care who are being reunited with their families	DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT
Children in need of care and protection under 18 years requiring permanent care	Quarterly	Quarterly	Quarterly	Consolidated database of children in foster care re-unified with their families	Consolidated database of children in foster care re-unified with their families	Beneficiary Files for Quantitative (Simple Count)	Quarterly
						Stable and permanent care with families for children in need of care and protection	Social Work Supervisor
							VALIDATION RESPONSIBILITY
							Deputy Director: Administration

3.4 PARTIAL CARE SERVICES

3.4.1	INDICATOR TITLE: Number of registered partial care facilities	CALCULATION TYPE: Cumulative year end			
	DEFINITION: This indicator counts the number of registered partial care (funded and un-funded) facilities (excluding ECD centers) for that quarter including after school care, private hostels and temporary respite care)				
	SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office				
	ASSUMPTIONS: Increase in number of registered Partial Care Facilities that are complying with norms and standards as stipulated in the Children's Act No 38 of 2005.				

DISAGREGATION OF BENEFICIARIES	QUARTER 1:	SOURCE OF DATA/ MEANS OF VERIFICATION/POE	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Children 0-18	Dated database registered Care facilities	signed and registered Partial Care facilities	1.Dated signed database of registered Partial Care facilities	1.Dated signed database of registered Partial Care facilities	1.Dated signed database of registered Partial Care facilities	Dated and signed registration certificates of registered Partial Care facilities	Quantitative (Simple Count)	Quarterly	Increased number of Registered Partial Care facilities	Social Work Supervisor	Deputy Director: Administration

3.4.2	INDICATOR TITLE: Number of children accessing registered Partial Care facilities	CALCULATION TYPE: Cumulative year end			
	DEFINITION: This indicator counts the number of children (0-18 years) accessing registered Partial Care facilities (funded and un-funded)				
	SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office				
	ASSUMPTIONS: Increase in number of children accessing registered Partial Care facilities and are complying with norms and standards as stipulated in the Children's Act No 38 of 2005.				

DISAGREGATION OF BENEFICIARIES	QUARTER 1:	SOURCE OF DATA/ MEANS OF VERIFICATION/POE	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Children 0-18	1.Dated and signed database of children accessing registered Partial Care facilities	1.Dated and signed database of children accessing registered Partial Care facilities	1.Dated and signed database of children accessing registered Partial Care facilities	1.Dated and signed database of children accessing registered Partial Care facilities	1.Dated and signed database of children accessing registered Partial Care facilities	Dated and signed Attendance Registers	Quantitative (Simple Count)	Quarterly	Increased number of children accessing registered Partial Care facilities.	Social Work Supervisor	Deputy Director: Administration

					CALCULATION TYPE: Non-Cumulative Highest Figure
DEFINITION: This indicator counts the number of children (0-18) with disabilities funded					
Spatial Transformation: This indicator will be implemented in the Blue crane Local service office					
ASSUMPTIONS: Increase in the number of children with disabilities funded					
DISAGREGATION OF BENEFICIARIES	SOURCE OF DATA/ MEANS OF VERIFICATION/POE QUARTER 1:	SOURCE OF DATA/ MEANS OF VERIFICATION/POE QUARTER 2:	SOURCE OF DATA/ MEANS OF VERIFICATION/POE QUARTER 3:	SOURCE OF DATA/ MEANS OF VERIFICATION/POE QUARTER 4:	METHOD OF CALCULATION/ ASSESSMENT
Children 0-18	1 Dated and signed database of children with disabilities funded	1 Dated and signed database of children with disabilities funded	1 Dated and signed database of children with disabilities funded	1 Dated and signed database of children with disabilities funded	1.Dated and signed database of children with disabilities funded
INDICATOR RESPONSIBILITY	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY	
Social Work Manager	Quarterly	Increase in number of children with disabilities funded	Social Work Manager	District Director	

3.5 CHILD AND YOUTH CARE CENTRES

MEANS OF VERIFICATION/POE				DISAGGREGATION OF BENEFICIARIES	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY									
3.5.1	INDICATOR TITLE: Number of children in need of care and protection accessing services in funded Child and Youth Care Centres.									CALCULATION TYPE: Non-cumulative highest figure													
	DEFINITION: This indicator counts the total number of children currently placed in Government-owned and funded NPO Child and Youth Care Centers. It includes children placed with court orders and those without court orders.																						
	Spatial Transformation: This indicator will be implemented in the Blue crane Local service office																						
	ASSUMPTIONS: Care and protection of vulnerable children																						
	All children under the age of eighteen in need of care and protection including those persons who still require extension beyond eighteen years as well as continued stay until age 21	Consolidated standardized database of children in need of care and protection accessing services in funded Child and Youth Care Centers.	Consolidated standardized database of children in need of care and protection accessing services in funded Child and Youth Care Centers.	Consolidated standardized database of children in need of care and protection accessing services in funded Child and Youth Care Centers.	Consolidated standardized database of children in need of care and protection accessing services in funded Child and Youth Care Centers.	Register of children with valid court orders or completed form 36.	Quantitative (Simple Count)	Quarterly	To protect children through promoting access in Child and Youth Care Centres	Social Work Supervisor	Deputy Director: Administration	Deputy Director: Administration											

							CALCULATION TYPE: Cumulative year end
3.5.2	INDICATOR TITLE: Number of children in CYCCs re-unified with their families						
DEFINITION:	This indicator counts the number of children in CYCCs care re-united with their families during that quarter.						
SPATIAL TRANSFORMATION:	This Indicator will be implemented in the Blue crane Local service office						
ASSUMPTIONS:	Care and protection of vulnerable children						
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	REPORTING CYCLE	VALIDATION RESPONSIBILITY
Children under the age of eighteen in need of care and protection	1.Consolidated database of children in CYCCs reunited with their families	1.Consolidated database of children in CYCCs reunited with their families	1.Consolidated database of children in CYCCs reunited with their families	1.Consolidated database of children in CYCCs reunited with their families	Beneficiary files for Quantitative count of children in CYCCs re-united with their families (to be strictly in the service office to maintain confidentiality)	(Simple) Quarterly	Social Work Supervisor through promoting access in Child and Youth Care Centres

3.6 COMMUNITY BASED CARE SERVICES FOR CHILDREN

3.6.1 INDICATOR TITLE: Number of children reached through Community Based Prevention and Early Intervention Programmes (PEIP)				CALCULATION TYPE: Cumulative year to date
DEFINITION: This indicator counts the number of children reached through community-based prevention and early intervention programmes.				
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office				
ASSUMPTIONS: Increase in number of children and youth accessing services community-based Prevention and early Intervention Programmes				
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3: QUARTER 4:
Children under eighteen Youth between 18 – 24 years.	Standardized database of children accessing services through Community Based PEIP	Standardized database of children accessing services through Community Based PEIP	Standardized database of children accessing services through Community Based PEIP	Standardized database of children accessing services through Community Based PEIP
Standardized base of community-based PEIP	Standardized base of community-based PEIP	Standardized base of community-based PEIP	Standardized base of community-based PEIP	Standardized base of community-based PEIP

PROGRAMME 4: RESTORATIVE SERVICES

4.1: MANAGEMENT AND SUPPORT

4.1.1 INDICATOR TITLE: Number of Support services coordinated

DEFINITION: The main purpose of this indicator is to track the strategic direction and management support provided by the programme manager to all the sub-programmes for effective functioning of entire programme. This is done through the coordination of planning, finance and reporting sessions.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE				SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:						
Programme (women, men, young people, persons with disabilities)	Staff March Monthly Report, April Monthly Report, May Monthly Report, Fourth Quarterly Report, Annual Report	Staff June Monthly Report, July Monthly Report, August Monthly Report, First Quarterly Report, Annual Performance Plan Annual Operational Plan Draft First Budget Plan	Staff September monthly Report, October Monthly Report, November Monthly Report, Second Quarterly Report, Half Year Report	Staff December monthly Report, January Monthly Report, February Monthly Report, Third Quarterly Report, Annual Performance Plan Operational Plan Final Budget Plan	Total number of support services coordinated for(Simple Count)	Quantitative	Quarterly	To ensure that all programmes are coordinated and aligned.	Sub Social Work Supervisor	Deputy Director: Administration

4.2 CRIME PREVENTION AND SUPPORT

4.2.1 INDICATOR TITLE: Number of persons reached through social crime prevention programmes							CALCULATION TYPE: Cumulative year end				
DEFINITION: This indicator counts the number of persons (children and adults) reached through developmental life skills programmes, dialogues, outreach, door-to-door, awareness programmes, conferencing and seminars in line with the Integrated Social Crime Prevention Strategy (2011)											
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office											
ASSUMPTIONS: People participate in crime awareness and life skills programmes. Increase in the number of persons reached through social crime prevention programmes											
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Vulnerable groups (Youth, women, men, Older Persons, Persons with disabilities, Child headed households)	Consolidated standardised database of persons reached through Social Crime Prevention Programmes	1. Consolidated standardised database of persons reached through Social Crime Prevention Programmes	1. Consolidated standardised database of persons reached through Social Crime Prevention Programmes	1. Consolidated standardised database of persons reached through Social Crime Prevention Programmes	1. Consolidated standardised database of persons reached through Social Crime Prevention Programmes	Attendance Registers of all persons (children and adults) reached through developmental life skills programmes, dialogues, outreach, door-to-door, awareness, conferencing and seminars.	Quantitative (Simple Count)	Quarterly	Create awareness and reduce levels of crime and violence	Social Work Supervisor	Deputy Director: Administration
4.2.2 INDICATOR TITLE: Number of persons in conflict with the law who completed diversion programmes							CALCULATION TYPE: Cumulative year to date				
DEFINITION: This indicator counts the number of persons (children and adults) in conflict with the law who completed diversion programmes.											
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office											
ASSUMPTIONS: Persons in conflict with the law who are referred to diversion programmes complete the programme.											
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Youth	Consolidated database of persons in conflict with the law who completed diversion programmes	1. Consolidated database of persons in conflict with the law who completed diversion programmes	1. Consolidated database of persons in conflict with the law who completed diversion programmes	1. Consolidated database of persons in conflict with the law who completed diversion programmes	1. Consolidated database of persons in conflict with the law who completed diversion programmes	Diversion orders Attendance Registers of persons in conflict with the law who completed diversion programmes	Quantitative (Simple Count)	Quarterly	All persons in conflict with the law who access diversion programmes are empowered with life skills that will make them productive members of the society	Social Work Supervisor	Deputy Director: Administration

4.2.3		INDICATOR TITLE: Number of children in conflict with the law who accessed secure care centres		CALCULATION TYPE: Cumulative year to date	
DEFINITION: The indicator reports on the number of children in conflict with the law awaiting trial or sentenced in Secure Care Centres.					
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office					
ASSUMPTIONS: Children in conflict with the law awaiting trial or sentenced in Child and Youth Care Centres participate in therapeutic and vocational skills programmes					
DISAGREGGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:
Children and youth	Consolidated standardised database of children in conflict with the law who accessed secure care centres	Consolidated standardised database of children in conflict with the law who accessed secure care centres	Consolidated standardised database of children in conflict with the law who accessed secure care centres	1. Consolidated standardised database of children in conflict with the law who accessed secure care centres	Attendance of children in conflict with the law who accessed residential programmes at secure care centres.
					Registers (Simple Count)
					Attendance of children in conflict with the law awaiting trial or sentenced in Child and Youth Care Centres accessed vocational and life skills training programmes
					Beneficiary files for children in conflict with the law who accessed secure care centres
SOURCE OF DATA	METHOD OF ASSESSMENT	CALCULATION CYCLE	REPORTING	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY
		Quarterly	Quarterly	Children in conflict with the law awaiting trial or sentenced in Child and Youth Care Centres accessed vocational and life skills training programmes	Social Work Supervisor
					Deputy Director: Administration

4.3 VICTIM EMPOWERMENT PROGRAMME

4.3.1. INDICATOR TITLE: Number of victims of violence who accessed Psychosocial support services

DEFINITION: The indicator counts all the individuals that suffer harm due to acts of physical, emotional, sexual abuse, including domestic and gender-based violence and femicide who accessed support services in Victim Empowerment Programme service centres. These include services rendered at Shelters, Green and White Doors Houses, Welfare Organizations, NPOs, NGOs, Social Service Practitioners, DSD service points and Thuthuzela Care Centres and other service organisations funded by DSD.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: All victims of crime and violence access care and support services.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Vulnerable groups (women and children) (Youth, men, Older Persons, Persons with disabilities, LGBTQA persons)	1. Consolidated database of victims of violence accessing psychosocial support services	1. Consolidated database of victims of violence accessing psychosocial support services	1. Consolidated database of victims of violence accessing psychosocial support services	1. Consolidated database of victims of violence accessing psychosocial support services	1. Consolidated database of victims of violence accessing psychosocial support services	Process Files of victims of crime and violence accessing support services with primary source documents strictly kept in the services office to maintain confidentiality	Quantitative (Simple Count)	Quarterly	All survivors are empowered, their dignity restored and are self-reliant.	Social Work Supervisor	Deputy Director: Administration

4.3.2. INDICATOR TITLE: Number of victims of GBVF and crime who accessed sheltering services.

DEFINITION: This indicator counts the number of victims of gender-based violence and crime and their children, accessing sheltering services (Khuselka/shelters and white doors).

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: All victims of gender-based violence and crime in need of shelter accommodation access protection, care and support services

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Women and men with their children	1. Consolidated database of victims of GBVF and crime who accessed sheltering services.	1. Consolidated database of victims of GBVF and crime who accessed sheltering services.	1. Consolidated database of victims of GBVF and crime who accessed sheltering services.	1. Consolidated database of victims of GBVF and crime who accessed sheltering services.	1. Consolidated database of victims of GBVF and crime who accessed sheltering services.	Process Files of victims of GBVF and crime who accessed sheltering services with primary source documents strictly kept in the shelter facilities to maintain confidentiality	Quantitative (Simple Count)	Quarterly	All survivors admitted in shelters are empowered, their dignity restored and are self-reliant.	Social Work Supervisor	Deputy Director: Administration

					CALCULATION TYPE: Cumulative year end
4.3.3 INDICATOR TITLE: Number of persons reached through Gender Based Violence Prevention Programmes	DEFINITION: This indicator counts the number of persons (children and adults) reached through Gender Based Violence Prevention Programmes (developmental life skills programmes, dialogues, outreach, door-to-door, awareness programmes, conferencing and seminars)				
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office					
ASSUMPTIONS: All people empowerment through Gender Based Violence prevention programmes in communities					
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:
Women, men, children and Youth	Consolidated database of persons reached through Gender Based Violence Prevention Programmes	1.Consolidated database of persons reached through Gender Based Violence Prevention Programmes	1. Consolidated database of persons reached through Gender Based Violence Prevention Programmes	1. Consolidated database of persons reached through Gender Based Violence Prevention Programmes	1. Consolidated database of persons reached through Gender Based Violence Prevention Programmes
SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Attendance Registers of all persons reached through Gender Based Violence Prevention Programmes	Quantitative (Simple Count)	Quarterly	Create awareness and reduce levels of gender-based violence and crime.	Social Work Supervisor	Deputy Director: Administration

1.3. SUBSTANCE ABUSE PREVENTION AND REHABILITATION

4.4.1. INDICATOR TITLE: Number of people reached through Substance Abuse Prevention Programmes

DEFINITION: The indicator relates to prevention programmes implemented by NPOs and Government in addressing issues of substance abuse through awareness and educational programmes (including Ke Moja) targeting hot spot areas, schools and institutions of Higher Learning

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: People participate in drug Prevention and educational awareness campaigns.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:					
Vulnerable groups (Youth in and out of school, women, men, Older Persons, Persons with disabilities, Child headed households)	Consolidated database of people reached through Substance Abuse Prevention Programmes	1. Consolidated database of people reached through Substance Abuse Prevention Programmes	1. Consolidated database of people reached through Substance Abuse Prevention Programmes	1. Consolidated database of people reached through Substance Abuse Prevention Programmes	Attendance Registers and prevention awareness campaigns on Substance Abuse.	Quantitative (Simple Count)	Quarterly	Increased awareness on the effects of substance abuse.	Social Work Supervisor

4.4.2. INDICATOR TITLE: Number of service users who accessed substance use disorder (SUD) treatment services

DEFINITION: The indicator refers to people who have accessed a residential and non-residential treatment and Rehabilitation services at Treatment or / community based centre providing a specialised social, psychological and medical services to service users and to persons affected by substance abuse with a view to addressing the social and health consequences associated therewith.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Service users will access treatment and rehabilitation programmes.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:					
Children	Database of service users who accessed Substance Use Disorder (SUD) treatment services	Database of service users who accessed Substance Use Disorder (SUD) treatment services	Database of service users who accessed Substance Use Disorder (SUD) treatment services	Database of service users who accessed Substance Use Disorder (SUD) treatment services	Attendance registers of service users who accessed Substance Use Disorder (SUD) treatment services	Quantitative (Simple Count)	Quarterly	Treatment and rehabilitation services are accessible to people who are need of the service.	Social Work Supervisor

PROGRAMME 5: DEVELOPMENT AND RESEARCH

5.1 MANAGEMENT AND SUPPORT

5.1.1 INDICATOR TITLE: Number of Support services coordinated

DEFINITION: The main purpose of this indicator is to track the strategic direction and management support provided by the programme manager to all the sub-programmes for effective functioning of entire programme. This is done through the coordination of planning, finance and reporting sessions.

SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Effective, efficient human capital development. Coordination of support services improves organisational performance.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	CALCULATION TYPE:
											Cumulative year end
Programme (women, men, young people, persons with disabilities)	Staff March Report, Monthly Report, April Report, Monthly Report, May Report, Fourth Quarterly Report, Annual Report	March Report, Monthly Report, July Monthly, August Monthly Report, First Quarterly Report, Annual Report	June Report, Monthly Report, August Monthly Report, First Quarterly Report, Annual Performance Plan	September Report, Monthly Report, October Monthly Report, Second Quarterly Report, Annual Operational Plan Draft First Budget Plan	December monthly Report, January Monthly Report, February Monthly Report, November Monthly Report, December monthly Report, First Quarterly Report, Annual Performance Plan	Total number of support services coordinated for (Simple Count)	Quantitative	Quarterly	To ensure that all sub-CDP/ Supervisor	Deputy Director: Administration	Programmes are coordinated, Strategic directions are given, duplication avoided and efficient implementation of social welfare services by skilled work force (Social Service practitioners).

5.1.2	INDICATOR TITLE: Number of External Stakeholders managed to support programme implementation			CALCULATION TYPE: Cumulative year end
	DEFINITION: This indicator counts the number of external stakeholders mobilized and managed to support implementation of DSD service delivery and make services accessible across the province. External Stakeholders refer to private sector, non-governmental organizations, state owned entities and institutions of higher learning that operate within and outside the province, excluding NPOs funded by the Department of Social Development			
SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office				
ASSUMPTIONS: Management of external stakeholders improves capacity and capability of Department of Social Development and contributes to better performance				
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:
NA	1. Engagement Session Report. 2. MOU/Commitment letter signed with external stakeholders to support program implementation.	Engagement Session Report. 2. MOU/Commitment letter signed with external stakeholders to support program implementation.	Reports on engagements sessions Attendance Registers	Quantitative (Simple Count)
SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY
		Quarterly	More stakeholders support DSD services delivery to widen the footprint and make services accessible.	Community Development Manager District Director

5.2. COMMUNITY MOBILIZATION

5.2.1 INDICATOR TITLE: Number of people reached through Community Mobilization Programmes				CALCULATION TYPE: Cumulative year to date			
DEFINITION: This Indicator counts the number of people attending a mobilization session which may be a dialogue, advocacy, campaign, information sharing session. This may include Ministerial programmes such as imikhonzo, Mayoral outreach programmes and imbizos.				SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office			
ASSUMPTIONS: People attending mobilization sessions are capacitated by information received and empowered to access service delivery from government							
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT
Members of designated groups such as Women, Youth, Persons with Disabilities	Report on the nature and proceedings of the mobilization session conducted.	Report on the nature and proceedings of the mobilization session conducted.	Report on the nature and proceedings of the mobilization session conducted.	Report on the nature and proceedings of the mobilization session conducted.	Report on the nature and proceedings of the mobilization session conducted.	Attendance Registers of people reached through Community Mobilization Programmes	Quantitative (Simple Count)
Vulnerable Communities and households which may fall within the 39 poorest wards	Signed Attendance registers	Signed Attendance registers	Signed Attendance registers	Signed Attendance registers	Signed Attendance registers	Attendance registers.	Quarterly
							Increase in number of people reached through Community Mobilization Programmes.
							CDP/ Supervisor
							Indicator Responsibility
							Validation Responsibility

5.2.2 INDICATOR TITLE: Number of communities organized to coordinate their own Development				CALCULATION TYPE: Cumulative year end			
DEFINITION: This indicator counts the number of communities mobilized and organized into community development structures at village or ward levels in line with existing Policy Frameworks and Practice Guidelines				SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office			
ASSUMPTIONS: Improved conscientization and organisation of communities contributing to active citizenry							
DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF ASSESSMENT
Targeted Communities:	Consolidated database of community development structures	Consolidated database of community development structures	List of communities organised to coordinate their own development	Quantitative (Simple Count)			
							Quarterly
							Increase in the number of communities organised to coordinate their own Development
							CDP/ Supervisor
							Indicator Responsibility
							Validation Responsibility

5.3 INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS

INDICATOR TITLE: Number of NPOs capacitated		CALCULATION TYPE: Cumulative year end									
DEFINITION: Non-Profit Organizations are capacitated in identified interventions. This includes formal, accredited or non-accredited training facilitated to NPOs by accredited training providers and/or Departmental staff as well as mentorship and incubation in line with NPO Act, PFMA, Skills Development Act and GAAP. This indicator is implemented in partnership with other institutions such as Government Departments and Agencies, Private Sector and Civil Society.		SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office									
ASSUMPTIONS: Capacitation of NPOs improves functionality, governance, and compliance.		MEANS OF VERIFICATION/POE		QUARTER 1:		QUARTER 2:		QUARTER 3:		QUARTER 4:	
DISAGREGATION OF BENEFICIARIES											
Registered and non-registered NPOs that operate in local communities. Members of leadership structures of NPOs are provided with training in areas that facilitate compliance of the NPO with the NPO Act	Consolidated Database of capacitated NPOs	Consolidated Database of capacitated NPOs	Consolidated Database of capacitated NPOs	Attendance registers, Consolidated Capacity Building Reports	Attendance registers, Consolidated Capacity Building Reports	Attendance registers, Consolidated Capacity Building Reports	Attendance registers, Consolidated Capacity Building Reports				
INDICATOR TITLE: Number of Cooperatives capacitated		CALCULATION TYPE: Cumulative year end						SPATIAL TRANSFORMATION: Cooperatives are capacitated in identified interventions. This refers to formal, accredited, or non-accredited training facilitated by accredited training providers and/or Departmental staff to Cooperatives as well as mentorship and incubation in line with Cooperative Act, PFMA, Skills Development Act and GAAP. This indicator is implemented in partnership with other institutions such as Government Departments and Agencies, Private Sector and Civil Society.			
ASSUMPTIONS: Cooperatives capacity is strengthened thereby increasing self-reliance and sustainability among the Cooperatives		SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office						ASSUMPTIONS: Cooperatives capacity is strengthened thereby increasing self-reliance and sustainability among the Cooperatives			
DISAGREGATION OF BENEFICIARIES		MEANS OF VERIFICATION/POE		QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF QUALIFICATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE
Registered and non-registered Coops that operate in local communities. Members of leadership structures of Coops are provided with training in areas that facilitate compliance of the NPO with the NPO Act. Members of Coops are also provided with skills training in	Consolidated Database of trained Cooperatives	Consolidated Database of trained Cooperatives	Consolidated Database of trained Cooperatives	Attendance registers, Consolidated capacity	Attendance of Registers from Cooperatives trained	Quantitative (Simple Count)	Quarterly	Improved performance and compliance of NPOs.			
INDICATOR TITLE: Number of Cooperatives capacitated		CALCULATION TYPE: Cumulative year end						SPATIAL TRANSFORMATION: Cooperatives are capacitated in identified interventions. This refers to formal, accredited, or non-accredited training facilitated by accredited training providers and/or Departmental staff to Cooperatives as well as mentorship and incubation in line with Cooperative Act, PFMA, Skills Development Act and GAAP. This indicator is implemented in partnership with other institutions such as Government Departments and Agencies, Private Sector and Civil Society.			
ASSUMPTIONS: Cooperatives capacity is strengthened thereby increasing self-reliance and sustainability among the Cooperatives		SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office						ASSUMPTIONS: Cooperatives capacity is strengthened thereby increasing self-reliance and sustainability among the Cooperatives			
DISAGREGATION OF BENEFICIARIES		MEANS OF VERIFICATION/POE		QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF QUALIFICATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE
Registered and non-registered Coops that operate in local communities. Members of leadership structures of Coops are provided with training in areas that facilitate compliance of the NPO with the NPO Act. Members of Coops are also provided with skills training in	Consolidated Database of trained Cooperatives	Consolidated Database of trained Cooperatives	Consolidated Database of trained Cooperatives	Attendance registers, Consolidated capacity	Attendance of Registers from Cooperatives trained	Quantitative (Simple Count)	Quarterly	Improved performance and compliance of Cooperatives.			

5.3.2	INDICATOR TITLE: Number of Cooperatives capacitated	CALCULATION TYPE: Cumulative year end
DEFINITION:	Cooperatives are capacitated in identified interventions. This refers to formal, accredited, or non-accredited training facilitated by accredited training providers and/or Departmental staff to Cooperatives as well as mentorship and incubation in line with Cooperative Act, PFMA, Skills Development Act and GAAP. This indicator is implemented in partnership with other institutions such as Government Departments and Agencies, Private Sector and Civil Society.	
Spatial Transformation:	This indicator will be implemented in the Blue crane Local service office	
ASSUMPTIONS:	Cooperatives capacity is strengthened thereby increasing self-reliance and sustainability among the Cooperatives	

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF QUALIFICATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:						
technical areas that improve quality of their produce	building Reports	building Reports	building Reports						

5.3.3	INDICATOR TITLE: Number of work opportunities created through EPWP	CALCULATION TYPE: Non-Cumulative Highest Figure
DEFINITION:	This indicator counts the number of work opportunities created for youth, women and Persons with disabilities through Equitable share budget, EPWP incentive and Integrated grants.	
Spatial Transformation:	This indicator will be implemented in the Blue crane Local service office	
ASSUMPTIONS:	Employability resulting to access to income which will translate to a better life for all.	

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:						
Unemployed young people (including Graduates)	Signed database of all participants (young people and women) that received stipend through Equitable share budget, EPWP incentive and Integrated grants.	Signed database of all participants (young people and women) that received stipend through Equitable share budget and EPWP incentive and Integrated grants.	Signed database of all participants (young people and women) that received stipend through Equitable share budget and EPWP incentive and Integrated grants.	Beneficiary Files Attendance Registers	Quantitative (Simple Count)	Quarterly		Increased access for job opportunities for young people and women.	District Director
Women									Community Development Manager
Persons with disabilities									

5.4 POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS

5.4.1 INDICATOR TITLE: Number of people benefiting from poverty reduction initiatives

This indicator counts the total number of people who benefitted from poverty reduction initiatives during the quarter. Initiatives refer to projects i.e. that covers families, income generating projects and cooperatives, linking of poor households to livelihood opportunities such as support to change agents etc. Support means training, funding, capacity building, coaching, and mentoring in line National Food and Nutrition Policy, Cooperative Act and NPO Act.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

Assumptions: Food security programmes enhance living conditions of vulnerable individuals.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Members of designated groups such as Women, Youth, Persons with Disabilities Vulnerable Communities and households which may fall within the 39 poorest wards	Consolidated database of people benefiting from poverty reduction initiatives	Consolidated database of people benefiting from poverty reduction initiatives	Consolidated database of people benefiting from poverty reduction initiatives	Consolidated database of people benefiting from poverty reduction initiatives	Signed Register of people benefitting from poverty reduction initiatives	Quantitative (Simple Count)	Quarterly	Improved access to food at household level	CDP/ Supervisor	Deputy Director: Administration			

5.4.2 INDICATOR TITLE: Number of households accessing food through DSD food security programmes

DEFINITION: This indicator counts the number of households which received nutritious food (household food gardens) through DSD food security programmes during the quarter in line with Integrated Food Security and Nutrition Policy 2000 and NPO Act 1996

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

Assumptions: Food security programmes enhance living conditions of vulnerable households.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Poorest Households including designated groups such as Women, Youth, Persons with Disabilities Vulnerable Communities and households which may fall within the 39 poorest wards	Consolidated database of households accessing food	1 Consolidated database of households accessing food	Consolidated database of households accessing food	Signed list of households accessing food through DSD food security programs	Quantitative (Simple Count)	Quarterly	Improved access to food at household level	CDP/ Supervisor	Deputy Director: Administration				

5.4.3	INDICATOR TITLE: Number of people accessing food through DSD feeding programs (centre based)				DEFINITION: This indicator counts the number of people who accessed nutritious food through DSD centre-based feeding programmes such as CNDCs and shelters for homeless people in line with Integrated Food Security and Nutrition Policy (2000) and NPO Act 1996				CALCULATION TYPE: Cumulative year-to-date										
	SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office																		
DISAGREGATION OF BENEFICIARIES		MEANS OF VERIFICATION/POE		SOURCE OF DATA		METHOD OF CALCULATION/ASSESSMENT		REPORTING CYCLE		DESIRED PERFORMANCE		INDICATOR RESPONSIBILITY		VALIDATION RESPONSIBILITY					
Members of designated groups such as Women, Youth, Persons with Disabilities	Consolidated database of individuals served with food through DSD feeding Programs	Consolidated database of individuals served with food through DSD feeding Programs	Quarterly	Consolidated database of individuals served with food through DSD feeding Programs	Attendance Registers of people food DSD	Quantitative (Simple Count)	Quarterly	Improved access to nutritious food.	CDP/ Supervisor	Deputy Director: Administration									
Vulnerable Communities and households which may fall within the 39 poorest wards																			
5.4.4	INDICATOR TITLE: Number of CNDC participants involved in developmental initiatives.				DEFINITION: The indicator counts the number of people participating in CNDCs who have benefited through developmental programmes (income generation, skills development, life and interpersonal skills) in line with Skills Development Strategy 111, Integrated Food Security and Nutrition Policy 2002.				CALCULATION TYPE: Cumulative year end										
	SPATIAL TRANSFORMATION: This indicator will be implemented in the Blue crane Local service office																		
DISAGREGATION OF BENEFICIARIES		MEANS OF VERIFICATION/POE		QUARTER 1:		QUARTER 2:		QUARTER 3:		QUARTER 4:		REPORTING CYCLE		DESIRED PERFORMANCE		INDICATOR RESPONSIBILITY		VALIDATION RESPONSIBILITY	
Members of designated groups such as Women, Youth, Persons with Disabilities	1. Consolidated databases of participants involved in developmental initiatives	Consolidated databases of participants involved in developmental initiatives	Consolidated databases of participants involved in developmental initiatives	Consolidated databases of participants involved in developmental initiatives	Skills audit report on CNDC developmental activities and Attendance Registers of the participants involved in developmental initiatives	Quantitative (Simple Count)	Quarterly	CNDC participants linked to developmental activities have improved self-reliance.	CDP/ Supervisor	Deputy Director: Administration									
Vulnerable Communities and households which may fall within the 39 poorest wards																			

5.4.5	INDICATOR TITLE: Number of cooperatives linked to economic opportunities	CALCULATION TYPE: Cumulative year end
	DEFINITION: This indicator counts the number of cooperatives which are registered in the country that have been linked to economic opportunities in line with Cooperative Act 2004, Skills Development Act 2008 and GAAP 2019.	
	Spatial Transformation: This indicator will be implemented in the Blue crane Local service office	
	ASSUMPTIONS: Cooperatives linked to economic opportunities generate income	

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Cooperatives facilitated - and funded by DSD that benefit unemployed youth, women and people with disabilities.	1. Consolidated databases of linked cooperatives	Signed contracts of Cooperatives linked to CNDGs for economic opportunities	Quantitative (Simple Count)	Quarterly	Increased number of cooperatives linked to economic opportunities	CDP/ Supervisor	Deputy Director: Administration				

COMMUNITY BASED RESEARCH AND PLANNING

5.5.1	INDICATOR TITLE: Number of households profiled	CALCULATION TYPE: Cumulative year to-date
	DEFINITION: This indicator counts the number of household profiles as well as administration of household profiling tool in each targeted household to determine level of poverty according to the Norms and Standards 2019, Social Service Professions Practice Policy 2017 and Community Development Practice Policy 2017	
	Spatial Transformation: This indicator will be implemented in the Blue crane Local service office	
	ASSUMPTIONS: Information gathered from profiling assists in planning interventions and relevant strategies to improve household livelihoods	

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF QUALIFICATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Vulnerable households that may fall within the 39 poorest wards	Consolidated database of profiled households. Approved Narrative report of profiled households in a village	Consolidated database of profiled households.	Consolidated database of profiled households.	Approved Narrative report of profiled households in a village	Approved Narrative report of profiled households in a village	List of households profiles and captured NYSIS Report	Quantitative (Simple Count)	Quarterly	Improved service delivery to poor households through relevant interventions.	CDP/ Supervisor	Deputy Director: Administration

		CUMULATIVE				
		TYPE: Cumulative year to-date				
		DEFINITION: This indicator counts the number of community-based plans that were developed to facilitate action planning of the communities to address socio-economic challenges in each ward in line with Norms and Standards 2019, Social Service Professions Practice Policy 2017 and Community Development Practice Policy 2017.				
SPATIAL TRANSFORMATION:		This indicator will be implemented in the Blue crane Local service office				
ASSUMPTIONS:		Community Based Plans inform interventions by relevant stakeholders such as Government Departments, Civil Society and Private Sectors				
DISAGREGATION OF BENEFICIARIES		MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:
Communities targeted for and participated in the community mobilization activities of DSD.	Signed Community Based Plans Database of community-based plans developed	Signed Community Based Plans Database of community-based plans developed	Signed Community Based Plans Database of community-based plans developed	Community Based Plans Database of community-based plans developed	Community Based Plans Database of community-based plans developed	Community Based Plans Database of community-based plans developed

		CUMULATIVE				
		TYPE: Cumulative year end				
		DEFINITION: This indicator counts the number of community profiling tool in each targeted ward to determine levels of poverty according to the Norms and Standards 2019, Social Service Professions Practice Policy 2017 and Community Development Practice Policy 2017.				
SPATIAL TRANSFORMATION:		This indicator will be implemented in the Blue crane Local service office				
ASSUMPTIONS:		Information gathered from profiling assists in planning strategies to improve community development interventions				
DISAGREGATION OF BENEFICIARIES		MEANS OF VERIFICATION/POE	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:
Vulnerable Communities and that may fall within the 39 poorest wards	Attendance register of community members. Consolidated database of profiled communities	Attendance register of community members. Consolidated database of profiled communities	Attendance register of community members. Consolidated database of profiled communities	Attendance register of community members. Consolidated database of profiled communities	Attendance register of community members. Consolidated database of profiled communities	Attendance register of community members. Consolidated database of profiled communities

5.6 YOUTH DEVELOPMENT

5.6.1 INDICATOR TITLE: Number of youths participating in Youth Mobilisation Programmes.

DEFINITION: This indicator counts the number of youth participating in mobilisation programmes (awareness campaigns, outreach programs, youth dialogues , intergenerational dialogues, youth camps, social behaviour change programmes, workshops and commemorations) in line with National Youth Policy (2015-2020), Youth Employment Accord 2013, Provincial Youth Development Strategy, Skills Development Strategy 111 and DSD Youth Development Policy (2016-2021).

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Active participation of youth in mobilisation programmes.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	Mobilisation reports, Consolidated databases of participants	Mobilisation reports, Consolidated databases of participants	Mobilisation reports, Consolidated databases of participants									
Youth with Disabilities, Not in Education, Employment or Training especially those from poorest Wards.	Mobilisation reports, Consolidated databases of participants	Mobilisation reports, Consolidated databases of participants	Mobilisation reports, Consolidated databases of participants					Attendance Registers of youth participating in Youth Mobilisation Programmes.	Quarterly	Increased number of young people participating in Youth Mobilisation Programmes	CDP/ Supervisor	Deputy Director: Administration

5.6.2 INDICATOR TITLE: Number of youth development structures supported.

DEFINITION: This indicator counts the number of youth development structures supported through training, capacity building, funding, coaching and monitoring in line with National Youth Policy (2015-2020), Youth Employment Accord 2013, EC Youth Development Strategy 2015, Skills Development Strategy 111, DSD Youth Development Policy (2016-2021), NPO Act, Cooperative Act, 2005 and PFMA. Youth development structures include youth development clubs, youth forums, youth cooperatives, and youth development centres targeting youth.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Support to youth structures promotes self-reliance and improves capacity of young people.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	Consolidated database of youth development structures	Consolidated database of youth development structures	Consolidated database of youth development structures									
Youth with Disabilities, Not in Education, Employment or Training (NEET) focusing on those located in poorest wards.	Consolidated database of youth development structures	Consolidated database of youth development structures	Consolidated database of youth development structures					Register of youth development structures supported	Simple Quarterly	Increase in number of youth supported.	CDP/ Supervisor	Deputy Director: Administration

5.6.3 INDICATOR TITLE: Number of youth participating in Skills Development Programmes.	CALCULATION TYPE: Cumulative year end				
	DEFINITION: This indicator counts the number of youth participating in skills development programmes. Out-of-school, unemployed graduates, youth with disabilities and direct beneficiaries of social assistance are capacitated on technical and non-technical skills and other relevant training programmes in partnership with other stakeholders as outlined in the National Youth Policy (2015-2020), Youth Employment Accord 2013, Provincial Youth Development Strategy, Skills Development Strategy 111 and DSD Youth Development Policy (2016-2021). Skills development programmes refer to programmes such as the National Youth Service Programme, Learnerships, training in vocational skills i.e. Construction & plumbing, assist youth to obtain drivers licenses, hospitality courses, computer skills, structured life skills programmes, electrical, business skills, carpentry (cabinet making & construction), community house building, entrepreneurship, chefculinary skills, designing and sewing, welding and motor mechanic and others.	Spatial Transformation: This indicator will be implemented in the Blue crane Local service office	Assumptions: Participation in skills development programmes promotes socio economic empowerment and employability of young people	Disaggregation of Beneficiaries	Means of Verification/POE
	Quarter 1: Signed Attendance registers Training reports Database of youth participants.	Quarter 2: Signed Attendance registers Training reports Database of youth participants.	Quarter 3: Signed Attendance registers Training reports Database of youth participants.	Quarter 4: Signed Attendance registers Training reports Database of youth participants.	Source of Data
Youth with disabilities, Not in Education, Employment or Training (NEET) especially those in poorest wards.					Method of Calculation/Assessment
					Reporting Cycle
					Desired Performance
					Indicator Responsibility
					Validation Responsibility

5.6.4 INDICATOR TITLE: Number of youth linked to socio-economic opportunities	CALCULATION TYPE: Cumulative year end				
	DEFINITION: This indicator counts the number of youth linked to socio-economic opportunities. This refers to youth who participated in youth mobilization programs, unemployed youth, out-of-school, unemployed graduates, youth in conflict with the law, youth with disabilities and direct beneficiaries of social assistance are linked on funding opportunities, accredited and non-accredited capacity building programs or skills programs, bursary opportunities, internship programmes and employment opportunities in partnership with other stakeholders	Spatial Transformation: This indicator will be implemented in the Blue crane Local service office	Assumptions: Youth Development beneficiaries linked to socio-economic opportunities	Disaggregation of Beneficiaries	Means of Verification/POE
		Quarter 1: 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities	Quarter 2: 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities	Quarter 3: 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities	Quarter 4: 1. Consolidated database of Youth Development beneficiaries linked to socio-economic opportunities
Youth Development beneficiaries					Source of Data
					Method of Calculation/Assessment
					Reporting Cycle
					Desired Performance
					Indicator Responsibility
					Validation Responsibility

5.7 WOMEN DEVELOPMENT

5.7.1 INDICATOR TITLE: Number of Women's Rights Advocacy Capacity Building Programs conducted

DEFINITION: This indicator counts the number of Women's Rights Advocacy Capacity Building Programmes conducted focusing on Women's Rights, Legal Rights, gender equality, advocacy programmes in line with the Constitution of Republic of South Africa 1996 and National Policy on Women's Empowerment & Gender Equality 2000.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Women participating in Women's Rights Advocacy Capacity Building Programmes have increased levels of awareness about their Rights and services available to them in that regard.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:						
Unemployed Women including 2% of Women with Disabilities	Consolidated Report on empowerment programs, 1. Consolidated database programmes/sessions conducted.	Consolidated Report on empowerment programs, 1. Consolidated database programmes/sessions conducted.	Consolidated Report on empowerment programs, 1. Consolidated database programmes/sessions conducted.	Attendance Registers	Quantitative (Simple Count)	Quarterly	Active participation of women in Women's Rights Advocacy Capacity Building programmes	Community Development Manager	District Director

5.7.2 INDICATOR TITLE: Number of women participating in skills development for socio economic Empowerment

DEFINITION: This indicator counts the number of women participating in socio-economic empowerment programmes focusing on Women's Rights, Legal Rights, social, economic & technical skills in line with the Constitution of Republic of South Africa 1996 and National Policy on Women's Empowerment & Gender Equality 2000.

Spatial Transformation: This indicator will be implemented in the Blue crane Local service office

ASSUMPTIONS: Women participating in empowerment programmes have increased levels of self-reliance and awareness about their Rights.

DISAGREGATION OF BENEFICIARIES	MEANS OF VERIFICATION/POE			SOURCE OF DATA	METHOD OF CALCULATION/ ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
	QUARTER 1:	QUARTER 2:	QUARTER 3:						
Unemployed Women including 2% of Women with Disabilities	Consolidated Report on empowerment programs, Consolidated database for women.	Consolidated Report on empowerment programs, Consolidated database for women.	Consolidated Report on empowerment programs, Consolidated database for women.	Attendance Registers of women participating in empowerment programmes.	Quantitative (Simple Count)	Quarterly	Active participation of women in socio economic development programmes and social inclusion	CDP/ Supervisor	Deputy Director: Administration

MEANS OF VERIFICATION/POE				CUMULATION TYPE: Non-Cumulative highest figure						
DISAGREGATION OF BENEFICIARIES	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Unemployed Women including Women 2% of Women with Disabilities	Consolidated Monitoring report, Consolidated database of women Livelihoods initiatives	Consolidated Monitoring report, Consolidated database of women Livelihoods initiatives	Consolidated Monitoring report, Consolidated database of women Livelihoods initiatives	Consolidated Monitoring report, Consolidated database of women Livelihoods initiatives	List of funded Women livelihood initiatives	Quantitative (Simple Count)	Quarterly	Improved women livelihood initiatives provide opportunities for economic participation and inclusion of women in the mainstream economy.	CDP Supervisor	Deputy Director: Administration

ASSUMPTIONS: Sustainable Women Livelihood Initiatives with improved income levels to reduce poverty.

MEANS OF VERIFICATION/POE				CUMULATION TYPE: Non-Cumulative highest figure						
DISAGREGATION OF BENEFICIARIES	QUARTER 1:	QUARTER 2:	QUARTER 3:	QUARTER 4:	SOURCE OF DATA	METHOD OF CALCULATION/ASSESSMENT	REPORTING CYCLE	DESIRED PERFORMANCE	INDICATOR RESPONSIBILITY	VALIDATION RESPONSIBILITY
Social grant beneficiaries	1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives	1 . Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives	1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives	1. Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives	Assessment Tool Beneficiary Files	Quantitative (Simple Count)	Quarterly	Improved women livelihood initiatives provide opportunities for economic participation and inclusion of women in the mainstream economy.	Chief Director: Development and Research	Chief Director: Development and Research

ASSUMPTIONS: Child support grant beneficiaries linked to sustainable livelihoods opportunities to reduce poverty.

PROGRAMME 1:

ADMINISTRATION

1.1 OFFICE OF THE DEPUTY DIRECTOR: ADMINISTRATION

OUTCOME	OUTCOME 3: Functional, efficient and integrated sector
OUTCOME INDICATOR	Effective, efficient and developmental administration for good governance
OUTPUT	Support service coordinated
OUTPUT INDICATOR	1.2.1 Number of good corporate governance interventions implemented
ANNUAL TARGET	44
QUARTERLY TARGETS	Q1=10 Q2 =12 Q3 =10 Q4 =12
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH
	2 2 6 2 2 8 2 2 6 2 2 8

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Conduct Quarterly Local Service Staff Meetings	Attendance registers and minutes													Cooperation by Programme Staff	Deputy Director: Administration	District Director
02.	Conduct Quarterly Local Service Management Meetings	Attendance registers and minutes													Accuracy of information		
03.	Facilitate development and submission of Local Service Office Monthly Reports	Consolidated and signed Monthly Local Service Office Performance Reports													Availability of accurate information		
04.	Facilitate development and submission of Local Service Office Quarterly & Half yearly & Annual Reports	Consolidated and signed Quarterly, Half Yearly and Annual Reports													Availability of accurate information		
05.	Conduct Monthly Performance Review Sessions	Consolidated Monthly Review Sessions Report with signed Attendance Registers													Cooperation from Local Service Office Staff		
06.	Conduct Local Service Office Planning Engagement Sessions	Planning Engagement Session Reports													Cooperation from Local Service Office Staff		
07.	Facilitate development of Annual Performance Plans and Operational Plans	Signed Local Service Office Annual Performance Plans and signed Operational Plans													Cooperation from Local Service Office Staff		
08.	Facilitate implementation of generic intervention processes	Monthly Report Screening Register Intake Register													Timeous submission of SWS Forms by Service Offices		
09.	Prepare and present Business Plans to the District Panel	Database of received and presented Business Plans													Availability of schedule		
10.	Participate in External Stakeholder Engagements	Stakeholder Engagement Reports													Cooperation of Stakeholders		
11.	Manage and maintain Local Service Office External Stakeholder Database	Consolidated Stakeholder Database													Accuracy of information		

NPO MANAGEMENT

OUTCOME	OUTCOME 3: Functional, efficient and integrated sector Effective, efficient and developmental administration for good governance Registration of NPOs										
OUTCOME INDICATOR	1.2.3 Number of NPOs registered										
OUTPUT	2										
OUTPUT INDICATOR											
ANNUAL TARGET											
QUARTERLY TARGETS	Q1=0			Q2=1	Q3=1			Q4=0			
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY
	-	-	-	-	-	-	1	-	-	-	1

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S			
01.	Identify officials for training on NPO registration and compliance	Database of identified officials to be trained								Availability of officials,	
02.	Develop database of officials to be trained on online registration and compliance	Training database Attendance register								Availability of officials, Network availability, Disaster Recovery	
03.	Assessment and processing of registration applications	Assessment report								Issuing of certificates by Provincial DSD, Disaster recovery	
04.	Monitor NPO help desks for registration and capturing of reports	Monitoring reports								Availability of officials	

OUTCOME	OUTCOME 3: Functional, efficient and integrated sector Effective, efficient and developmental administration for good governance Compliance interventions implemented										
OUTCOME INDICATOR	1.2.4 Number of Compliance interventions implemented										
OUTPUT	3										
OUTPUT INDICATOR											
ANNUAL TARGET	Q1=1			Q2=1	Q3=1			Q4=1			
QUARTERLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY
	-	-	-	1	-	-	1	-	-	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S			
01.	Facilitate identification of officials to be trained on compliance issues	Database								Availability of officials	
02.	Develop and maintain database of compliant and non-compliant organisations.	Database/ Electronic compliance report								Response from the NPO	
03.	Implementation of compliance interventions.	Reports and signed Attendance registers								Cooperation by NPOs	
04.	Assist NPC's with compliance issues.	Database, acknowledgement letters								Budget availability	

OUTCOME	OUTCOME INDICATOR	OUTCOME 3: Functional, efficient and integrated sector											
OUTPUT	OUTPUT INDICATOR	Effective, efficient and developmental administration for good governance											
ANNUAL TARGET	1.2.5 Number of funded NPOs												
QUARTERLY TARGETS	16	Q1= 16											
MONTHLY TARGETS	APRIL 16	MAY 16	JUNE 16	JULY 16	AUGUST 16	SEPTEMBER 16	OCTOBER 16	NOVEMBER 16	DECEMBER 16	JANUARY 16	FEBRUARY 16	MARCH 16	Q4 = 16
NO	ACTIVITIES	MEANS OF VERIFICATION											
01.	Prepare and submit inputs in needs analysis report.	Reports Attendance registers											
02.	Distribute call for proposals and coordinate application process by NPOs	Advert Issuing and Submission registers											
03.	Conduct consultation of NPO's on service specifications	Service Specifications Attendance registers											
04.	Coordinate the process of assessment and evaluation of Business Plans	Attendance registers Master lists Minutes Business Plan Files											
05.	Consolidate Master list of submitted, Assessed, Recommended Not Recommended and approved Business Plans	Signed and approved Master lists Payment report											
06.	Coordinate capturing of files to the system	Electronic version of business plans											
07.	Co-ordinate signing of contracts by NPO's	Signed SLAs, Synopsis, allocation Letter											
08.	Coordinate the implementation of workshops	Attendance register Reports											
09.	Coordinate submission of required documents preparation of files and submission to the district office for payment	Payment report											

Deputy Director: Administration

NPO Coordinator

OUTCOME	OUTCOME 3: Functional, efficient and integrated sector															
OUTCOME INDICATOR	Effective, efficient and developmental administration for good governance															
OUTPUT	Funded organizations monitored															
OUTPUT INDICATORS	1.2.6 Number of funded organisations monitored															
ANNUAL TARGET	16															
QUARTERLY TARGETS	Q1= 16															
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH															
	4	6	6	4	4	4	8	8	8	0	0	0	0	0	0	8
	Q2 = 16															Q4 = 16

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Monitor compliance of funded organisations on departmental pre scripts (NPO ACT 71 of 1997)	Database and consolidated monitoring reports													Cooperation by NPOs	NPO Coordinator	Deputy Director: Administration

FINANCIAL MANAGEMENT

OUTCOME	OUTCOME 3: Functional, efficient and integrated sector									
OUTCOME INDICATOR	Effective, efficient and developmental administration for good governance									
OUTPUT	Days taken to pay stakeholders									
OUTPUT INDICATORS	1.2.8 Percentage of invoices paid within 30 days									
ANNUAL TARGET	100%									
QUARTERLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY
MONTHLY TARGETS	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Q1 = 100%

Q2 = 100%

Q3 = 100%

Q4 = 100%

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Receive invoices from service providers and submit for payment to District Office	Invoice Register													Submission from service providers	Admin Clerk	Deputy Director: Administration
02.	Monitor trend analysis on all unpaid payments and rejections.	Report on rejections and GRVs.													Availability of MIS reports/Connectivity		
03.	Attend district payment acceleration forum.	Attendance register													Budget availability		
04.	Receive and process all verified salary related payments and appointments.	Person report													Availability of Personal, MIS and BAS		
05.	Facilitate signing of payroll for all officials	Signed Payroll													Availability of stationery		

FLEET MANAGEMENT

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Monitoring, verification and maintenance of vehicle asset registers, subsidised vehicles and commitment registers.	Consolidated Vehicle Asset Registers of GG Vehicles													Human capacity	Transport Officer	Deputy Director: Administration

ASSET MANAGEMENT

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												BUDGET	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Conduct verification of movable and immovable assets	Updated Asset Register													-	Human capacity	Resource Management	Admin Officer: Asset Management
02.	Stock Management/ Count/ Stores/ Stationery Monitoring	Updated Inventory List													-	Human capacity	Resource	Deputy Director: Administration

SUPPLY CHAIN MANAGEMENT

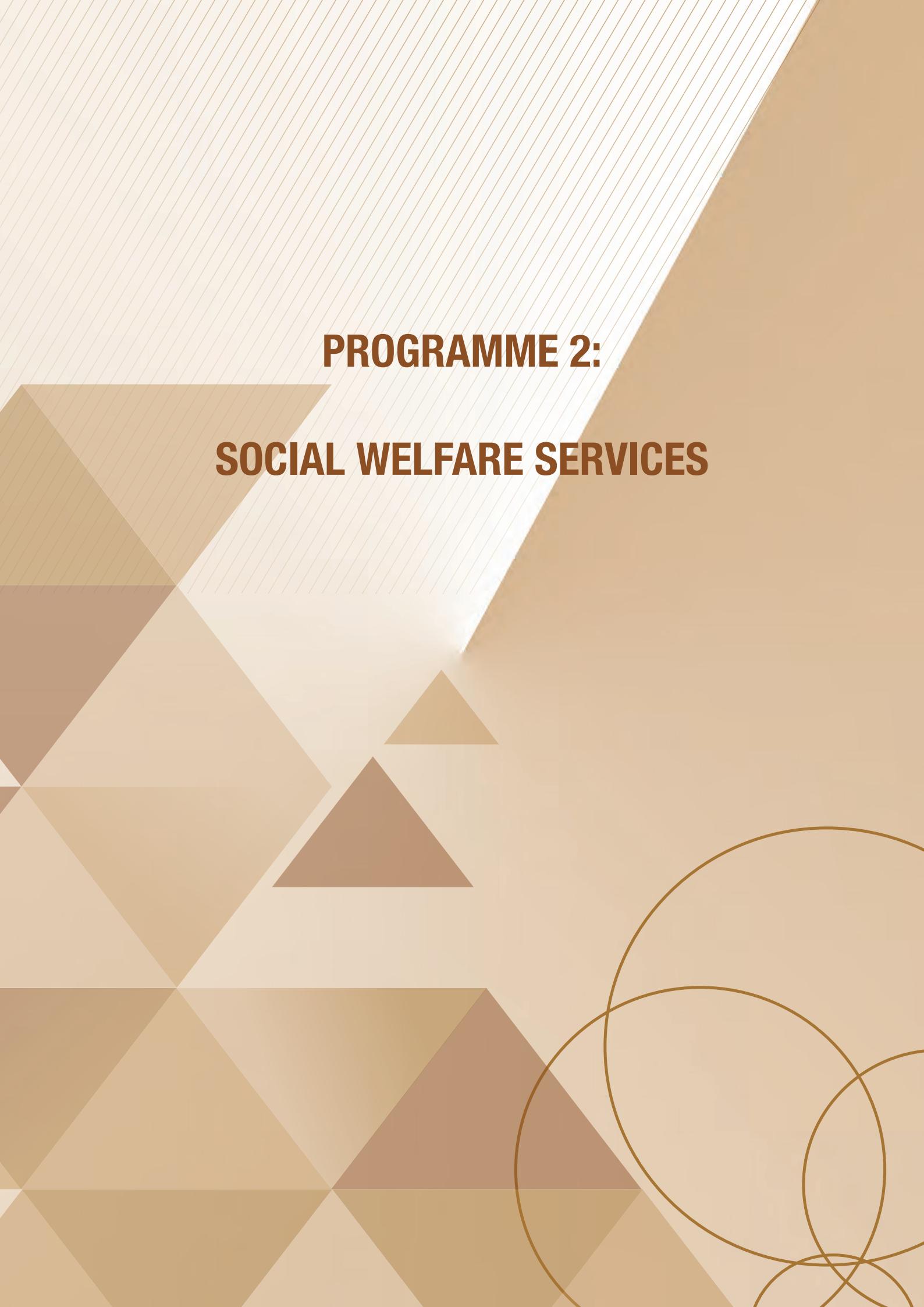
OUTCOME	OUTCOME 3: Functional, efficient and integrated sector Effective, efficient and developmental administration for good governance Procurement budget spend targeting local suppliers												Q4 =75%			
OUTCOME INDICATOR													Q3 = 75%			
OUTPUT INDICATORS													OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH			
ANNUAL TARGET																
QUARTERLY TARGETS																
MONTHLY TARGETS	Q1=75%	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	Q4 =75%	75%	75%	75%
	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%		75%	75%	75%

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Participate in the District Price Quotation Committee	Appointment letters													Availability of appointed Committee members	Admin Clerk	Deputy Director: Administration
02.	Compile monthly progress reports on procurement transactions in line with LED for submission to District Office	Quarterly report													Availability of MIS reports/connectivity		

CORPORATE SERVICES

OUTCOME	OUTCOME 3: Functional, efficient and integrated sector											
OUTCOME INDICATOR	Effective, efficient and developmental administration for good governance											
OUTPUT INDICATOR	Human Capital Management interventions implemented											
ANNUAL TARGET	1.2.10 Number of Human Capital Management interventions implemented.											
QUARTERLY TARGETS	Q1 = 100%	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGETS	APRIL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME									
01.	Administration of Service Conditions (Employee Benefits)	HRMS Report Personel Report Attendance Registers Leave Reconciliation Report Attendance Registers Report from the Health Risk Managers Printout/Report from GPAA	A	M	J	J	A	S	O	N	D	F
02.	Recruitment & Selection	Memos for attrition and advertisement of vacant funded posts. Signed Masterlist/s compiled by a Personnel Officer. Recruitment Reports Personel Report										
03.	Administration of Staff Provisioning	Personel Reports Copy of the submitted memo for Acting. Copies of the properly filled Probation Reports. Copy of the submitted memo for transfer.										
04.	Implementation of PMDS within the LSO	Personel Report Minutes, Attendance Registers, Oaths of Secrecy and PMDS Spreadsheet.										
05.	Implementation of Human Resource Development	Attendance Registers Signed Database of Training Needs. Copy of a submitted Database of New Appointees to undergo CIP. Copy of the signed masterlist of Internal Bursary applications received.										

Deputy Director: Administration



PROGRAMME 2:

SOCIAL WELFARE SERVICES

2.1 MANAGEMENT AND SUPPORT SERVICES

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services Improved wellbeing of vulnerable groups and marginalized												
OUTPUT INDICATOR	Support service coordinated												
OUTPUT INDICATOR	2.1.1 Number of support services coordinated												
ANNUAL TARGET	24												
QUARTERLY TARGETS	Q1=5	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGET	3	1	1	2	1	4	3	3	1	1	2	1	4
NO	ACTIVITIES	MEANS OF VERIFICATION											
01.	Compilation, collation and consolidation of performance information reports	Consolidated Programme 2 Monthly report with POE										Timeous submission of accurate information	
		Consolidated Programme 2 Quarterly report with POE										Timeous submission of accurate information	
		Consolidated Programme 2 Half Yearly report with POE										Timeous submission of accurate information	
		Consolidated Programme 2 Annual report with POE										Timeous submission of accurate information	
02.	Conduct Local Service Office Planning Engagement Sessions	Planning Engagement Session Reports										Cooperation from Local Programme 2 Staff	
03.	Facilitate development of Annual Performance Plans and Operational Plans	Signed Local Service Office Annual Performance Plans and signed Operational Plans										Cooperation from Local Programme 2 Staff	
04.	Conduct Programme 2 meetings	Attendance Registers and Minutes of management meetings										Availability of staff	
05.	Attend District Performance Review Sessions	Attendance register										Invitation from District and Area level	
06.	Conduct capacity building and in-service training	Attendance Register										Adequate budget	
07.	Conduct supervision sessions	Supervision report										Adequate budget	

Deputy Director: Administration

Programme 2 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services											
OUTCOME INDICATOR	Improved wellbeing of vulnerable groups and marginalized											
OUTPUT:	Implementation of Service Norms and Standards											
OUTPUT INDICATOR	2.1.2 Number of comprehensive assessments conducted by Social Workers											
ANNUAL TARGET	200											
QUARTERLY TARGETS:	Q1= 49 Q2= 49 Q3= 51 Q4= 51											
MONTHLY TARGET	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH											
	16	16	17	16	16	17	16	16	16	19	16	16

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Implementation of Generic Intervention Process Tools	Completed Generic Intervention Process Tools													Timeous submission of reports	Supervisor	Programme 2 Social Work Supervisor
02.	Submission of Monthly Reporting Tool	Intake register													Availability of stakeholders	Deputy Director: Administration	Deputy Director: Administration

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services															
OUTCOME INDICATOR	Improved wellbeing of vulnerable groups and marginalized															
OUTPUT	Supervision Framework implemented effectively															
OUTPUT INDICATORS	2.1.3 Number of Supervision Processes completed in line with Supervision Framework															
ANNUAL TARGET	52															
QUARTERLY TARGET	Q1= 13 Q2= 13 Q3= 13 Q4= 13															
MONTHLY TARGET	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH				
	4	4	5	4	5	4	5	4	5	4	4	5				

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Develop supervision Contracts between supervisor and supervisee.	Signed Contracts													Availability of stakeholders		
02.	Conduct supervision/ consultation sessions. (INDIVIDUAL, PEER AND GROUP)	Signed Supervision reports Supervisors note Signed PDP													Cooperation by funded residential facilities		
03.	Develop Personal Development Plan for supervisees.														Cooperation of staff		
04.	Establish and Strengthen Supervisors Forum	List of Forum Members Minutes Attendance Register													Cooperation by funded residential facilities		
05	Attend and Participate in Supervisors Forum sessions	Attendance Register Session Reports													Cooperation by funded residential facilities		
06.	Submission of Quarterly Reporting Tools	Signed Quarterly Reporting Tools													Cooperation by funded residential facilities		

2.2 SERVICES TO OLDER PERSONS

OUTCOME	OUTCOME 2: Inclusive, responsive & comprehensive social protection system Improved well-being of vulnerable groups and marginalized Older persons accessing Community Based Care and Support Services											
OUTPUT INDICATOR	2.2.1 Number of older persons accessing Residential facilities											
ANNUAL TARGET	Q1= 22			Q2= 22			Q3= 22			Q4= 22		
QUARTERLY TARGETS	APRIL 22			MAY 22			JUNE 22			JULY 22		
MONTHLY TARGET	22	22	22	22	22	22	22	22	22	22	22	22
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	S	O	N	D	J	F
01.	Conduct pre-funding on-site visits to Residential Facilities	Site visit reports										
02.	Collate and consolidate data base of persons in funded residential facilities	Approved updated and consolidated database										
03.	Conduct pre-implementation workshops in funded residential facilities	Pre implementation report and attendance registers										
04.	Monitor the implementation of Programs in funded and non-funded residential facilities in line with Older Persons Act	Monitoring Reports										
05.	Register residential facilities in terms of the Older Persons Act no 13 of 2006	Completed form 4										
06.	Register Care Givers in terms of the Older Persons Act no 13 of 2006	Completed form 8										
07.	Identify and refer Older Persons to suitable residential facilities	Database of Older Persons										
08.	Monitor work opportunities created through EPWP	Database of work opportunities created										

Deputy Director: Administration

Programme 2 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services											
OUTCOME INDICATOR	Improved wellbeing of vulnerable groups and marginalized Older persons accessing Community Based Care and Support Services											
OUTPUT	2.2.2 Number of older persons accessing Community Based Care and Support Services											
OUTPUT INDICATOR	ANNUAL TARGET											
ANNUAL TARGET	Q1= 142											
QUARTERLY TARGETS	APRIL	MAY	JUNE	Q2= 142	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	Q4= 142
MONTHLY TARGET	142	142	142	142	142	142	142	142	142	142	142	142

No	Activities	Means of Verification	Timeframe						Budget	Dependencies	Responsibility	Validation
			A	M	J	J	S	O				
01.	Conduct pre-funding on-site visits to Community Based Care and Support Services (new)	Onsite visits reports									- Transport availability	
02.	Implement community based and support services to older persons	Database of older persons accessing community-based services							R539 212.00		R539 Transport availability	
03.	Develop and maintain data base of persons accessing community based and support services conducted	Approved updated and consolidated database							R539 212.00		Cooperation of stakeholders	
04.	Monitor the implementation of community-based care programmes in funded centres in line with norms and standards	Monitoring reports									- Transport availability	
05.	Facilitate participation of older persons in active ageing programmes	Attendance registers							R539 212.00		R539 Transport budget/ Cooperation of stakeholders	
06.	Mobilize Older persons to participate in capacity building programmes in partnership with stakeholders	Training Report										
07.	Conduct awareness programmes on issues affecting Older Persons (Elder Abuse, Alzheimers, Dementia) in partnership with stakeholders	Report									- Transport budget/ Cooperation of stakeholders	
09.	Mobilize Older persons to participate in institutionalized days	Attendance registers									- Cooperation of stakeholders	
10.	Mobilize Older persons to participate in advocacy programmes and structures	Attendance registers and GRW 9 and 10 reports									- Cooperation of stakeholders	
11.	Register Community Based Care and Support Centres in terms of the Older Persons Act no 13 of 2006	Form 8									- Availability of stakeholders	
12.	Register Caregivers in terms of the Older Persons Act no 13 of 2006	Form 4										
13.	Monitor work opportunities created through EPWP	Database of work opportunities created									- Human Resources	

Deputy Director: Administration

Programme 2 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services												
OUTCOME INDICATOR	Improved wellbeing of vulnerable groups and marginalized												
OUTPUT	Older persons accessing Community Based Care and Support Services in Non -Funded Facilities												
OUTPUT INDICATORS	2.2.3 Number of older persons accessing Community Based Care and Support Services in Non -Funded Facilities												
ANNUAL TARGET	0												
QUARTERLY TARGETS	Q1=0	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGET	-	-	-	-	-	-	-	-	-	-	-	-	
	Q2=0												
	Q3=0												
	Q4=0												

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Monitor the implementation of community-based care programmes in non-funded centres in line with norms and standards	Monitoring reports													Transport availability		
02.	Conduct awareness programmes on issues affecting Older Persons (Elder Abuse, Alzheimers, Dementia) in partnership with stakeholders	Attendance registers													Transport and budget availability		
03.	Register Community Based Care and Support Centres in terms of the Older Persons Act no 13 of 2006	Form 8													Cooperation by stakeholders		
04.	Register Caregivers in terms of the Older Persons Act no 13 of 2006	Form 4													Cooperation by stakeholders		

2.3 SERVICES TO PERSONS WITH DISABILITIES

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized									
OUTPUT	Persons with disabilities accessing Residential Facilities									
OUTPUT INDICATORS	2.3.1 Number of Persons with disabilities accessing Residential Facilities									
ANNUAL TARGET	0									
QUARTERLY TARGETS	Q1= APRIL	Q2= MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	Q4= JANUARY
MONTHLY TARGET	-	-	-	-	-	-	-	-	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							BUDGET	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	S	O	N				
01.	Conduct pre-funding on-site visits to Residential Facilities	On site visit reports											
02.	Collate and consolidate data base of persons with disabilities in residential facilities	Approved updated and consolidated database of persons with disabilities accessing residential facilities											
03.	Conduct pre-implementation workshops in funded residential facilities	Monitoring Tool											
04.	Identify and refer Persons with disabilities	Completed DQ98 form											
05.	Monitor the implementation of Programs in residential facilities	Monthly and quarterly reports											
06.	Monitor work opportunities created through EPWP	Database of work opportunities created											

Deputy Director: Administration

Programme 2 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services Improved well-being of vulnerable groups and marginalized Persons with disabilities accessing services in funded Protective Workshops												
OUTPUT INDICATOR	2.3.2 Number of Persons with disabilities accessing services in Protective Workshops												
ANNUAL TARGET	13												
QUARTERLY TARGETS	Q1=13												
MONTHLY TARGET	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	Q4=13
	13	13	13	13	13	13	13	13	13	13	13	13	
NO	ACTIVITIES	MEANS OF VERIFICATION											
		A	M	J	J	A	S	O	N	D	J	F	M
01.	Conduct pre-funding on-site visits to funded Protective Workshops	Onsite visit reports											Transport availability and Human resources
02.	Collate and consolidate data base of persons with disabilities in funded Protective Workshops	Database of persons accessing services in funded Workshops											Transport availability and Human resources
03.	Conduct pre-implementation workshops in funded protective workshops	Attendance registers											Transport availability and Human resources
04.	Conduct skills audit on Persons with disabilities.	List of Persons with disabilities to be placed in EPWP Programmes											Transport availability and Human resources
05.	Facilitate the placement of Persons with disabilities in EPWP Programme.	Placement reports											Transport availability and Human resources
06.	Identify and link participants for capacity building programmes	Capacity building report											Availability of budget
07.	Monitor work opportunities created through EPWP	Database of work opportunities created											Human Resources

Deputy Director: Administration

Programme 2 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services Improved well-being of vulnerable groups and marginalized Persons accessing Community Based Rehabilitation Services
OUTPUT INDICATOR	
OUTPUT INDICATORS	
ANNUAL TARGET	
QUARTERLY TARGETS	Q1= 0
MONTHLY TARGET	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH
	Q1=0 Q2=0 Q3= 85 Q4=0
ACTIVITIES	MEANS OF VERIFICATION
	TIMEFRAME
	A M J J A S O N D J F M

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	A	M	J	J	A	S	O	N	D	J	F	M	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01.	Conduct pre-funding on-site visits to funded Community Based Rehabilitation Services	Approved, updated and consolidated database														Transport availability and Human resources		
02.	Collate and consolidate data base of persons with disabilities in funded CBR	Monitoring reports														Transport availability and Human resources		
03.	Conduct pre-implementation workshops in funded CBR	Attendance registers														Transport availability and Human resources		
04.	Establish and strengthen existing structures and self-help groups for Persons with disabilities (including parents of children with disabilities)	Minutes and Attendance Register														Co-operation of Stakeholders		
05.	Maintain database of caregivers receiving stipend in funded projects	Data base of Caregivers.														Human resources		
06.	Facilitate training of Caregivers on Home Based Care.	Signed Stipend Register														Transport availability and Human resources		
07.	Conduct awareness on disability issues affecting Persons with disabilities	Database of Caregivers to be trained														Transport availability and Human resources		
08.	Mobilise communities to participate in instituted days for Persons with disabilities	Attendance registers														Transport availability and Human resources		
09.	Conduct household profiling to all family household of funded beneficiaries	Minutes and Attendance Register														Cooperation of stakeholders		
10.	Monitor work opportunities created through EPWP	Household Profiling tool														Transport availability and Human resources		
		Database of work opportunities created														Human Resources		

Deputy Director: Administration

Programme 2 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services											
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized Families caring for children and adults with disabilities who have access to a well-defined basket of social support services											
OUTPUT INDICATORS	2.3.4 Number of families caring for children and adults with disabilities who have access to a well-defined basket of social support											
ANNUAL TARGET	13											
QUARTERLY TARGETS												
MONTHLY TARGET												
Q1=0	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
Q2= 4	0	0	0	1	2	1	3	2	1	1	1	1
Q3= 6												
Q4= 3												

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services											
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized Families caring for children and adults with disabilities who have access to a well-defined basket of social support services											
OUTPUT	2.3.4 Number of families caring for children and adults with disabilities who have access to a well-defined basket of social support											
OUTPUT INDICATORS												
ANNUAL TARGET	13											
QUARTERLY TARGETS												
MONTHLY TARGET												
Q1=0	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
Q2= 1	0	0	1	0	1	0	1	0	0	0	0	0
Q3= 1												
Q4=0												

2.4 HIV AND AIDS

OUTCOME	OUTCOME INDICATOR	OUTCOME INDICATOR	OUTPUT INDICATORS	ANNUAL TARGET	QUARTERLY TARGETS	MONTHLY TARGET	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	RESPONSIBILITY	VALIDATION
OUTCOME	OUTCOME INDICATOR	OUTCOME INDICATOR	OUTPUT INDICATORS	ANNUAL TARGET	QUARTERLY TARGETS	MONTHLY TARGET	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	RESPONSIBILITY	VALIDATION
OUTCOME	OUTCOME INDICATOR	OUTCOME INDICATOR	OUTPUT INDICATORS	ANNUAL TARGET	QUARTERLY TARGETS	MONTHLY TARGET	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	RESPONSIBILITY	VALIDATION
OUTCOME	OUTCOME INDICATOR	OUTCOME INDICATOR	OUTPUT INDICATORS	ANNUAL TARGET	QUARTERLY TARGETS	MONTHLY TARGET	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	RESPONSIBILITY	VALIDATION
OUTCOME	OUTCOME INDICATOR	OUTCOME INDICATOR	OUTPUT INDICATORS	ANNUAL TARGET	QUARTERLY TARGETS	MONTHLY TARGET	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	RESPONSIBILITY	VALIDATION

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01.	Identification of implementers to be trained on Social Behavioural Change Programmes	Training Report, Attendance Register	A M J J A S O N D J F M			Transport availability and Human resources
02.	Facilitate Rollout training of Social Service Practitioners and Stakeholders to attend training on Chommy, YOLO, BCC, MCC, CCE, FMP , TLP	Training Report, Attendance Register				Transport, budget availability and Human resources
03.	Facilitate the orientation of Social Service Practitioners and Stakeholders on the interpretation and translation of the Policy Framework on HIV, TB and STI's (NSP 2017-22) etc	Attendance register				Cooperation with SSP and stakeholders
04.	Identification of Traditional Leaders to be trained on Traditional Leaders Programme	Training Report, Attendance Register				Cooperation with stakeholders
05.	Facilitate the Rollout training of Traditional Leaders as change agents to assist in HIV, STIs and TB programme	Training Report, Attendance Register				Budget and Cooperation of Stakeholders

Deputy Director: Administration

Programme 2 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services													
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized													
OUTPUT	Beneficiaries reached through Social and Behavior Change Programmes													
OUTPUT INDICATORS	2.4.2 Number of beneficiaries reached through Social and Behavior Change Programmes													
ANNUAL TARGET	1 550	QUARTERLY TARGETS	Q1=200	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	Q4= 250	
MONTHLY TARGET	0	0	0	200	100	200	200	200	100	200	300	0	150	
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M
01.	Conduct Social Mobilisation towards implementation of Social Behaviour Change Programme.	COW01 Attendance Register												Transport availability and Cooperation of Stakeholders
02.	Implement Social Behaviour Change Programmes including YOLO, Chommy, BCC, MCC, Family Matters Programme, CCE, & Traditional Leaders Programme.	Dialogue report and COW2 and COW3 form, Attendance Register and Database												Transport availability and Cooperation of Stakeholders
03.	Conduct Community Capacity Enhancement programme as an integral part of Social Behaviour Change.	Reports on Social and Behaviour Change Programmes conducted												Transport availability and Cooperation of Stakeholders
04.	Conduct dialogues targeting men as change agents on how to alleviate any social and structural drivers of HIV, STIs, TB and Gender Based Violence.	GRW Forms, Dialogue reports and attendance register												Transport availability and Cooperation of Stakeholders
05.	Conduct Youth dialogues on Social Behaviour Change as build up events towards World AIDS Day	GRW Forms Dialogue reports and attendance register												Transport availability and Cooperation of Stakeholders
06.	Strengthen and maintain partnerships with CSO including Men's Forum, People Living with HIV.	Minutes and attendance Registers												Transport availability and Cooperation of Stakeholders
07.	Collate and consolidate data base of beneficiaries reached through Social and Behavior Change Programmes	Approved and endorsed Consolidated data base of beneficiaries.												Cooperation of Stakeholders
08.	Monitor work opportunities created through EPWP	Database of work opportunities created												Human Resources

Deputy Director: Administration

Programme 2 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services Enhanced coping mechanisms for people experiencing social distress																	
OUTCOME INDICATOR	Beneficiaries receiving Psychosocial Support Services																	
OUTPUT INDICATORS	2.4.3 Number of beneficiaries receiving Psychosocial Support Services																	
ANNUAL TARGET	180																	
QUARTERLY TARGETS	Q1= 25 Q2=60 Q3= 60 Q4= 35																	
MONTHLY TARGET	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH																	
	5 10 10 20 20 20 20 20 20 5 15																	
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	F	M	TIMEFRAME	DEPENDENCIES	RESPONSIBILITY	VALIDATION	
01.	Conscientize communities on psychosocial support as a critical intervention for people experiencing behavioural disturbances.	Data Base of beneficiaries receiving psychosocial support services Implementation report														Human resources and commitment of officials		
02.	Provide Psychosocial Support Services to infected and affected individuals,families and communities.	Data Base of beneficiaries receiving psychosocial support services Implementation report														Human resources and commitment of officials		
03.	Facilitate referrals to health care centres for HIV testing services and treatment.	Database of beneficiaries referred for testing and treatment, referral register														Human resources and commitment of officials		
04.	Conduct pre-funding on-site visits to funded HCBC	On-site visit report														Transport/budget availability		
05.	Collate and consolidate data base of HCBC beneficiaries	Database of beneficiaries														Human resources and commitment of officials		
06.	Conduct pre-implementation workshops in funded HCBC	Attendance register														Budget availability		
07.	Strengthen and establish support groups for people infected and affected with HIV&AIDS	Attendance registers and group work report														Cooperation by stakeholders		
08.	Conduct workshops on succession planning, guidelines on Psychosocial support and establishment of support groups for children and adults living with HIV and AIDS and other Chronic conditions	Attendance registers and Training reports														Cooperation by stakeholders		
09.	Social Service Practitioners																	
10.	Monitor compliance of HCBCs to minimum norms and standards	Monitoring reports and attendance registers														Human resources and commitment of officials		
	Monitor work opportunities created through EPWP	Database of work opportunities created														Human resource		

Deputy Director: Administration

Programme 2 Social Work Supervisor

2.5 SOCIAL RELIEF

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services Enhanced coping mechanisms for people experiencing social distress											
OUTCOME INDICATOR	Beneficiaries who benefited from DSD Social Relief Programmes											
OUTPUT INDICATORS	2.5.1 Number of beneficiaries who benefited from DSD Social Relief Programmes											
ANNUAL TARGET	37											
QUARTERLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGET	0	0	7	3	6	5	2	2	4	0	4	4
Q1= 7	Q2= 14	Q3= 8	Q4= 8									
NO	ACTIVITIES	MEANS OF VERIFICATION			TIMEFRAME			DEPENDENCIES			RESPONSIBILITY	
01.	Conduct means test assessment utilising the SRD Eligibility Tool	SRD Eligibility Tool			A	M	J	J	A	S	O	N
02.	Provide material support including food parcels, schools uniform, blankets and mattresses etc	Approved and endorsed Database										
03.	Conduct verification of beneficiaries on Social Relief of Distress Programme	Monitoring reports and attendance registers										
04.	Provision of psych-social interventions to beneficiaries of Social Relief of Distress	Database of beneficiaries receiving psych- social support										

Deputy Director
Supervisor

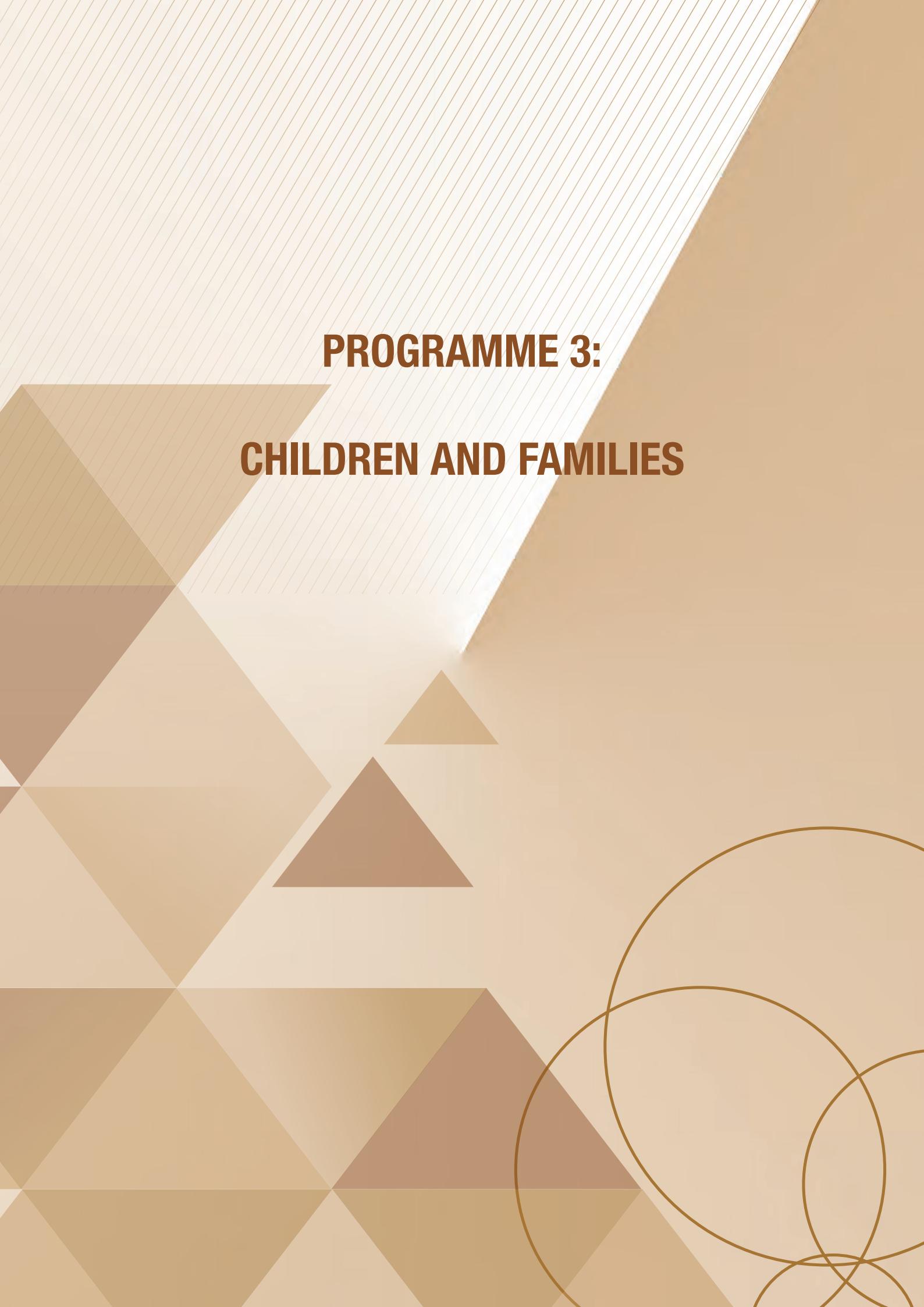
Programme 2 Social Work

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services									
OUTCOME INDICATOR	Enhanced coping mechanisms for people experiencing social distress									
OUTPUT	Leaners who benefitted through Integrated School Health Programmes									
OUTPUT INDICATORS	2.5.2 Number of learners who benefitted through Integrated School Health Programmes									
ANNUAL TARGET	504									
QUARTERLY TARGETS	Q1=0									
MONTHLY TARGET	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY
	-	-	-	-	-	504	-	-	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O			
01.	Assess learners in identified schools eligible to receive sanitary dignity packs	Assessment report									Cooperation of stakeholders	
02.	Establish and strengthen Sanitary Dignity Committees comprised of DOE, DSD, DOH, Local Municipalities	Minutes									Cooperation of stakeholders	
03.	Facilitate capacity building of Sanitary Dignity Committees on Sanitary Dignity Implementation Framework	Attendance registers									Availability of funding, Human resource and transport	
04.	Distribute sanitary dignity packs to learners through Integrated School Health Programmes	Attendance registers									Availability of funding, Human resource and transport	
05.	Monitor the distribution of the Sanitary Dignity Programme	Approved Database of learners who received sanitary pads Signed receipt register									Human resource	
06.	Provide psycho-social interventions to beneficiaries of sanitary dignity packs	Monitoring reports									Human resource	
07.	Conduct verification of beneficiaries on Sanitary Dignity Programme	Approved Database of Beneficiaries receiving Psycho- social support Verification report									Cooperation of stakeholders	

Deputy Director: Administration

Programme 2 Social Work Supervisor



PROGRAMME 3:

CHILDREN AND FAMILIES

3.1 MANAGEMENT AND SUPPORT SERVICES

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities												
OUTCOME INDICATOR	Reduction in families at risk												
OUTPUT	Support service coordinated												
OUTPUT INDICATOR	3.1.1 Number of support services coordinated												
ANNUAL TARGET	24												
QUARTERLY TARGETS	Q1= 5												
MONTHLY TARGET	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH												
	3	1	1	2	1	4	3	1	1	2	1	4	
NO	ACTIVITIES	MEANS OF VERIFICATION											
01.	Compilation, collation and consolidation of performance information reports	Consolidated Programme 3 Monthly report with POE Consolidated Programme 3 Quarterly report with POE Consolidated Programme 3 Half Yearly report with POE Consolidated Programme 3 Annual report with POE											
02.	Conduct Local Service Office Planning Engagement Sessions	Planning Engagement Session Reports											
03.	Facilitate development of Annual Performance Plans and Operational Plans	Signed Local Service Office Annual Performance Plans and signed Operational Plans											
04.	Conduct Programme meetings	Attendance Registers and Minutes of management meetings											
05.	Attend District Sessions	Performance Review											
06.	Conduct capacity building and in-service training	Attendance Register											
07.	Conduct supervision sessions	Supervision report											

Deputy Director: Administration

Programme 3 Social Work Supervisor

CARE AND SERVICES TO FAMILIES

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities
OUTCOME INDICATOR	Reduction in families at risk
OUTPUT INDICATORS	Family members participating in Family Preservation Services
ANNUAL TARGET	3.2.1 Number of family members participating in Family Preservation Services
QUARTERLY TARGETS	200
MONTHLY TARGETS	Q1= 50 APRIL MAY JUNE Q2 = 50 JULY AUGUST SEPTEMBER Q3 = 50 OCTOBER NOVEMBER DECEMBER Q4 = 50 JANUARY FEBRUARY MARCH
MONTHLY TARGETS	10 30 10 10 20 20 20 20 20 20 10 10 30

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION	
			A	M	J	J	A	S	O	N	D	J	M
01.	Procure and disburse funds to funded NPO's	Payment Stub											
02.	Consolidate local service office database of Family Members participating in Family Preservation Services	Consolidated data base Family Members participating in Family Preservation Services											
03.	Monitor implementation of programmes in Subsidized Non- governmental Organizations	Attendance register Monthly report											
04.	Implement Preventative and Educational Awareness Programmes	Attendance registers Monthly report											
05.	Implement Marriage Preparation and Enrichment Programmes	Database of Monthly report											
06.	Participate in the commemoration of International Day of Families	Report & Attendance Register											
07.	Implement commemoration of Marriage and Relationship Week	Report & Attendance Register											
08.	Establish and strengthen functioning of Family Services Fora at local service level	Fora Report & Attendance Register											
09.	Compile and submit local Service Office Performance Information Reports	Consolidated local service office performance information Monthly / Quarterly report with Portfolio of evidence											
10.	Present business plans	Attendance register List of organisations applied for funding											
11.	Monitor work opportunities created through EPWP	Database of work opportunities created											

Deputy Director: Administration

Programme 3 Social Work Supervisor

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities												
OUTCOME INDICATOR	Reduction in families at risk												
OUTPUT	Family members re-united with their families												
OUTPUT INDICATORS	3.2.2 Number of family members re-united with their families												
ANNUAL TARGET	3												
QUARTERLY TARGETS	Q1=0	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGETS	0	0	0	0	0	1	0	0	1	0	0	1	0
		Q2 = 1											
		Q3 = 1											
		Q4 = 1											
NO	ACTIVITIES	MEANS OF VERIFICATION											
01.	Implement guidelines on re-unification services	Database of family members re-united with their families											
02.	Consolidate local service office database of family members reunified with their families	Consolidated data base of Family Members Reunited with their Families											
03.	Validate local service office performance information for Quarterly Reports and Portfolio of Evidence (POE)	Validation Report Attendance register											
04.	Compile and submit Service Office monthly Performance Information Reports	Consolidated local service office Monthly / Quarterly report With Portfolio of evidence											
05.	Present business plans in District Assessment	Attendance register List of organisations applied for funding											
06.	Monitor work opportunities created through EPWP	Database of work opportunities created											

Deputy Director: Administration

Programme 3 Social Work Supervisor

OUTCOME INDICATOR	OUTCOME 2: Optimized Social Protection for Sustainable families and communities												
OUTPUT INDICATORS	Reduction in families at risk												
ANNUAL TARGET	3.2.3 Number of family members participating in parenting programmes.												
QUARTERLY TARGETS	400												
MONTHLY TARGETS	Q1= 150	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	25	100	25	25	25	50	30	60	10	0	0	50	Q4 = 50
ACTIVITIES	MEANS OF VERIFICATION												
NO	TIMEFRAME												
01.	Consolidate local service database of family members participating in Parenting Programmes	Consolidated data base of Family Members participating in Parenting Programmes	A	M	J	J	A	S	O	N	D	F	M
02.	Implement commemoration of International Men's Day	Database of participants											
03.	Implement Fatherhood Programmes (Men Care + Traditional Initiation Preparatory Programmes and Fatherhood Campaigns)	Database of participants											
04.	Implement Men Care 50/50 parenting Programme	Database of participants											
05.	Implement Simovuyo Teen Parenting Programme	Database of database											
06.	Compile and submit Service Office monthly Performance Information Reports	Consolidated local service office Monthly / Quarterly report with Portfolio of evidence											
07.	Present business plans in District Assessment	Attendance register											
08.	Monitor work opportunities created through EPWP	List of organisations applied for funding											
		Database of work opportunities created											

Deputy Director: Administration

Programme 3 Social Work Supervisor

1.3 CHILD CARE AND PROTECTION SERVICES

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services										
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized										
OUTPUT INDICATOR	Children placed in foster care										
ANNUAL TARGET	3.3.1 Number of reported cases of child abuse										
QUARTERLY TARGETS	11										
MONTHLY TARGETS	Q1=1 Q2 =6 Q3 =2 Q4 =2										
APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
-	-	1	2	2	2	1	1	-	-	1	1

NO	ACTIVITIES	MEANS OF VERIFICATION	TIME FRAMES							DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N		
01.	Conduct approval of registration of Safety Parents by the Head of Department in terms of section 167 of the Children's Act no. 38 of 2005	Database of approved safety parents									Cooperation of the community and commitment of DSD personnel	Deputy Director: Administration
02.	Conduct an implementation, monitoring of reported cases of child abuse.	Database of reported cases of child abuse.									Cooperation and the commitment of DSD personnel	Supervisor
03.	Monitor placement of children in temporary safe care.	Database of children placed in Temporary Safe Care									Cooperation and commitment of DSD personnel	Programme 3 Social Work
04.	Provide psychosocial support services to children in need of care and protection.	Database of children received psychosocial support services.									Cooperation of affected families	
05.	Provide Prevention and Early Intervention Programmes (PEIP)	Database of people accessing Prevention and Early Intervention Programmes (PEIP),									Cooperation of stakeholders	

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services												
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized Children placed with valid foster care orders												
OUTPUT INDICATORS	3.3.2 Number of children placed with valid foster care orders												
ANNUAL TARGET	275												
QUARTERLY TARGETS	Q1 = 239	Q2 = 265		JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	Q4 = 275	
MONTHLY TARGETS	APRIL	MAY	259	253	256	265	252	258	270	268	272	MARCH 275	
NO	ACTIVITIES	MEANS OF VERIFICATION			TIMEFRAME			DEPENDENCIES			RESPONSIBILITY	VALIDATION	
		A	M	J	J	A	S	O	N	D	J	F	M
01.	Monitor an update and maintain of data on children placed with valid foster care orders												Cooperation of stakeholders
02.	Monitor compliance of Designated Child Protection Organisations and DSD Service Offices with Child Protection Legislation.												Cooperation of stakeholders
03.	Audit children about to exit foster care.												Cooperation of stakeholders
04.	Monitor audit of re - unifiable children placed in foster care.												Cooperation of stakeholders
05.	Monitor recruitment of Prospective Adoptive Parents.												Cooperation of stakeholders
06.	Monitor audit of adoptable children.												Cooperation of stakeholders
07.	Provide adoption services by accredited Service Providers rendering Adoption Services												Cooperation of stakeholders
08.	Provide International Social Services (ISS) to Unaccompanied and Separated Migrant Minors												Cooperation of stakeholders

Deputy Director: Administration

Programme 3 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services											
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized											
OUTPUT	Children placed in foster care											
OUTPUT INDICATORS	3.3.3 Number of children placed in foster care											
ANNUAL TARGET	10											
QUARTERLY TARGETS	Q1= 1			Q2 = 2			Q3 = 4			Q4 = 3		
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	0	0	1	0	1	1	2	1	1	1	1	1

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Recruit prospective foster parents	Database of prospective foster parents													Cooperation of stakeholders	Programme 3 Social Work Supervisor	Deputy Director: Administration
02.	Place children in foster care	Database of children placed in foster care													Cooperation of stakeholders		
03.	Participate in the development of Provincial strategy on management of Foster Care Services	Attendance register													Cooperation of stakeholders		
04.	Provide Foster Care Services in accordance with Standard Operating Procedures (SOPs) on Alternative Care Services	Process file (strictly to be accessed at the service office to maintain confidentiality)													Cooperation of stakeholders		
05.	Prepare and submit Local Service office Performance Information Reports as prescribed by Provincial and National DSD	Monthly; Quarterly; half-yearly and annual reports with Portfolio of evidence													Cooperation of stakeholders		
06.	Monitor work opportunities created through EPWP	Database of work opportunities created													Human Resources		

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services											
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized											
OUTPUT	Children reunited with their families											
OUTPUT INDICATORS	3.3.4 Number of children in foster care re-unified with their families.											
ANNUAL TARGET	3											
QUARTERLY TARGETS	Q1=0			Q2 = 0			Q3 = 2			Q4 = 1		
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	-	-	-	-	-	-	-	1	-	1	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAMES												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Re-unify children placed in Foster Care	Database of re-unified children placed in Foster Care Process file (strictly to be accessed at the service office to maintain confidentiality)													Cooperation of stakeholders	Supervisor	Deputy Director: Administration
02.	Provide after care services for children reunified with their families	Process file (strictly to be accessed at the service office to maintain confidentiality)													Cooperation of stakeholders	Supervisor	Deputy Director: Administration
03.	Audit re-unifiable children placed in foster care	Database of re-unifiable children													Cooperation of stakeholders	Supervisor	Deputy Director: Administration
04.	Prepare and submit Local Service Office Performance Information Reports as prescribed by Provincial and National DSD	Monthly; Quarterly; half-yearly and annual reports with Portfolio of evidence													Cooperation of stakeholders	Supervisor	Deputy Director: Administration

3.4 PARTIAL CARE SERVICES

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services Improved well-being of vulnerable groups and marginalized									
OUTCOME INDICATOR	Registered Partial Care Facilities									
OUTPUT	3.4.1 Number of registered partial care facilities									
ANNUAL TARGET	0									
QUARTERLY TARGETS	Q1=0		MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER
MONTHLY TARGETS	APRIL		-	-	-	-	-	-	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S			
01.	Participate in the development of provincial partial care strategy	Attendance Registers							Stakeholders, Transport availability	Deputy Director: Administration	Programme 3 Social Work Supervisor
02.	Participate in the capacity development of Social Service practitioners on Partial Care Services	Attendance Registers							Stakeholders, Transport availability	Deputy Director: Administration	Programme 3 Social Work Supervisor
03.	Establish and strengthen functional local service Partial care Forum	Attendance register							Stakeholders, Transport availability	Deputy Director: Administration	Programme 3 Social Work Supervisor
04.	Conduct monitoring visits to registered Partial care facilities	attendance registers.							Cooperation of Partial care facilities, transport availability	Deputy Director: Administration	Programme 3 Social Work Supervisor
05.	Maintain verify and validate Local Service Office database (POE) of registered Partial care facilities	Signed database of registered Partial care facilities with the signature of a compiler, verifier and the approver.							Transport availability a	Deputy Director: Administration	Programme 3 Social Work Supervisor

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S			
01.	Maintain, verify and validate database (POE) of children accessing registered Partial care facilities	Approved/ signed off Standardized and consolidated database of children accessing registered Partial care facilities.							Transport availability and Human resources	Deputy Director: Administration	Programme 3 Social Work Supervisor
02.	Participate in the capacity building for practitioners, Care givers and parents of children with disabilities.	Attendance Registers							Cooperation of parents	Deputy Director: Administration	Programme 3 Social Work Supervisor
03.	Implement commemoration of World Autism Acceptance Week.	Attendance registers							Cooperation of stakeholders	Deputy Director: Administration	Programme 3 Social Work Supervisor

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services											
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized											
OUTPUT	Children with disabilities funded											
OUTPUT INDICATORS	3.4.3 Number of children with disabilities funded											
ANNUAL TARGET	17											
QUARTERLY TARGETS	Q1=17											
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	17	17	17	17	17	17	17	17	17	17	17	17
NO	ACTIVITIES	MEANS OF VERIFICATION						TIMEFRAME				
		A	M	J	J	A	S	O	N	D	J	F
01.	Disburse funds to Special Day Care Centres and capacity building for parents of children with disabilities.	Payment schedule										
02.	Conduct monitoring and support visits to funded Special Day Care Centres	Attendance registers										
03.	Implement Learning networks amongst Special Day Care Centres for improved service provisioning	Attendance register and Reports										
04.	Present business plans in District Assessment	Attendance register										
05.	Maintain, validate and verify database of children benefiting from funded Special day care Centres	List of organisations applied for funding										
06.	Compile and submit Service Office monthly Performance Information Reports	Consolidated Database of children benefitting from funded Special day care Centres										
07.	Monitor work opportunities created through EPWP	Consolidated local service office monthly / quarterly performance information report with POE										
		Database of work opportunities created										

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3.5 CHILD AND YOUTH CARE CENTRES

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Welfare Services													
OUTCOME INDICATOR	Improved well-being of vulnerable groups and marginalized													
OUTPUT	Children placed in Child and Youth Care Centres													
OUTPUT INDICATORS	3.5.1 Number of children in need of care and protection accessing services in funded Child and Youth Care Centres													
ANNUAL TARGET	0													
QUARTERLY TARGETS	Q1= 0													
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH													
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M
01.	Place Children in funded CYCCs	Data base of children placed in funded CYCCs												
02.	Monitor movement of children placed in funded CYCCs	Data base of children placed in funded CYCCs												
03.	Monitor provision of Therapeutic services to children placed in CYCCs	Data base of children received therapeutic services in CYCCs												
04.	Monitor conducting of Case conferences in CYCCs	Attendance register												
05.	Facilitate application for renewal/registration of CYCCs	List of CYCC applied for registration/renewal												
06.	Facilitate implementation of Audit findings in CYCCs (AIP)	AIP progress report												
07.	Participate in the development of Provincial strategy on Transformation of CYCCs	Attendance register												
08.	Conduct Audit of Children with Severe/Profound Disruptive Behaviour Disorder in CYCCS	Data base of children in CYCC's.												
09.	Provide services to Children in CYCCs with Severe/Profound Disruptive Behaviour Disorder	Data base of children in CYCC's												
10.	Participate in the capacity development on guidelines of developmental assessment and Independent living programmes	Attendance register												
11.	Participate in the capacity development of Social Service Practitioners on Residential care services	Attendance register												

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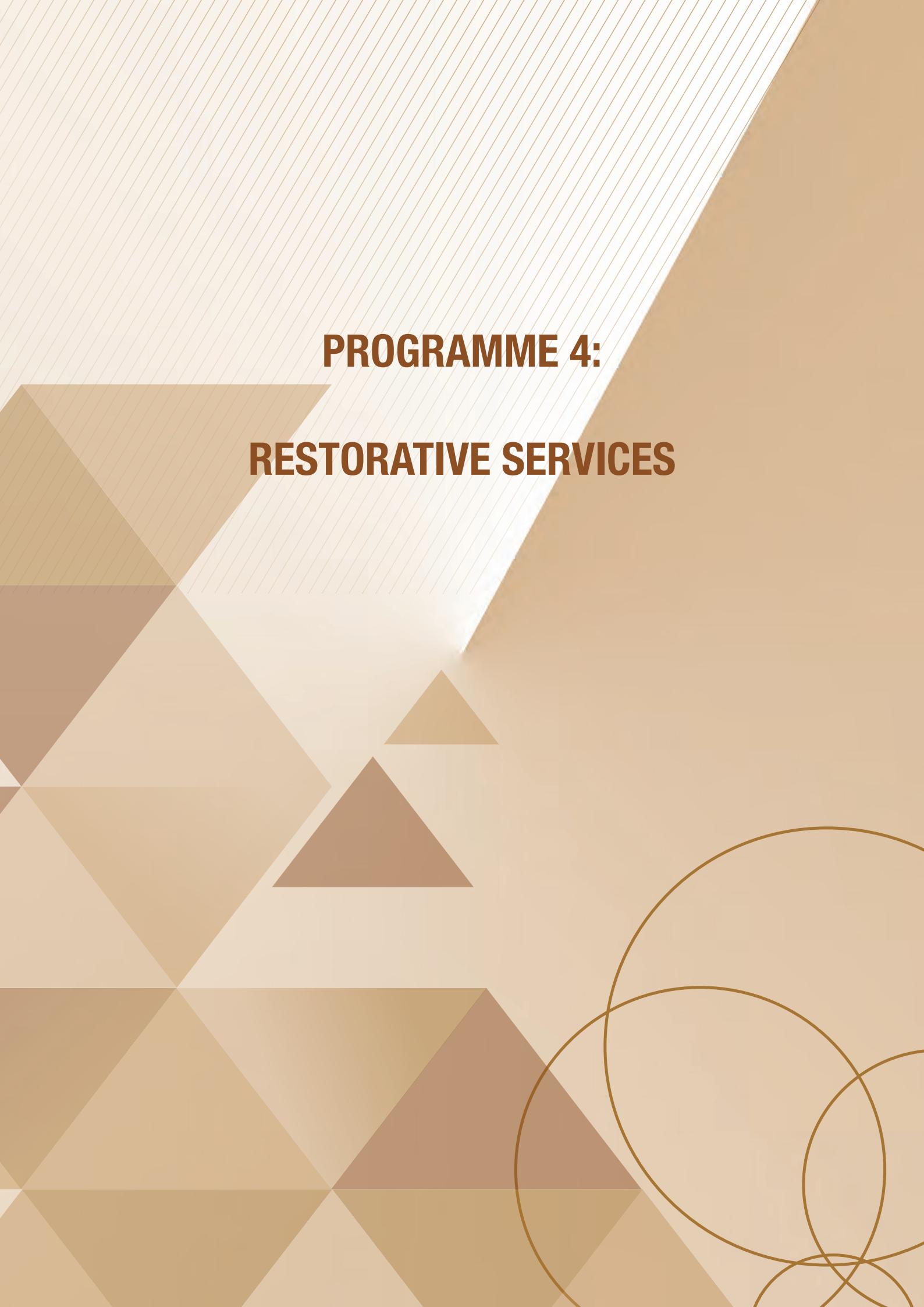
NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES			RESPONSIBILITY	VALIDATION	
			A	M	J	J	A	S	O	N	D	J	F	M	
12.	Link children in CYCCs with exit Opportunities for children about to exit including those already exited the CYCCs	Database of children linked with exit Opportunities for children about to exit including those already exited the CYCCs												Availability of District staff, Organizations and Stakeholders.	
13.	Facilitate provision of residential care services in accordance with Standard Operating Procedures (SOPs) for children placed in CYCCs	Process file												Availability of District staff, Organizations and Stakeholders.	
14.	Present Business Plans of CYCC applications in the District assessment sessions.	Attendance register												Availability of funds and Stakeholders.	
15.	Participate in District CYCC Forum	Attendance register												Availability of funds and Stakeholders.	
16.	Monitor compliance with legislation in the provision of residential care services by CYCC's.	Attendance register Monitoring Tool												Cooperation and availability of District staff, Organizations and Stakeholders. Availability of funds and Stakeholders.	
17.	Prepare and submit monthly quarterly and half-yearly Performance Information Reports as prescribed by Provincial and National DSD	Monthly, Quarterly and half-yearly reports with Portfolio of evidence												Cooperation and availability of District staff, Organizations and Stakeholders.	
18.	Validate local office on children accessing services in funded CYCCs	Validation Report Attendance register												Cooperation and availability of District staff, Organizations and Stakeholders.	
19.	Monitor work opportunities created through EPWP	Database of work opportunities created												Human Resources	

OUTCOME	OUTCOME INDICATOR	OUTCOME 1: Increased universal access to Developmental Social Welfare Services
OUTPUT		Improved well-being of vulnerable groups and marginalized Children in Child and Youth Care Centres re-unified with their families
OUTPUT INDICATORS		3.5.2 Number of children in Child and Youth Care Centres re-unified with their families
ANNUAL TARGET		0
QUARTERLY TARGETS		Q1=0
MONTHLY TARGETS	APRIL	MAY
	JUNE	JULY
	AUGUST	SEPTEMBER
	OCTOBER	NOVEMBER
	DECEMBER	JANUARY
	FEBRUARY	MARCH
		Q4 = 0

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION		
			A	M	J	J	A	S	O	N	D	J	F	M
01.	Participate in the capacity development on reunification services.	Attendance register												Availability of Organizations and Stakeholders.
02.	Re-unify children placed in CYCC	Database of re-unified children placed in CYCC												Availability of Organizations and Stakeholders.
03.	Provide after care services for children re-unified with their families	Process file (strictly to be accessed at the service office to maintain confidentiality)												Availability of Organizations and Stakeholders.
04.	Compile and submit Service Office Performance Information Reports	Consolidated local service office monthly / quarterly performance information report with Portfolio of evidence												Availability of Organizations and Stakeholders.
05.	Validate local office on children reunified with their families	Validation Report Attendance register												Availability of District staff, Organizations and Stakeholders.

3.6. COMMUNITY BASED CARE SERVICES FOR CHILDREN

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities												
OUTCOME INDICATOR	Enhanced social cohesion												
OUTPUT	Children reached through community-based Prevention and Early Intervention Programmes												
OUTPUT INDICATORS	3.6.1 Number of Children reached through community-based Prevention and Early Intervention Programmes (PEIP)												
ANNUAL TARGET	0												
QUARTERLY TARGETS	Q1 = 0			Q2 = 0			Q3 = 0			Q4 = 0			
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	
	-	-	-	-	-	-	-	-	-	-	-	-	
NO	ACTIVITIES	MEANS OF VERIFICATION											
01.	Facilitate implementation of Community Based PEIP Services in line with the Core Package of Services in RISHA (former "Isibindi" Sites and Drop-in Centres).	Attendance register Monitoring report											
02.	Maintain, verify and validate database (POE) of children accessing services in community-based services (RISHA, Drop – in centres formal, informal safe parks, under and over 18)	Consolidated database (POE) of children accessing services in community-based services (RISHA, Drop – in centres formal, informal safe parks, under and over 18)											
03.	Participate in the capacity development of Social Service Practitioners on Community Based PEIP (Core package of Services)	Attendance register											
04.	Participate in the District Community Based PEIP Forum	Attendance register											
05.	Compile and submit Service Office Performance Information Reports	Consolidated local service office monthly / quarterly performance information report with Portfolio of evidence											
06.	Present business plans in District Assessment	Attendance register List of organisations applied for funding											
07.	Monitor work opportunities created through EPWP	Database of work opportunities created											
		Deputy Director: Administration											
		Programme 3 Social Work Supervisor											
		RESPONSIBILITY VALIDATION											
		TIMEFRAME											
		A M J J A S O N D J F M											



PROGRAMME 4:

RESTORATIVE SERVICES

4.1.1 MANAGEMENT AND SUPPORT SERVICES

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities																	
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities																	
OUTPUT	Support service coordinated																	
OUTPUT INDICATOR	4.1.1 Number of support services coordinated																	
ANNUAL TARGET	24	Q1=5	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH				
QUARTERLY TARGETS														Q3=5				
MONTHLY TARGET	3	1	1	2	1	4	1	3	1	1	1	2	1	Q4=7				
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M	TIMEFRAME	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01.	Compilation, collation and consolidation of performance information reports	Consolidated Programme 4 Monthly report with POE Consolidated Programme 4 Quarterly report with POE Consolidated Programme 4 Half Yearly report with POE Consolidated Programme 4 Annual report with POE													Timeous submission of accurate information	Cooperation from Local Programme 2 Staff	Deputy Director: Administration	Programme 4 Social Work Supervisor
02.	Conduct Local Service Office Planning Engagement Sessions	Planning Engagement Session Reports													Cooperation from Local Programme 2 Staff	Cooperation from Local Programme 2 Staff	Cooperation from Local Programme 2 Staff	Cooperation from Local Programme 2 Staff
03.	Facilitate development of Annual Performance Plans and Operational Plans	Signed Local Service Office Annual Performance Plans and signed Operational Plans													Cooperation from Local Programme 2 Staff	Cooperation from Local Programme 2 Staff	Cooperation from Local Programme 2 Staff	Cooperation from Local Programme 2 Staff
04.	Conduct Programme meetings	Attendance Registers and Minutes of management meetings													Invitation from District and Area level	Cooperation from Local Programme 2 Staff	Adequate budget	
05.	Attend District Performance Review Sessions	Attendance register																
06.	Conduct capacity building and in-service training	Attendance Register																
07.	Conduct supervision sessions	Supervision report																

4.2 CRIME PREVENTION AND SUPPORT

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities											
OUTPUT	Persons reached through Social Crime Prevention Programmes											
OUTPUT INDICATORS	4.2.1 Number of persons reached through Social Crime Prevention Programmes											
ANNUAL TARGET	500											
QUARTERLY TARGETS	Q1= 50	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGET	17	17	16	16	67	67	66	65	65	70	15	20

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S			
01.	Develop an integrated implementation plan for implementation of Social Crime Prevention Strategy.	Local Integrated Implementation Plan for the implementation of the Strategy.								Cooperation of stakeholders	
02.	Implementation of crime awareness campaigns.	Attendance register								Transport/ budget availability	
03.	Implementation of life skills and educational programmes targeting children at risks.	Attendance registers								Cooperation of stakeholders	
04.	Visits to Police Cells monitor arrests and movement of children within the criminal justice system.	Visits reports								Cooperation of stakeholders	

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Q4= 50

Q3= 200

Q2= 200

Q1= 50

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities									
OUTPUT	Persons in conflict with the law who completed Diversion Programmes									
OUTPUT INDICATORS	4.2.2 Number of persons in conflict with the law who completed Diversion Programmes									
ANNUAL TARGET	2									
QUARTERLY TARGETS	Q1= 0	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	Q3=2	OCTOBER	NOVEMBER
MONTHLY TARGET	-	-	-	-	-	-	-	Q4= 2	DECEMBER	JANUARY

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S			
01.	Conduct assessment of children in conflict with the law and refer to appropriate intervention.	Assessment Registers								Cooperation of stakeholders	
02.	Capture all children in conflict with the law assessed on Probation Case Management (PCM) System	Registers of captured cases on Probation Case Management (PCM) System								Cooperation from courts	
03.	Implementation of diversion programmes in line with Minimum Norms and Standards for Diversion	Diversion Registers								Cooperation of stakeholders	
04.	Implement Home Based Supervision in line with HBS Standards.	HBS Register								Cooperation of stakeholders	
05.	Implement Re-Integration and After Care Programme to children in conflict with the law who have completed their therapeutic programme.	Monitoring Reports								Cooperation of SAPS in line with Child Justice Act	
06.	Establish site verification teams in line with the Policy Framework for Accreditation of Diversion Services	List of site verification team members								Timeous submission of diversion registers from courts	
07.	Conduct site verification visits and prepare reports.	Site Verification team reports								Timeous submission of diversion registers from courts	
08.	Compile pre-trial assessment for courts	Pretrial Assessment Reports								Cooperation of stakeholders	
09.	Compile presentence reports for courts	Presentence reports								Cooperation of stakeholders	
10.	Establish Pre-sentence Evaluation Committees	List of Committee members and Attendance Registers								Cooperation of stakeholders	

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OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities
OUTPUT:	Persons in conflict with the law who completed Diversion Programmes
OUTPUT INDICATORS	4.2.3 Number of children in conflict with the law who accessed secure care programmes
ANNUAL TARGET	0
QUARTERLY TARGETS	Q1=0
MONTHLY TARGET	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N		
01.	Monitor compliance with Norms and Standards for Secure Care Centres	Monitoring reports									Funds to implement the block sessions	
02.	Facilitate establishment and functioning of CYCC Management Boards	Minutes of meetings									Cooperation of Victims & Offenders and their families	
03.	Facilitate implementation of educational, vocational and therapeutic programmes in CYCC	Reports									Cooperation of Victims & Offenders and their families	
04.	Implementation of Anti-Gangsterism programme in CYCC.	Reports and minutes of meetings.									Funds to implement the block sessions	

4.3 VICTIM EMPOWERMENT PROGRAMME

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities											
OUTPUT	Victims of crime and violence accessing Psycho- Social Support services											
OUTPUT INDICATORS	4.3.1 Number of victims of crime and violence accessing Support services											
ANNUAL TARGET	264											
QUARTERLY TARGETS	Q1= 62	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	Q4=164
MONTHLY TARGET	22	40	62	88	114	129	155	172	194	216	238	264

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O			
01.	Receive walk-ins or referrals (internal and external referrals) including victims referred through the National Gender Based Violence Command Centre (GBV CC).	Referrals									Accuracy of information submitted	
02.	Conduct screening, intake, assessment, planning and contracting with victims of crime and violence.	SWS 2, 3, 4 & 5 CW 09 CW 11									Accuracy of information submitted	
03.	Capture details of victims of crime and violence accessing support services on Victim Empowerment Programme Information Management System (VEPIMS)										Co-operation from projects	
04.	Develop intervention plan with the victim and provide victim support services (therapeutic services and /or referrals where applicable).	(SWS / CW) SWS / CW 04A or 04B Reports									Co-operation from Social Service practitioners	
05.	Implementation of reunification and aftercare services for victims of crime and violence.	Report									NGO cooperation Partnership with stakeholders	
06.	Prepare and submit victims' court reports when required.	Attendance registers Process notes (SWS 4 / CW) Report									Cooperation of stakeholders	
07.	Conduct in-service training for service providers including NGOs / NPOs on victim support services.	Attendance Registers										
08.	Provide support to funded and non-funded VEP organisations.	Register of submitted business plans / organisations' reports Minutes of assessment									Timeous submission of business plans	
09.	Monitor compliance with VEP Norms and Minimum Standards in funded VEP service centres.	Recommended Master lists Monitoring Reports									Cooperation of stakeholders	
10.	Monitor work opportunities created through EPWP	Database of work opportunities created									Human Resources	

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities															
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities															
OUTPUT INDICATORS	GBVF and crime who accessed sheltering services															
ANNUAL TARGET	4.3.2 Number of victims of Gender Based Violence, Femicide and crime who accessed sheltering services															
QUARTERLY TARGETS	Q1= 0	Q2=0	Q3= 0	Q4= 0	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGET	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	A	M	J	J	A	S	O	N	D	J	F	M	
01.	Receive and assess victims of gender-based violence and crime.	SWS 2, 3, 4 & 5														
02.	Capture details of victims accessing sheltering services on Victim Empowerment Programme Information Management System (VEPIMS)	Registers (online reports) of captured victims on Victim Empowerment Programme Information Management System (VEPIMS)														
03.	Admit and refer victims to developmental shelter programmes	SWS 4 Reports														
04.	Provide care, support and healing services to victims in the shelter.	SWS 4 Reports														
05.	Link survivors with skills development programmes where available.	Attendance Registers														
06.	Provide family reunification services and aftercare	Reports														
07.	Conduct capacity building for shelter personnel.	Attendance Registers														

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OUTCOME		OUTCOME 2: Optimized Social Protection for Sustainable families and communities												
OUTCOME INDICATOR		Empowered, sustainable and self-reliant communities												
OUTPUT:		Persons reached through integrated Gender Based Violence prevention programmes												
OUTPUT INDICATORS		4.3.3 Number of persons reached through Gender Based violence Prevention Programmes												
ANNUAL TARGET	MONTHLY TARGET	Q1= 50	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
QUARTERLY TARGETS	MONTHLY TARGET	15	15	19	66	66	68	68	66	66	68	15	20	Q4=50
500		Q2= 200												Q3= 200
NO	ACTIVITIES	MEANS OF VERIFICATION												TIMEFRAME
		A	M	J	J	A	S	O	N	D	J	F	M	DEPENDENCIES
01.	Develop and review an integrated implementation plan for implementation of Gender Based Violence and Femicide prevention programme.	Service Office Integrated Implementation Plan on GBVF SWS 9 / COW 01 Attendance Register												Accuracy of information submitted
02.	Implementation of integrated preventative programmes on GBVF in partnership with other stakeholders.	SWS 9 / COW 01 Attendance register												NGO cooperation Partnership with stakeholders
03.	Establish and strengthen functioning of Local VEP Forums	Attendance Registers and Minutes of meetings												Cooperation of stakeholders
04.	Marketing of Everyday Heroes Brand to stakeholders and communities.	Registers and Minutes of meetings												Cooperation of stakeholders
05.	Facilitate implementation of Everyday Heroes programme.	Attendance Registers												Cooperation of stakeholders
06.	Monitor and evaluate implementation of an integrated approach to GBVF.	Attendance Registers COW 02 / COW 03 Reports												Cooperation of stakeholders
07.	Monitor work opportunities created through EPWP	Database of work opportunities created												Human Resources

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4.4 SUBSTANCE ABUSE PREVENTION AND REHABILITATION

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
OUTCOME INDICATOR	Enhanced social cohesion									
OUTPUT	People reached through substance abuse prevention programmes									
OUTPUT INDICATORS	4.4.1 Number of people reached through substance abuse prevention programmes									
ANNUAL TARGET	1275									
QUARTERLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY
MONTHLY TARGET	110	109	109	150	150	150	114	115	113	51
										53

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O			
01.	Develop an annual implementation plan for the of the implementation of the Provincial Drug Master Plan at local level.	Develop an annual implementation plan for the of the implementation of the Provincial Drug Master Plan at local level.								Social Workers	Social Workers	
02.	Implement prevention and awareness campaigns on Substance Abuse targeting hot spot areas, schools and Institutions of Higher Learning.	Implement prevention and awareness campaigns on Substance Abuse targeting hot spot areas, schools and Institutions of Higher Learning.								Social Workers	Social Workers	
03.	Commemorate International Day Against Drug Abuse and Illicit Trafficking.	Commemorate International Day Against Drug Abuse and Illicit Trafficking.								Service providers	Service providers	
04.	Support the functioning of Local Drug Action Committee (LDAC)	Support the functioning of Local Drug Action Committee (LDAC)								Supervisor	Supervisor	
05.	Implement of KE MOJA Drug Prevention Strategy	Implement of KE MOJA Drug Prevention Strategy								Schools & TADA coordinators	Schools & TADA coordinators	
06.	Monitor of funded organisations rendering Substance Abuse programmes	Monitor of funded organisations rendering Substance Abuse programmes								Social Workers & supervisor	Social Workers & supervisor	
07.	Monitor work opportunities created through EPWP	Monitor work opportunities created through EPWP								Social Workers & supervisor	Social Workers & supervisor	

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OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities
OUTPUT	Service users who accessed Substance Use Disorder (SUD) treatment services
OUTPUT INDICATORS	4.4.2 Number of service users who accessed Substance Use Disorder (SUD) treatment services
ANNUAL TARGET	11
QUARTERLY TARGETS	Q1= 2
MONTHLY TARGET	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH
	2 2 2 3 4 6 6 8 9 9 10 11

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S			
01.	Monitor compliance of existing treatment centres with minimum norms and standards for inpatient treatment centres.	Attendance register monitoring reports								Social Workers	
02.	Assess applications for registration of treatment centres in line with Minimum Norms and Standards for in-patient treatment services.	Attendance register and assessment report								Social Workers	
03.	Establish Community Based treatment services.	Attendance register for consultation sessions.								Service providers	
04.	Assessment of persons referred for Substance Abuse interventions	Assessment reports & process notes								Social Workers	
05.	Implementation of Therapeutic programmes on Substance Abuse	Attendance registers & Reports								Social Workers	
06.	Establishment of support groups.	Attendance Registers & Reports								Social Workers	
07.	Implementation of after care and reintegration services	Process notes								Social Workers	
08.	Monitor work opportunities created through EPWP	Database of work opportunities created								Human Resources	

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The background features a minimalist abstract design. It consists of several large, overlapping triangles in shades of beige and light brown. A single, larger triangle is positioned in the center. To the right, there are three concentric circles drawn with a dark brown line.

PROGRAMME 5:

DEVELOPMENT AND RESEARCH

1.1. MANAGEMENT AND SUPPORT SERVICES

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities																
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities																
OUTPUT INDICATOR	Support service coordinated.																
ANNUAL TARGET	5.1.1. Number of support services coordinated.																
QUARTERLY TARGETS	24																
MONTHLY TARGET	Q1= 5 APRIL 3																
	Q2= 7 MAY 1																
	Q3= 5 JUNE 2																
	Q4= 7 JULY 1																
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01.	Compilation, collation, and consolidation of performance information reports.	Consolidated Programme 5 Monthly report with POE.												Timeous submission of accurate information.	Deputy Director: Administration	Community Development Supervisor	
		Consolidated Programme 5 Quarterly report with POE.												Timeous submission of accurate information.			
		Consolidated Programme 5 Half Yearly report with POE.												Timeous submission of accurate information.			
		Consolidated Programme 5 Annual report with POE												Timeous submission of accurate information.			
02.	Conduct Local Service Office Planning Engagement Sessions.	Planning Engagement Session Reports.												Cooperation from Local Programme 2 Staff.	Deputy Director: Administration	Community Development Supervisor	
03.	Facilitate development of Annual Performance Plans and Operational Plans.	Signed Local Service Office Annual Performance Plans and signed Operational Plans.												Cooperation from Local Programme 2 Staff.			
04.	Conduct Programme meetings.	Attendance Registers and Minutes of management meetings.												Availability of staff.			
05.	Attend District Performance Review Sessions.	Attendance register.												Invitation from District and Area level.			
06.	Conduct capacity building and in-service training.	Attendance Register.												Adequate budget.			
07.	Conduct supervision sessions.	Supervision report.												Availability of staff.			
08.	Consultation with individual supervisees.	Report.												Availability of stakeholders.			
09.	Development of workplan agreements.	Signed workplans.												Cooperation by funded residential facilities			
10.	Development of workplan reviews.	Signed workplan reviews.												Availability of staff.			
11.	Participate in IDP Rep. Forum Sessions.	Feedback Report and Attendance Registers.												Cooperation from Local Programme 2 Staff.			
12.	Conduct stakeholder engagement sessions.	Session Reports Attendance Registers.												Cooperation from Local Programme 2 Staff.			
13.	Participate in DDM Sessions.	Attendance Registers Minutes.												Availability of staff.			
14.	Conduct Portfolio and Social Sector sessions.	Attendance Registers Minutes.												Invitation from District and Area level.			

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities											
OUTPUT	Support service coordinated.											
OUTPUT INDICATOR	5.1.2. Number of External Stakeholders managed to support Programme Implementation.											
ANNUAL TARGET	16											
QUARTERLY TARGETS	Q1=4	Q2=4	Q3=4	Q4=4								
MONTHLY TARGET	APRIL 1	MAY 1	JUNE 2	JULY 1	AUGUST 2	SEPTEMBER 1	OCTOBER 2	NOVEMBER 1	DECEMBER 1	JANUARY 1	FEBRUARY 1	MARCH 2

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
1.	Participate in IDP Rep. Forum Sessions.	Feedback Report and Attendance Registers.													-	Cooperation from Local Programme 2 Staff.		
2.	Conduct stakeholder engagement sessions.	Session Reports Attendance Registers.													-	Cooperation from Local Programme 2 Staff.		
3.	Participate in DDM Sessions.	Attendance Registers Minutes.													-	Availability of staff.		
4.	Conduct Portfolio and Social Sector sessions.	Attendance Registers Minutes.													-	Invitation from District and Area level.		

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities											
OUTPUT	Support service coordinated.											
OUTPUT INDICATOR	5.1.3. Number of capacity building sessions of CDP's for implementation of community development policies.											
CALCULATION TYPE	Cumulative year end.											
ANNUAL TARGET	4											
QUARTERLY TARGETS	Q1=1	Q2=1	Q3=1	Q4=1								
MONTHLY TARGET	APRIL -	MAY -	JUNE 1	JULY -	AUGUST -	SEPTEMBER 1	OCTOBER -	NOVEMBER 1	DECEMBER -	JANUARY -	FEBRUARY -	MARCH 1

1.2. COMMUNITY MOBILIZATION.

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Services												
OUTCOME INDICATOR	Improved wellbeing of vulnerable groups and marginalized												
OUTPUT	People reached through Community Mobilization Programmes.												
ANNUAL TARGET	5.2.1. Number of people reached through Community Mobilization Programmes.												
QUARTERLY TARGETS:	Q1= 50	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGET	-	25	50	50	75	100	100	100	100	100	182	182	232
NO	ACTIVITIES	MEANS OF VERIFICATION											
01.	Identification of targeted communities to be mobilised for developmental programmes.	Database of targeted communities for mobilization.											
02.	Engagement of relevant stakeholders for community mobilisation Programmes.	Stakeholder engagement report, attendance register.											
03.	Conduct implementation of community mobilisation sessions (Awareness campaigns, Community dialogues, Information sharing sessions, outreach programmes/ sessions).	Consolidated Reports and Attendance registers of people reached through Community Mobilization Programmes.											

NO	ACTIVITIES	MEANS OF VERIFICATION											
		A	M	J	J	A	S	O	N	D	J	F	M
01.	Identification of targeted communities to be mobilised for developmental programmes.												
02.	Engagement of relevant stakeholders for community mobilisation Programmes.												
03.	Conduct implementation of community mobilisation sessions (Awareness campaigns, Community dialogues, Information sharing sessions, outreach programmes/ sessions).												

OUTCOME	OUTCOME 1: Increased universal access to Developmental Social Services												
OUTCOME INDICATOR	Improved wellbeing of vulnerable groups and marginalized												
OUTPUT	Communities organized to coordinate their own Development.												
OUTPUT INDICATORS	5.2.2. Number of community structures organized to co-ordinate their own development												
ANNUAL TARGET	2	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
QUARTERLY TARGETS	Q1= 1	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGET	-	-	1	-	-	-	1	-	-	-	-	-	-
NO	ACTIVITIES	MEANS OF VERIFICATION											
01.	Identification of targeted communities to be mobilised for developmental programmes.												
02.	Engagement of relevant stakeholders for community mobilisation Programmes.												
03.	Conduct implementation of community mobilisation sessions (Awareness campaigns, Community dialogues, Information sharing sessions, outreach programmes/ sessions).												

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	F	M				
01.	Identification of existing community development structures and the establishment of new community development structures.	Database of existing and new community development structures.													Cooperation of Stakeholders, Transport availability.	Supervisor	Community Development Supervisor
02.	Conduct skills audit of community development structures.	Data base of skills audit.													Cooperation of community members.	Supervisor	Community Development Supervisor
03.	Conduct capacity building of existing and newly established community development structures.	Database of consolidated community development structures.													Cooperation of Stakeholders, Transport availability.	Supervisor	Community Development Supervisor

1.3. INSTITUTIONAL CAPACITY BUILDING AND SUPPORT FOR NPOS.

OUTCOME	OUTCOME INDICATOR	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTPUT	OUTPUT INDICATORS	Empowered, sustainable and self-reliant communities											
ANNUAL TARGET	QUARTERLY TARGETS	NPOs capacitated.											
MONTHLY TARGET	Q1= APRIL	Q1= MAY	Q1= JUNE	Q1= JULY	Q1= AUGUST	Q1= SEPTEMBER	Q1= OCTOBER	Q1= NOVEMBER	Q1= DECEMBER	Q1= JANUARY	Q1= FEBRUARY	Q1= MARCH	Q1= -
4	-	-	-	-	-	-	-	-	2	-	-	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M
01.	Identify NPOs to be capacitated.	Consolidated data base of identified NPOs.												Cooperation of Stakeholders.
02.	Conduct Skills Audit & training needs analysis of NPOs to be capacitated.	Skills Audit report.												Cooperation of Stakeholders.
03.	Facilitate NPO training in all offices.	Consolidated database of NPOs capacitated. Training reports.												Cooperation of Stakeholders, Transport availability.
04.	Conduct monitoring of NPO training.	Monitoring reports.												Cooperation of community members.

OUTCOME	OUTCOME INDICATOR	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTPUT	OUTPUT INDICATORS	Empowered, sustainable and self-reliant communities											
ANNUAL TARGET	QUARTERLY TARGETS	Cooperatives capacitated.											
MONTHLY TARGET	Q1= APRIL	Q1= MAY	Q1= JUN	Q1= JUL	Q1= AUG	Q1= SEPT	Q1= OCT	Q1= NOV	Q1= DEC	Q1= JAN	Q1= FEB	Q1= MAR	Q1= -
2	-	-	-	-	-	-	-	1	-	-	-	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M
01.	Identify Cooperative to be capacitated.	Consolidated masterlist of cooperatives.												Cooperation of stakeholders.
02.	Conduct Skills Audit & training needs analysis of Cooperatives to be trained.	Skills Audit report.												Cooperation of Stakeholders, Transport availability.
03.	Facilitate training of Cooperatives in all offices.	Consolidated database of Cooperatives capacitated and training reports.												Cooperation of Stakeholders, Transport availability.
04.	Conduct monitoring of capacity building of Cooperatives.	Monitoring Reports.												Cooperation of Stakeholders, Transport availability.

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities											
OUTPUT	EPWP work opportunities created.											
OUTPUT INDICATOR	5.3.3 Number of EPWP work opportunities created.											
ANNUAL TARGET	26											
QUARTERLY TARGETS	Q1=26											
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	26	26	26	26	26	26	26	26	26	26	26	26

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDITY
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Compile and consolidate database of EPWP work opportunities created within the department.	Consolidated Database.															
02.	Monitor EPWP work opportunities created.	Quarterly monitoring reports.															

Deputy Director:
Community Development Supervisor:
Deputy Director:
Administrator:

Community Development Supervisor:
Deputy Director:
Administrator:

5.4 POVERTY ALLEVIATION AND SUSTAINABLE LIVELIHOODS.

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities
OUTPUT	People benefitting from poverty reduction initiatives.
OUTPUT INDICATORS	
ANNUAL TARGET	5.4.1. Number of food security intervention implemented. 402
QUARTERLY TARGETS	Q1=209
MONTHLY TARGET	APRIL 209 MAY 209 JUNE 209 JULY 268 AUGUST 268 SEPTEMBER 268 OCTOBER 402 NOVEMBER 402 DECEMBER 402 JANUARY 402 FEBRUARY 402 MARCH 402

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N		
01.	Identify and verify beneficiaries of the funded initiatives.	Consolidated Database.									Cooperation of community members.	
02.	Conduct profiling of beneficiaries.	Consolidated Database.									Cooperation of community members.	
03.	Develop database of beneficiaries.	Database of people benefiting from poverty reduction initiatives.									Cooperation of community members.	
04.	Conduct initial site visit to submitted applications for Business Plans.	Initial/ on site visit report.									Cooperation of stakeholders.	
05.	Facilitate development of business plan, evaluation, and submission.	Evaluation Report.									Cooperation of Stakeholders, Transport availability.	
06.	Monitor and support implementation of the programmes.	Monitoring report.									Cooperation of community members.	

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities
OUTPUT	Households accessing food through DSD food security programmes.
OUTPUT INDICATORS	
ANNUAL TARGET	5.4.2. Number of households accessing food through DSD food security programmes. 0
QUARTERLY TARGETS:	Q1=0
MONTHLY TARGET	APR - MAY - JUN -

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities																
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities																
OUTPUT	People accessing food through DSD feeding programmes (centre based).																
OUTPUT INDICATORS	5.4.3. Number of people accessing food through DSD feeding programmes (centre based).																
ANNUAL TARGET	402																
QUARTERLY TARGETS	Q1= 209																
MONTHLY TARGET	APR 160 MAY 160 JUN 209 JUL 268 AUG 268 SEPT 268 OCT 402 NOV 402 DEC 402 JAN 402 FEB 402 MAR 402																
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01	Development and maintenance of CNDC beneficiary's database.	Consolidated database of identified beneficiaries.													Cooperation of Stakeholders, Transport availability.	Deputy Supervisor	Deputy Director: Administration
OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities																
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities																
OUTPUT	CNIDC participants involved in developmental initiatives.																
OUTPUT INDICATORS	5.4.4. Number of CNIDC participants involved in developmental initiatives																
ANNUAL TARGET	104																
QUARTERLY TARGETS	Q1= 24 APRIL - MAY 24 JUNE - JULY - AUGUST - SEPTEMBER - OCTOBER - NOVEMBER - DECEMBER - JANUARY - FEBRUARY - MARCH 24																
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01.	Conduct skills audit of CNIDC beneficiaries for developmental activities.	Skills audit report on CNIDC developmental activities.													Cooperation of stakeholders.	Deputy Supervisor	Deputy Director: Administration
02.	Develop and maintain the database of CNIDC participants involved in developmental initiatives.	Database of CNIDC participants involved in developmental initiatives.													Cooperation of CNIDC participants.	Monitoring & Evaluation Reports.	Deputy Supervisor
03.	Monitor and evaluate implementation of developmental programs.	Monitoring & Evaluation Reports.													Cooperation of Stakeholders, Transport availability.		

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities
OUTPUT	Cooperatives linked to economic opportunities.
OUTPUT INDICATORS	5.4.5. Number of cooperatives linked to economic opportunities.
ANNUAL TARGET	4
QUARTERLY TARGETS	Q1=1
MONTHLY TARGET	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Identify and develop data base of cooperatives to be linked for economic opportunities.	Consolidated database of cooperatives linked to economic opportunities.													Cooperation of cooperatives.		
02.	Conduct linkage of cooperatives with Community Nutrition Development Centers and other DSD economic opportunities.	Signed contracts of Cooperatives linked to CNDGs for economic opportunities.													Cooperation of cooperatives.		

5.5. COMMUNITY BASED RESEARCH AND PLANNING.

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities					
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities					
OUTPUT INDICATORS	Households profiled.					
ANNUAL TARGET	5.5.1. Number of households profiled.					
QUARTERLY TARGETS	390					
MONTHLY TARGET	Q1= 117 APRIL 39 MAY 78					
	Q2= 234 JUNE 117 AUGUST 156					
	Q3= 312 SEPTEMBER 195 OCTOBER 234					
	Q4= 390 NOVEMBER 273 DECEMBER 312					
	JANUARY 312 FEBRUARY 330 MARCH 390					
NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01.	Conduct household profiling in identified communities.	Online Database of households profiled Consolidated Narrative Household Report.	A M J J A S O N D J F M	Cooperation of Stakeholders, Transport availability.	Community Development Supervisor	Deputy Director: Administration
02.	Capture profiled households on online database and on NYSIS.	Database of households captured. NYSIS Report.		Cooperation of Stakeholders, Transport availability.		
03.	Refer identified households for appropriate support and interventions.	Database of referred cases.		Cooperation of Stakeholders, Transport availability.		
04.	Identify change agents to champion development programmes within households.	Database of change agents identified.		Cooperation of Stakeholders, Transport availability.		
05.	Link Change Agents to available developmental opportunities.	Database of change agents supported.		Cooperation of Stakeholders, Transport availability.		

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities											
OUTPUT	Community Based Plans developed.											
OUTPUT INDICATORS	5.5.2. Number of Community Based Plans developed.											
ANNUAL TARGET	1											
QUARTERLY TARGETS	Q1= 0			Q2= 0			Q3=0			Q4= 1		
MONTHLY TARGET	APRIL		MAY		JUNE		JULY		AUGUST		SEPTEMBER	
	-	-	-	-	-	-	-	-	-	-	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION	
			A	M	J	J	A	S	O	N	D	F
01.	Organise internal and external stakeholder for integration of plans in the development of CBP.	Attendance register.										
02.	Facilitate development of Community Based Plans.	Developed CBP Attendance Registers.										
03.	Capturing of developed CBP on online database.	Online database.										
04.	Consult communities on outcomes of Community Based Plans for implementation of interventions by stakeholders.	Report and attendance register.										

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities											
OUTPUT	Communities profiled in a ward.											
CALCULATION TYPE	Cumulative year end.											
OUTPUT INDICATORS	5.5.3. Number of communities profiled in a ward.											
ANNUAL TARGET	1			Q2= 1			Q3=0			Q4= 0		
QUARTERLY TARGETS	Q1=0		APRIL		MAY		JUNE		JULY		AUGUST	
MONTHLY TARGET	-	-	-	-	-	-	-	-	-	-	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION	
			A	M	J	J	A	S	O	N	D	F
01.	Conduct community profiling in identified communities.	Attendance Registers.										
02.	Capture of profiled communities on online database.	Database of communities captured.										
03.	Analyze Community Profiles for informed interventions.	Analysis Report.										

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities												
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities												
OUTPUT	Profiled households accessing sustainable livelihoods initiatives empowered through sustainable Livelihood programmes.												
OUTPUT INDICATORS	5.5.4. Number of profiled households linked to sustainable livelihoods programmes.												
CALCULATION TYPE	Cumulative year end.												
ANNUAL TARGET	36												
QUARTERLY TARGETS	Q1=10	JUNE	Q2=18	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	Q4 = 36	JANUARY	FEBRUARY	MARCH
2MONTHLY TARGETS	APRIL	MAY	10	12	16	18	20	24	26	28	32	36	
4	8												

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O				
01.	Facilitate linkage of profiled households to developmental programmes.	Consolidated database of linked profiled households.									-	Non-cooperation by targeted communities.	
02.	Monitor linkage of profiled households to developmental programmes.	Monitoring Reports.									-	Network connectivity.	

5.6. YOUTH DEVELOPMENT.

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities												
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities												
OUTPUT	Youth participating in youth mobilisation Programmes.												
5.6.1. Number of youths participating in youth mobilisation Programmes													
ANNUAL TARGET	200	Q1=50	APR	MAY	JUN	JUL	AUG	SEPT	OCT	NOV	DEC	Q4=50	
QUARTERLY TARGETS	-	-	50	-	-	25	-	25	-	50	-	JAN	
MONTHLY TARGET	-	-	-	-	-	-	-	-	-	-	-	FEB	
NO	ACTIVITIES	MEANS OF VERIFICATION											
NO	ACTIVITIES	A	M	J	J	A	S	O	N	D	J	F	M
01.	Coordinate mobilisation sessions focusing on specified themes in all Districts.	Report.											Cooperation of management and stakeholders.
02.	Coordinate youth month events.	Youth Month Report.											Cooperation of management and stakeholders.
03.	Monitor youth mobilization programmes.	Consolidated database Mobilisation Reports.											Cooperation of management.
04.	Facilitate participation in National Youth Development Forum.	Report.											Budget.
05.	Coordinate review of ECDSO Youth Development Policy.	Approved ECDSO Youth Development Policy.											Budget for consolidation.
OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities												
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities												
OUTPUT	Youth development structures supported.												
5.6.2. Number of youth development structures supported.													
ANNUAL TARGET	2	Q1= 2	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	Q1= 2
QUARTERLY TARGETS	2	2	2	2	2	2	2	2	2	2	2	2	2
MONTHLY TARGET	-	-	-	-	-	-	-	-	-	-	-	-	-
NO	ACTIVITIES	MEANS OF VERIFICATION											
NO	ACTIVITIES	A	M	J	J	A	S	O	N	D	J	F	M
01.	Identify and facilitate establishment of youth development structures.	Database of youth development structures.											Cooperation of Stakeholders, Transport availability.
02.	Conduct skills audit and training needs analysis of youth development structures.	Skills audit report.											Cooperation of Stakeholders, Transport availability.
03.	Provide support to youth development structures.	Report.											Cooperation of Stakeholders, Transport availability.
04.	Conduct site visit to verify authenticity and technical feasibility of submitted business plans.	Site Visit Report, Attendance Register.											Cooperation of Stakeholders, Transport availability.

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O			
05.	Facilitate development of business plan, evaluation, and submission.	Evaluation Report.									Cooperation of Stakeholders, Transport availability.	
06.	Conduct pre-implementation workshop for approved initiatives.	Pre-Implementation Report, Attendance Register.									Cooperation of Stakeholders, Transport availability.	
07.	Monitor operations of supported youth development structures.	Monitoring Reports, Attendance Register.									Cooperation of Stakeholders, Transport availability.	

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities											
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities											
OUTPUT	Youth participating in skills development Programmes											
OUTPUT INDICATORS	5.6.3. Number of youths participating in skills development Programmes											
ANNUAL TARGET	24											
QUARTERLY TARGETS	Q1=0	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY
MONTHLY TARGET	-	-	-	-	-	12	-	-	-	12	-	-

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O			
01.	Conduct outreach programmes for young people focusing on youth development.	Database of youth participating in youth mobilisation Programmes, Attendance registers.									Cooperation of Stakeholders, Transport availability.	
02.	Conduct youth dialogues on specified themes.	Youth dialogue report, attendance registers.									Cooperation of Stakeholders, Transport availability.	
03.	Conduct intergenerational dialogues.	Intergenerational dialogues Reports, attendance registers.									Cooperation of Stakeholders, Transport availability.	
04.	Conduct youth month activities.	Youth Month Activities Report.									Cooperation of Stakeholders, Transport availability.	
05.	Monitor implementation of youth mobilisation programme.	Monitoring Report									Lack of interest in communities in attending the events.	

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities.									
OUTPUT	Youth linked to socio-economic opportunities.									
OUTPUT INDICATORS	5.6.4. Number of youth linked to socio-economic opportunities.									
ANNUAL TARGET	2									
QUARTERLY TARGETS	Q1=0	Q2= 2		Q3= 0	Q4= 0					
MONTHLY TARGET		APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Facilitate implementation of innovative empowerment initiatives for young people.	Training Report with signed Attendance Registers.													Budget for implementation.	Community Development Supervisor	Deputy Director: Administration
02.	Facilitate training of the National Youth Service participants.	Training Reports with signed Attendance Registers.													Suitable Service Providers.		
03.	Facilitate monitoring of the implementation of skills development programme.	Monitoring Reports, Consolidated database.													Cooperation of management.		
04.	Facilitate compensation of NYS participants.	BAS Expenditure Report.													Employment of NYS Participants.		
05.	Facilitate reorientation workshop on Skills Development Programmes for all CDPs.	Workshop Report.													Employment of NYS Participants.		

5.7. WOMEN DEVELOPMENT.

OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities																																																																																										
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities																																																																																										
OUTPUT	Empowered, sustainable and self-reliant communities.																																																																																										
OUTPUT INDICATORS	5.7.1. Number of Women's Rights Advocacy Capacity Building Programs conducted.																																																																																										
ANNUAL TARGET	4																																																																																										
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OUTCOME	OUTCOME 2: Optimized Social Protection for Sustainable families and communities									
OUTCOME INDICATOR	Empowered, sustainable and self-reliant communities									
OUTPUT	Women participating in women skills development programmes.									
OUTPUT INDICATORS	5.7.2. Number of women participating in skills development for socio economic empowerment.									
ANNUAL TARGET	100									
QUARTERLY TARGETS	Q1=50									
MONTHLY TARGET	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	Q4=100
	-	25	50	50	50	50	100	100	100	100

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME						DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	S	O			
01.	Facilitate empowerment programs to increase self – reliance and empowerment amongst women with malnourished children under the age of 5.	Consolidated Reports and Consolidated database of women participants.							Participation of relevant stakeholders and availability of resources.		
02.	Identification of women for Skills Audit and development of Socio – Economic Empowerment programs	List of women and List of Empowerment Programs.							Participation of relevant stakeholders and availability of resources.		
03.	Facilitate implementation of Identified Skills Development programmes for women in partnership with relevant stakeholders.	Consolidated Reports and Consolidated database of women participants.							Participation of relevant stakeholders and availability of resources.		
04.	Facilitate Training in Business and Entrepreneurship development.	Consolidated Reports and Consolidated database of women participants.							Climate Political instability Service Delivery protests Lack of interest in communities in attending the events.		
05.	Facilitate Co-operatives Development, Organisational Management, Financial Management and Stokvel Savings management.	Consolidated Reports and Consolidated database of women participants.							Availability of budget. Participation of relevant stakeholder in dialogues.		

Deputy Director: Administration

Community Development Supervisor

OUTCOME	OUTCOME INDICATOR	OUTCOME 2: Optimized Social Protection for Sustainable families and communities										
OUTPUT		Empowered, sustainable and self-reliant communities										
OUTPUT INDICATORS		Women livelihood initiatives supported.										
ANNUAL TARGET		5.7.3. Number of women livelihood initiatives supported.										
QUARTERLY TARGETS	MONTHLY TARGET	Q1= 0										
	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	-	-	-	-	-	-	-	-	-	-	-	-
	Q1= 0	Q2= 0										Q3= 0
												Q4= 0

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Facilitate evaluation and submission of Business Plans for funding.	Evaluation Reports Approved Masterlist.													Availability of budget and tools of trade. Cooperation of Stake holders.	Deputy Director: Development Supervisor	Deputy Director: Administration
02.	Conduct due diligence exercise to recommended initiatives.	Due diligence Reports.													Cooperation of participants.		
03.	Facilitate approval of Master List and Disbursement of funds.	Payment stubs.													Cooperation of approved initiatives.		
04.	Facilitate linking of women-led cooperatives to economic opportunities and markets within and outside ECDS.	Database of linked initiatives.													Cooperation of participants and Stakeholders.		

OUTCOME	OUTCOME INDICATOR	OUTCOME 2: Optimized Social Protection for Sustainable families and communities														
OUTPUT		Empowered, sustainable and self-reliant communities														
OUTPUT INDICATORS		Child Support Grant (CSG) beneficiaries linked to sustainable livelihoods opportunities.														
ANNUAL TARGET		5.7.4. Number of Child Support Grant beneficiaries linked to sustainable livelihoods opportunities.														
QUARTERLY TARGETS	MONTHLY TARGET	30														
	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH				
	30	30	30	30	30	30	30	30	30	30	30	30				
	Q1= 30		Q2= 30									Q3= 30		Q4= 30		

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Facilitate development and maintenance of database for CSG beneficiaries linked to sustainable livelihoods initiatives.	Consolidated database of CSG beneficiaries linked to sustainable livelihoods initiatives.													Cooperation of participants.	Deputy Director: Development Supervisor	Deputy Director: Administration